

# FINANCIAL STATEMENTS MANAGEMENT REPORTS AUDITOR'S REPORTS 2002



## FINANCIAL STATEMENTS MANAGEMENT REPORT AUDITOR'S REPORTS





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FINANCIAL STATEMENTS MANAGEMENT REPORTS, AUDITOR'S REPORT OF FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A. AND SUBSIDIARIES



CONSOLIDATED GROUP

## FINANCIAL STATEMENTS



## CONSOLIDATED GROUP

## **Consolidated Balance Sheet**

Fomento de Construcciones y Contratas, S.A. and Subsidiaries (Consolidated Group)

| ASSETS   | 12/31,            | /2002     | 12/31/             | /2001     |
|--|-------------------|-----------|--------------------|-----------|
| Due from shareholders for uncalled capital   |                   | 239       |                    | 361       |
| Fixed and other noncurrent assets  |                   | 2,874,139 |                    | 2,487,654 |
| Start-up expenses  |                   | 16,223    |                    | 12,952    |
| Intangible assets  |                   | 597,624   |                    | 409,818   |
| - Research and development expenses  | 3,262             |           | 1,472              |           |
| - Concessions, patents, licenses, trademarks and other                                       | 369,913           |           | 378,710            |           |
| - Goodwill   | 230,943           |           | —                  |           |
| - Computer software  | 16,037            |           | 16,474             |           |
| - Rights on leased assets<br>- Allowances  | 179,995<br>(181)  |           | 136,015<br>(1,527) |           |
| - Accumulated amortization   | (202,345)         |           | (121,326)          |           |
| Tangible fixed assets  | (202,040)         | 1,595,994 | (121,020)          | 1,414,835 |
| - Land and structures  | 674,911           | 1,070,774 | 661,137            | 1,414,000 |
| - Plant and machinery  | 1,676,522         |           | 1,510,878          |           |
| - Other fixtures, tools and furniture  | 313,322           |           | 303,000            |           |
| - Advances and construction in progress  | 201,799           |           | 101,643            |           |
| - Other tangible fixed assets  | 131,491           |           | 128,893            |           |
| - Allowances   | (1,182)           |           | (3,522)            |           |
| - Accumulated depreciation   | (1,400,869)       |           | (1,287,194)        |           |
| Long-term investments  |                   | 661,016   |                    | 625,137   |
| <ul> <li>Investments in Group and associated companies</li> </ul>                            | 1,858             |           | 1,851              |           |
| - Investments accounted for by the equity method   | 466,525           |           | 416,838            |           |
| - Loans to companies accounted for by the equity method                                      | 40,911            |           | 35,953             |           |
| - Long-term investment securities<br>- Other loans   | 96,967<br>49,867  |           | 91,781<br>47,918   |           |
| - Long-term deposits and guarantees  | 33,035            |           | 42,576             |           |
| - Allowances   | (28,147)          |           | (11,780)           |           |
| Parent company shares  | (                 | 3,282     | (11)               | 24,912    |
| Consolidation goodwill   |                   | 254,604   |                    | 367,591   |
| Deferred charges   |                   | 41,716    |                    | 33,500    |
| Current assets   |                   | 3,629,977 |                    | 3,254,584 |
| Inventories  |                   | 428,773   |                    | 355,927   |
| - Merchandise  | 140,097           |           | 106,025            |           |
| - Raw materials and other supplies   | 162,066           |           | 129,206            |           |
| <ul> <li>Work-in-process and semifinished goods</li> </ul>                                   | 87,366            |           | 78,252             |           |
| - Finished goods   | 33,029            |           | 36,686             |           |
| - Advances   | 13,674            |           | 13,150             |           |
| - Allowances   | (7,459)           |           | (7,392)            |           |
| Accounts receivable  | 0.404.004         | 2,480,824 | 4 554 656          | 2,106,126 |
| - Trade receivables for sales and services   | 2,104,086         |           | 1,771,970          |           |
| <ul> <li>Receivable from associated companies</li> <li>Sundry accounts receivable</li> </ul> | 91,479<br>128,603 |           | 106,806<br>110,466 |           |
| - Sundry accounts receivable<br>- Employee receivables                                       | 2,644             |           | 2,668              |           |
| - Taxes receivable   | 295,583           |           | 246,625            |           |
| - Allowances   | (141,571)         |           | (132,409)          |           |
| Short-term investments   |                   | 427,300   |                    | 466,110   |
| - Loans to companies carried by the equity method  | 29,406            | .,        | 29,077             | ,-,-      |
| - Short-term investment securities   | 151,135           |           | 228,932            |           |
| - Other loans  | 202,909           |           | 208,804            |           |
| - Short-term guarantees and deposits given   | 47,132            |           | 4,490              |           |
| - Allowances   | (3,282)           |           | (5,193)            |           |
| Cash   |                   | 275,600   |                    | 307,213   |
| Accrual accounts   |                   | 17,480    |                    | 19,208    |
| TOTAL ASSETS   |                   | 6,800,675 |                    | 6,143,690 |

Translation of consolidated financial statements originally issued in Spanish and prepared in accordance with generally accepted accounting principles in Spain (see Note 29). In the event of a discrepancy, the Spanish-language version prevails.

As of december 31, 2002

(Thousands of Euros)

| SHAREHOLDERS' EQUITY AND LIABILITES                            | 12/31/2002 | 12/31    |           |
|--|------------|----------|-----------|
| Shareholders' equity   | 1,645,513  |          | 1,290,98  |
| Capital stock  | 130,567    |          | 120,102   |
| Additional paid-in capital                                     | 242,133    |          | 129,897   |
| Reserves of the Parent Company                                 | 383,945    |          | 392,586   |
| Consolidation reserves   | 694,583    |          | 433,967   |
| Translation differences  | (39,951)   |          | 7,020     |
| Income attributable to the Parent Company                      | 273,015    |          | 241,042   |
| - Consolidated   | 327,303    | 319,805  |           |
| - Attributed to minority interests                             | (54,288)   | (78,763) |           |
| Interim dividend   | (38,779)   |          | (33,629   |
| Minority interests   | 392,250    |          | 623,989   |
| Negative consolidation difference                              | 37,086     |          | 37,227    |
| Deferred revenues  | 45,701     |          | 41,205    |
| - Capital subsidies  | 26,276     | 25,471   |           |
| - Other deferred revenues                                      | 19,425     | 15,734   |           |
| Provisions for contingencies and expenses                      | 238,289    |          | 244,756   |
| - Provisions   | 205,887    | 216,611  |           |
| - Reversion reserves   | 32,402     | 28,145   |           |
| Long-Term Debt   | 756,747    |          | 774,163   |
| Payable to credit institutions                                 | 464,244    |          | 581,046   |
| - Loans and other payables                                     | 431,325    | 562,992  |           |
| - Long-term lease payments payable                             | 32,919     | 18,054   |           |
| Other payables   | 285,432    |          | 189,301   |
| - Long-term taxes payable                                      | 92,987     | 100,706  | ,         |
| - Limited recourse project financing loans                     | 58,562     | 58,490   |           |
| - Other payables   | 122,651    | 20,206   |           |
| <ul> <li>Long-term guarantees and deposits received</li> </ul> | 11,232     | 9,899    |           |
| Uncalled capital payments payable                              | 7,071      |          | 3,816     |
| Current liabilities  | 3,685,089  |          | 3,131,365 |
| Payable to credit institutions                                 | 769,641    |          | 479,439   |
| - Loans and other payables                                     | 709,477    | 439,436  |           |
| - Interest payable   | 5,476      | 5,613    |           |
| - Short-term lease payments payable                            | 54,688     | 34,390   |           |
| Payable to associated companies                                | 19,920     |          | 28,187    |
| Trade accounts payable   | 2,182,828  |          | 1,848,378 |
| - Advances received on orders                                  | 332,961    | 300,855  |           |
| - Accounts payable for purchases and services                  | 1,059,660  | 818,543  |           |
| - Notes payable  | 790,207    | 728,980  |           |
| Other nontrade payables  | 601,269    |          | 636,659   |
| - Taxes payable  | 364,145    | 392,046  |           |
| - Notes payable  | 28,034     | 26,174   |           |
| - Limited recourse project financing loans                     | 12,089     | 7,086    |           |
| - Other loans  | 120,777    | 148,883  |           |
| - Compensation payable   | 69,777     | 60,354   |           |
| - Short-term guarantees and deposits received                  | 6,447      | 2,116    | 107 /00   |
| Operating provisions   | 110,453    |          | 137,698   |
| Accrual accounts   | 978        |          | 1,004     |
| TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES                     | 6,800,675  |          | 6,143,690 |

## **Consolidated Statement of Income**

Fomento de Construcciones y Contratas, S.A. and Subsidiaries (Consolidated Group)

| DEBIT   | 12/31/2002           | 12/3                 | 1/2001    |
|---|----------------------|----------------------|-----------|
| Total operating expenses  | 5,166,3              | 301                  | 4,835,365 |
| Cost of materials used and other external expenses                    | 2,599,8              | 376                  | 2,393,975 |
| Personnel expenses  | 1,475,0              | )45                  | 1,386,288 |
| - Wages, salaries and similar expenses<br>- Employee welfare expenses | 1,136,061<br>338,984 | 1,071,983<br>314,305 |           |
| Depreciation and amortization expense                                 | 230,0                | 063                  | 205,486   |
| Variation in operating allowances                                     | 8,1                  | 734                  | 18,589    |
| Other operating expenses  | 852,5                | 583                  | 831,027   |
| Operating income  | 498,0                | )90                  | 475,809   |
| Financial expenses  | 81,7                 | 139                  | 84,779    |
| Variation in investment valuation allowances                          | 3,0                  | 033                  | 5,656     |
| Exchange losses   | 25,                  | 773                  | 10,367    |

| Amortization of consolidation goodwill | 19,908 | 27,701 |
|--|--------|--------|
|  |        |        |

| Income from ordinary activities                                   | 469,296 | 434,147 |
|---|---------|---------|
| Variation in tangible fixed asset and intangible asset provisions | 90      | 3,107   |
| Extraordinary expenses and losses                                 | 39,911  | 29,389  |

| Extraordinary income                    | —        | 35,755   |
|---|----------|----------|
| Consolidated income before taxes        | 455.346  | 469,902  |
| Corporate income tax                    | 128,043  | 150,097  |
| Consolidated income for the year        | 327,303  | 319,805  |
| Income attributed to minority interests | (54,288) | (78,763) |

| Income for the year attributed to the Parent Company | 273,015                               | 241,042 |
|--|---------------------------------------|---------|
|  | · · · · · · · · · · · · · · · · · · · |         |

### As of december 31, 2002

(Thousands of Euros)

| CREDIT   | 12/31/2002 | 12/31/2001 |
|--|------------|------------|
| Total operating revenues                                   | 5,664,391  | 5,311,174  |
| Net sales  | 5,497,160  | 5,173,230  |
| Increase in finished goods and work-in-process inventories | 6,019      | 27,430     |
| Capitalized expenses of Group work on fixed assets         | 72,083     | 30,700     |
| Other operating revenues                                   | 89,129     | 79,814     |

| Revenues from equity investments                                  | 210    | 72     |
|---|--------|--------|
| Revenues from other marketable securities<br>and noncurrent loans | 6,195  | 8,210  |
| Other financial revenues  | 35,355 | 36,007 |
| Exchange gains  | 17,259 | 5,932  |

| Financial loss                             | 50,926 | 50,581 |
|--|--------|--------|
| Share in the income of companies accounted |        |        |
| for by the equity method                   | 42,040 | 36,620 |

| Gains on fixed assets and control portfolio          | 13,269 | 52,204 |
|--|--------|--------|
| Capital subsidies transferred to income for the year | 2,476  | 2,416  |
| Extraordinary revenues and income                    | 10,306 | 13,631 |

| 13,950 | _      |
|--------|--------|
|        | 13,950 |

## Notes to Consolidated Financial Statements

Fomento de Construcciones y Contratas, S.A. and Subsidiaries Consolidated Group as of december 31, 2002

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| Exhibit I. Consolidable Subsidiaries                                |
|---|
| Exhibit II. Multigroup Companies                                    |
| Exhibit III. Companies Carried by the Equity Method                 |
| Exhibit IV. Changes in the Composition of the<br>Consolidated Group |

### 1. Companies' Business Activities

The activities of the FCC Group are structured in five management units which constitute the following specialized areas:

- Construction: construction and related activities.
- Services: groups together activities relating to urban cleaning, industrial waste treatment and the integral water cycle.
- **Urban Environment:** provides services such as vehicle parking lots, street furniture, passenger transport, vehicle roadworthiness tests, ground passenger and aircraft assistance (handling), etc.
- **Cement:** the working of quarries and mines, the operation of cement, lime, plaster and premanufactured product plants and the production of concrete.
- Grucycsa: channels the activities not included in the aforementioned areas.

The most notable of these activities are Construction and Services, which account for 47% and 29%, respectively, of total net sales.

### 2. Disclosure Relating to Mergers Performed in 2002

In 2002 the merger of the subsidiary Portland Valderrivas, S.A. (the absorbed company) into the Parent Company Fomento de Construcciones y Contratas, S.A. (the absorbing company) took place, effective for economic purposes January 1, 2002. Accordingly, although Portland Valderrivas, S.A. was excluded from consolidation, its assets and liabilities remained at the FCC Group. The merger was instrumented through a share exchange whereby the minority shareholders of Portland Valderrivas, S.A. received six shares of Fomento de Construcciones y Contratas, S.A. for every five shares of the absorbed company. Consequently, the Parent Company made a capital increase through the issuance of 13,235,784 shares of  $\leq 1$  par value each, with additional paid-in capital of  $\leq 112,236$  thousand.

Following the merger the FCC Group's structure was considerably simplified, allowing the Group greater direct economic participation in the cement activities carried on by it through Cementos Portland, S.A., and giving the Parent Company a direct holding in the Torre Picasso building, which it now manages itself. From a financial standpoint, the merger will make it possible to increase the income per share of Fomento de Construcciones y Contratas, S.A. over the coming years.

Also, in 2002 various mergers by absorption took place within the Group in order to reorganize and simplify management, mainly in the areas of water, passenger and aircraft handling and cement. Consequently, the Aqualia Gestión Integral del Agua Group was formed, to group together companies providing water services and, accordingly, companies such as Sociedad Mediterránea de Aguas, S.A. and other subsidiaries engaging in the same line of business were merged into it by absorption. Also, the Flightcare Group was formed, to group together the handling companies. Furthermore, in the cement line of business the merger by absorption took place of Cementos Atlántico, S.A. into Cementos Portland, S.A. Since in all cases these mergers took place between subsidiaries, the exclusion of the absorbed companies from the scope of consolidation have not in any case led to the retirement of their assets and liabilities, all of which have remained in the FCC Group. Nor did these mergers give rise to any retirements of funds, since either the absorbed companies were already wholly owned by the FCC Group, or else the absorbing company owned substantially all of the absorbed company's capital stock.

### 3. Basis of Presentation of the Consolidated Financial Statements

### a) Basis of presentation

The consolidated financial statements, which were prepared from the accounting records as of December 31, 2001, of Fomento de Construcciones y Contratas, S.A. and its investees, are presented in accordance with current legislation and expressed in thousands of euros.

The financial statements of Fomento de Construcciones y Contratas, S.A. and of its investees, which were prepared by their respective directors, have not yet been approved by the related Shareholders' Meeting. However, it is considered that they will be approved without any changes.

#### b) Consolidation principles

The subsidiaries listed in Exhibit I, which Fomento de Construcciones y Contratas, S.A. controls by virtue of ownership of a majority of the voting rights in them, either directly or through other companies controlled by it, have been fully consolidated.

The equity of minority interests in the net worth and earnings of the consolidated companies is presented under the "Minority Interests" caption on the liability side of the consolidated balance sheet and under the "Income Attributed to Minority Interests" caption in the consolidated statement of income, respectively.

Exhibit II details the companies which were proportionally consolidated because one or several FCC Group companies have ownership interests in them and manage them jointly with one or more non-Group companies.

The companies listed in Exhibit III, in which Fomento de Construcciones y Contratas, S.A. does not have majority direct or indirect holdings but does exercise significant influence, are presented in the accompanying consolidated balance sheet under the "Long-Term Investments - Investments Accounted for by the Equity Method" caption at the underlying book value of the holding. The share in income for the year after taxes of these companies is reflected in the accompanying consolidated statement of income as "Share in Income of Companies Carried by the Equity Method".

The companies whose business activities differ from those of the Group or whose effect on the consolidated financial statements is not material were excluded from consolidation.

### c) Changes in the consolidated Group

Exhibit IV shows the changes in 2002 in the consolidated companies and companies accounted for by the equity method.

The effects of the inclusion in and withdrawal of companies from the consolidated group, where material, are shown in the related notes to these consolidated financial statements under the heading "Variation in Consolidated Group".

#### d) Joint ventures and joint property associations

The FCC Group companies which participate in joint ventures included in their respective financial statements the proportional part, based on the percentage of participation, of the joint ventures' assets and liabilities and operations, after elimination of the reciprocal assets and liabilities and revenues and expenses. Also, as a result of the absorption of Portland Valderrivas, S.A., referred to in Note 2, the Parent Company Fomento de Construcciones y Contratas, S.A. has an 80% ownership interest in the Torre Picasso building, which is being operated on a joint property basis, and includes in the relevant captions its equity in the assets, liabilities, revenues and expenses based on its ownership interest.

### 4. Valuation Standards

### a) Goodwill and negative consolidation difference

The differences arising in the acquisition of holdings in companies were calculated as the difference between the book value of the Parent Company's direct or indirect holding in the capital stock of each subsidiary and the proportional amount of the net worth of the subsidiary based on the percentage of ownership at the acquisition date. The resulting difference is allocated, as far as possible and solely for the purposes of consolidation, to the subsidiary's asset and liability accounts when the book value of these items differs significantly from their market value.

The difference remaining after the aforementioned allocation is recorded, if positive, under the "Consolidation Goodwill" caption and, if negative, under the "Negative Consolidation Difference" caption on the asset and liability sides, respectively, of the accompanying consolidated balance sheet.

Consolidation goodwill is amortized systematically over the estimated period over which the investment will be recovered, up to a limit of 20 years.

The negative consolidation difference is charged to income for the year in which the capital gains represented by it are deemed to be realized or, where applicable, when the events covered by this negative difference occur.

Notwithstanding the foregoing general amortization principles, in previous years the Group, in accordance with the accounting principle of prudence, took accelerated amortization with a charge to consolidation reserves on all the goodwill of certain companies operating in Spanish territory within the Services business area. The Group does not foresee any material problems in connection with the recovery of this goodwill, since the related companies will contribute to the generation of revenues for the Group and, accordingly, the goodwill will maintain its effectiveness over a period of ten years, which is the same as the amortization period formerly applied by the Group. In any case, the impact of having amortized this goodwill over a ten-year period, in comparison with the method adopted by the Group, would not be material in relation to the 2002 consolidated financial statements.

#### b) Transactions between consolidated companies

Material gains or losses on intercompany transactions in the Group are eliminated in consolidation and deferred until they are realized with third parties outside the Group. The intercompany results on in-house work on fixed assets were eliminated in consolidation and will be recognized as the related assets are depreciated or when they are disposed of to third parties. Intercompany receivables and payables and revenues and expenses were eliminated from the consolidated financial statements.

#### c) Uniformity of presentation

The necessary unification procedures were applied to the Group companies in order to present the consolidated financial statements in accordance with the Parent Company's general and uniform valuation principles and standards.

The fiscal year of all the consolidated companies ends on December 31.

#### d) Translation of financial statements of foreign companies

The financial statements of foreign companies were generally translated to euros at the year-end exchange rates, except for:

d.1) Capital and reserves, which were translated at historical exchange rates.

**d.2)** The items in the income statements of the foreign subsidiaries and associated companies, which were translated at the average exchange rates in the period.

Translation differences arising at the consolidated foreign companies which applied the year-end exchange rates are included under the "Shareholders' Equity - Translation Differences" caption in the accompanying consolidated balance sheet, net of the portion relating to minority interests, which is reflected in the related caption.

At the companies that applied the monetary-nonmonetary method, the nonmonetary items were translated at historical exchange rates and the monetary items at year-end rates, the effect of translation being reflected in the consolidated statement of income.

The financial statements of Group companies in certain Latin American countries were adjusted for inflation in accordance with the legislation in force in these countries and with generally accepted accounting principles. This adjustment gave rise to a change in consolidated reserves (see Note 15).

#### e) Start-up expenses

Start-up expenses are valued at the cost of the related goods and services and are amortized within the maximum legally stipulated period of five years.

#### f) Intangible assets

Intangible assets are recorded at cost, which does not include financing interest.

Administrative concessions are amortized over the concession period, which ranges on average from 25 to 50 years, and leased assets are amortized by the straight-line method over the years of useful life, which are the same as those for tangible fixed assets.

Goodwill includes all the intangible assets, such as the customer roster or corporate name, that imply value for the Group companies and which were acquired for valuable consideration. It is amortized systematically over the period during which it contributes to the obtainment of revenues, up to a maximum of 20 years.

### g) Tangible fixed assets

Tangible fixed assets acquired prior to 1983 are carried at cost revalued pursuant to Law 9/1983. Prior to 1983 the companies had revalued their balance sheets and the carrying values of tangible fixed assets pursuant to the applicable enabling legislation. Tangible fixed assets acquired subsequent to 1983 are carried at cost, except in the case of certain subsidiaries operating in the cement business which revalued their tangible fixed assets pursuant to Royal Decree-Law 7/1996, Navarre Regulation 23/1966 and Vizcaya Regulation 6/1996. The effect of these revaluations on the consolidated statement of income is not material.

Group in-house work on fixed assets is valued at production cost.

Upkeep and maintenance expenses not leading to a lengthening of the useful life or to increased production capacity of the related assets are expensed currently.

Tangible fixed assets are depreciated by the straight-line method at rates based on the following years of estimated useful life:

| Years of Estimated Useful Life |
|--------------------------------|
| 25 – 50                        |
| 75                             |
| 5 – 15                         |
| 7 – 12                         |
| 3                              |
| 5 - 10                         |
|                                |

Tangible fixed assets assigned exclusively to certain specific contracts are depreciated over the shorter of the years of useful life indicated above or the contract term.

### h) Deferred financial expenses relating to the financing of fixed assets

The acquisition price of tangible fixed assets and intangible assets does not usually include the interest on loans used to finance them, which is generally expensed currently. However, in the industrial waste and parking lot business divisions, in view of the extended construction period for certain facilities, the accrued interest incurred on the financing of these facilities until they come into services is included in the acquisition price. The amount of this interest is in no case material.

Additionally, in accordance with the regulations adapting the Spanish Chart of Accounts to the water supply/treatment and toll road, tunnel and bridge concession businesses, the interest on the loans used to finance the fixed assets required in order to carry on these activities are deferred over the concession term, provided that there is evidence that the capitalized expenses will be recovered in future years' rates.

Also, interest arising from the financing of fixed assets through financial leases is deferred and charged to income during the contract term on the basis of the principal to be repaid.

The interest capitalized as described in the two preceding paragraphs is included under the "Deferred Charges" or "Accrual Accounts" captions on the asset side of the balance sheet, depending on whether the related amounts are to be taken to income in the long or short term.

#### i) Long-term investments. Marketable securities and nontrade loans

In accordance with current legislation, investments in listed and unlisted marketable securities are valued at cost, revalued where appropriate pursuant to Law 9/1983, net of the required allowance for decline in value. The effect of applying this method is that all unrealized losses on investment securities are recorded, but unrealized gains are not, except for those disclosed at the time of acquisition and still existing at the date of subsequent valuation.

Loans are valued at the amount delivered plus the unmatured accrued interest at the balance-sheet date. The necessary value adjustments are made by recording allowances for loans with possible recovery problems.

Securities and loans maturing in under 12 months from the balance-sheet date are classified as short-term (current assets) and those maturing at over 12 months as long-term (noncurrent assets). Other investments of a permanent nature are classified as long-term financial assets.

#### j) Inventories

Inventories are valued at average acquisition price or average production cost and the necessary value adjustments are made to adapt the carrying values to market, if lower. Allowances are also recorded for the decline in value of obsolete inventories.

The assets received in payment of loans are valued at the amount at which the loan relating to the asset received is recorded or at the lower of production cost or market.

#### k) Parent Company shares held by the Group

Parent Company shares are valued at the lower of average cost or market. Gains or losses on intercompany transactions involving these shares are eliminated in consolidation.

#### l) Subsidies

Nonrefundable capital subsidies are taken to income in proportion to the period depreciation of the subsidized assets.

### m) Provisions for pensions and similar obligations

Except in the cement business, the companies have not established pension plans to supplement the social security pension benefits.

The cement company Giant Cement Holding, Inc., based in the U.S.A., has assumed the commitment to supplement its employees' retirement pension benefits. The valuation of the related assets and of the obligations incurred was performed by independent experts and  $\in 12,552$  thousand and  $\in 7,374$  thousand, respectively, were recorded in this connection under the "Long-Term Deposits and Guarantees" and "Provisions for Contingencies and Expenses" captions in the accompanying consolidated financial statements.  $\notin 9,183$  thousand were charged to extraordinary income as a result of the decline in value of these assets and the fall in interest rates. In addition, this company has undertaken to maintain its medical and life insurance commitments to certain of its employees after termination of their employment. These commitments were recorded under the "Provisions for Contingencies and Expenses" caption for  $\notin 14,079$  thousand.

In 2002, pursuant to the revised Pension Fund and Plan Law, the Spanish Group companies externalized their pension and other similar commitments to their employees. A provision amounting to €10,246 thousand had been recorded in prior years for substantially all these commitments.

In some cases, including for certain executives and directors, the companies have undertaken to pay retirement bonuses, permanent occupational disability or other benefits. All these commitments had previously been externalized.

The companies have recorded the required provisions for terminations of permanent site personnel, which are included, together with other items, under the "Operating Allowances" caption in the accompanying consolidated balance sheet. The effect on the consolidated statement of income for 2002 was not material.

#### n) Other provisions for contingencies and expenses

The companies have recorded provisions for contingencies and expenses, which are basically booked in accordance with the accounting principle of prudence, to cater for any general and extraordinary contingencies which might arise.

#### o) Reversion reserve

The companies generally record a reversion reserve for assets subject to administrative concessions which revert to the grantor entity at the end of the concession period. This reserve is calculated by supplementing the depreciation of the related asset, so that at the end of the concession period the net book value (after deduction of the related accumulated depreciation) is zero.

Additionally, the companies consider that the periodic maintenance plans for their facilities, the cost of which is expensed currently, are sufficient to ensure delivery of the assets subject to reversion in good working order at the end of the concession periods and that, therefore, no significant expenses will arise as a result of the reversion.

#### p) Classification of debt

Debts maturing in under 12 months from the balance sheet date are classified as current liabilities and those maturing at over 12 months as long-term debt.

Debts are valued at the amounts drawn plus the unmatured accrued interest. Nontrade debts are valued at repayment value and the interest on the transaction is recorded under the "Deferred Charges" or "Accrual Accounts" captions on the asset side of the consolidated balance sheet, depending on whether it is expected to be taken to income at long or short term, respectively. The balances of these captions are allocated to income on the basis of the principal amount outstanding.

In certain cases the exchange rate or interest rate risk relating to the debt is hedged through futures and derivatives. The transaction expenses and the differences arising due to market price variations are charged to income by the same timing of recognition method used for the costs of the main debt hedged.

### q) Corporate income tax

The corporate income tax expense is recorded in the consolidated statement of income. The effect of the differences between taxable income and book income before taxes, which in some cases revert in subsequent periods, and the tax relief and tax credits to which the companies are entitled were considered in determining the amount of corporate income tax payable.

#### r) Foreign currency transactions

Balances receivable and payable in foreign currencies are translated to euros at the exchange rates prevailing at the date of the consolidated balance sheet, and the differences arising are taken to income as stipulated by current regulations.

The differences arising from fluctuations in exchange rates from the date on which the transactions were made, or the related values were adjusted, to the date of collection or payment are taken to period income.

#### s) Revenues and expenses

In construction and urban cleaning activities, the companies recognize as the period result on their construction and service contracts the difference between production (valued at the sale price of the construction work performed or service provided during the period, as specified in the principal contract entered into with the owners or in amendments or addenda thereto approved by the owners, or of the work or services carried out which, although not yet approved, are reasonably certain to be recovered) and the costs incurred during the year, since the revenues and costs of projects and services in these business areas are susceptible to substantial variations during the performance period which cannot be readily foreseen or objectively quantified. Also, interest for late payment is recognized as revenues at the date of the approval and/or definitive collection thereof.

The difference between the recorded amount of production from inception of each project and the amount certified for each project through the date of the consolidated financial statements is recorded as "Completed Production Pending Certification" under the "Customer Receivables for Sales and Services" caption. Certificate prebillings under sundry headings are recorded under the "Advances Received on Orders" caption on the liability side of the consolidated balance sheet.

The operating costs incurred in construction work and services, which include the interest accrued during the customary payment period in these business areas at market rates, are allocated as they arise. Site-clearance costs and any expenses which may arise from project completion through definitive settlement thereof are accrued over the execution period and the related provisions are recorded under the "Operating Allowances" caption in the consolidated balance sheet.

The revenues and expenses of the remaining activities are recognized on an accrual basis, i.e. when the actual flow of the related goods and services occurs, regardless of when the resulting monetary or financial flow arises.

In accordance with the accounting principle of prudence, the Group companies only record realized income at year-end, whereas foreseeable contingencies and losses, including possible losses, are recorded as soon as they become known.

#### t) Environmental information

In general, the Group companies do not carry on activities that require the implementation of specific environmental procedures, except for, most notably, companies in the Services and Cement areas, which are obliged to take environmental protection measures. In the Services area, in view of the nature of the activities carried on, special attention must be paid to controlling the impact on the environment; for example, companies authorized to operate landfills are, in general, responsible for sealing, control and forestry regeneration thereof on completion of operations, and cement companies have fixed assets for filtering gases emitted into the atmosphere and must fulfill commitments relating to the environmental restoration of depleted quarries.

The acquisition costs of these landfills and of the fixed assets used in environmental conservation are recorded under the "Tangible Fixed Assets" and "Intangible Assets" captions in accordance with the type of investment, and are amortized on the basis of their useful life. Also, the companies record the expenses and provisions arising from such environmental commitments in accordance with current accounting regulations.

**Consolidated Group** 

### 5. Start-up Expenses

The variations in 2002 in the balance of this caption in the consolidated balance sheet were as follows:

| Balance at 12/31/01             | 12,952  |
|---------------------------------|---------|
| Additions                       | 8,363   |
| Variation in Consolidated Group | (1,907) |
| Amortization                    | (3,185) |
| Balance at 12/31/02             | 16,223  |

### 6. Intangible Assets

The variations in 2002 in the balance of this caption in the consolidated balance sheet were as follows:

|  | Balance at<br>31/12/01<br>Co | Translation<br>Differences<br>and Variation i<br>onsolidated Gro |          | Retirements<br>or<br>Reductions | Transfers | Balance at<br>12/31/02 |
|--|------------------------------|--|----------|---------------------------------|-----------|------------------------|
| Research and development expenses                    | 1,472                        | _  | 1,790    | _                               | _         | 3,262                  |
| Concessions, patents, licenses, trademarks and other | 378,710                      | (15,866)   | 46,911   | (568)                           | (39,274)  | 369,913                |
| Goodwill   | _                            | (638)  | 10,956   | _                               | 220,625   | 230,943                |
| Computer software                                    | 16,474                       | (292)  | 2,123    | (2,268)                         | _         | 16,037                 |
| Rights on leased<br>assets                           | 136,015                      | 1,305  | 94,676   | _                               | (52,001)  | 179,995                |
| Allowances   | (1,527)                      | 108  | (7)      | 1,245                           | _         | (181)                  |
| Amortization   | (121,326)                    | 2,764  | (54,824) | 1,484                           | (30,443)  | (202,345)              |
|  | 409,818                      | (12,619)   | 101,625  | (107)                           | 98,907    | 597,624                |

The "Concessions, patents, licenses, trademarks and other" caption includes most notably the amounts paid for the concessions held by the Group in order to carry on its business activities (water supply services, passenger transport, operation of landfills, etc.). These amounts are being amortized on a straight-line basis over the concession period.

In the "Translation Differences and Variation in Consolidated Group" column, the effect of translation differences on concessions was a reduction of €20,376 thousand.

The "Goodwill" caption includes as transfers those relating to the consolidation goodwill of Cementos Atlántico, S.A., for €182,340 thousand, and of Logística de Mercancías Aeroportuarias, S.L., for €4,248 thousand, which were absorbed by the subsidiaries Cementos Portland, S.A. and Flightcare, S.L., respectively. In addition, the

reclassifications included that of the goodwill relating to Automóviles Portillo, S.A. for  $\in$  20,519 thousand, which had been recorded under the "Concessions, Patents, Licenses, Trademarks and Other" caption. The accumulated amortization relating to this goodwill amounts to  $\in$  50,783 thousand.

The features of the financial lease contracts in force at 2002 year-end were as follows:

|   | Movable Property | Real Estate | Total   |
|---|------------------|-------------|---------|
| Original cost of the assets                           | 175,414          | 4,581       | 179,995 |
| Value of purchase options                             | 2,465            | 1,381       | 3,846   |
| Contract term (years)                                 | 2 a 5            | 10          | _       |
| Lease payments paid in the year                       | 58,109           | 675         | 58,784  |
| Lease payments paid in prior years                    | 38,860           | 2,987       | 41,847  |
| Lease payments outstanding, including purchase option | 85,350           | 2,257       | 87,607  |

The detail of leased assets as of December 31, 2002, is as follows:

|                                     | 179,995 |
|-------------------------------------|---------|
| Other tangible fixed assets         | 9,896   |
| Other fixtures, tools and furniture | 26,281  |
| Plant and machinery                 | 139,237 |
| Land and structures                 | 4,581   |
|                                     |         |

### 7. Tangible Fixed Assets

The detail of tangible fixed assets and of the related accumulated depreciation as of December 31, 2002, is as follows:

|  | Cost      | Accumulated<br>Depreciation | Provisions | Net       |
|--|-----------|-----------------------------|------------|-----------|
| Land and structures                      | 674,911   | (121,471)                   | (1,064)    | 552,376   |
| Technical installations and machinery    | 1,676,522 | (992,630)                   | (110)      | 683,782   |
| Other installations, tools and furniture | 313,322   | (196,024)                   | (3)        | 117,295   |
| Advances and construction in progress    | 201,799   | _                           | —          | 201,799   |
| Other tangible fixed assets              | 131,491   | (90,744)                    | (5)        | 40,742    |
|  | 2,998,045 | (1,400,869)                 | (1,182)    | 1,595,994 |

The variations in tangible fixed asset accounts as a result of additions and retirements in 2002 were as follows:

|                                       | Balance at<br>12/31/01<br>C | Translation<br>Differences<br>and Variatior<br>onsolidated Gro | Provisions | Retirements<br>or<br>Reductions | Transfers | Balance at<br>12/31/02 |
|---------------------------------------|-----------------------------|--|------------|---------------------------------|-----------|------------------------|
| Land and structures                   | 661,137                     | (28,419)   | 24,161     | (5,862)                         | 23,894    | 674,911                |
| Plant and machinery                   | 1,510,878                   | (37,888)   | 97,517     | (33,671)                        | 139,686   | 1,676,522              |
| Other fixtures, tools and furniture   | 303,000                     | (15,817)   | 27,554     | (9,932)                         | 8,517     | 313,322                |
| Advances and construction in progress | 101,643                     | (931)  | 220,643    | (2,286)                         | (117,270) | 201,799                |
| Other tangible fixed assets           | 128,893                     | (2,564)  | 15,081     | (12,330)                        | 2,411     | 131,491                |
| Allowances                            | (3,522)                     | 179  | (83)       | 2,244                           | _         | (1,182)                |
| Accumulated depreciation              | (1,287,194)                 | 29,630   | (172,054)  | 49,089                          | (20,340)  | (1,400,869)            |
|                                       | 1,414,835                   | (55,810)   | 212,819    | (12,748)                        | 36,898    | 1,595,994              |

Translation differences reduced the total balance of the "Translation Differences and Variation in Consolidated Group" column by €133,903 thousand.

All the tangible fixed assets were being used in production at 2002 year-end; however, €678,343 thousand of tangible fixed assets had been fully depreciated.

The Group companies take out the insurance policies they consider necessary to cover the possible risks to which their tangible fixed assets are subject.

Tangible fixed assets located outside Spain and the accumulated depreciation thereof amounted to  $\in$ 550,912 thousand and  $\in$ 135,165 thousand, respectively.

### 8. Consolidation Goodwill

The variations in the balance of this caption in the consolidated balance sheet in 2002 were as follows:

| Balance at 12/31/01  |           | 367.591   |
|--|-----------|-----------|
| Additions:   |           |           |
| Euroresiduos, S.A.   | 21,738    |           |
| Jaime Franquesa, S.A.  | 16,934    |           |
| Gestión Medioambiental Enviland, S.A.  | 12,107    |           |
| Other  | 10,373    | 61,152    |
| Sale of a 25% holding in Tratamientos<br>y Recuperaciones Industriales, S.A. |           | (4,605)   |
| Amortization:  |           |           |
| Giant Cement Holding, Inc.   | (4,162)   |           |
| Ekonor Group   | (2,514)   |           |
| Tratamientos y Recuperaciones Industriales, S.A.                             | (1,972)   |           |
| Equipamientos Urbanos de Mexico, S.A. de C.V.                                | (1,817)   |           |
| Cementos Portland, S.A.  | (1,347)   |           |
| Other  | (8,096)   | (19,908)  |
| Extraordinary amortization:  |           |           |
| Ecovec, S.A.   | (2,747)   |           |
| CTV, S.A.  | (2,705)   |           |
| Concesionaria Zona 5, S.A.   | (2,631)   |           |
| Verauto La Plata, S.A.   | (2,026)   |           |
| Other  | (3,712)   | (13,821)  |
| Transfer to intangible assets:<br>(Note 6)                                   |           |           |
| Cementos Atlántico, S.A.   | (131,742) |           |
| Logística de Mercancías Aeroportuarias, S.L.                                 | (4,063)   | (135,805) |
| Balance at 12/31/02  |           | 254,604   |

In 2002, due to the economic situation in Argentina, the Group amortized all the consolidation goodwill of the Argentine companies, amounting to €13,821 thousand. This extraordinary amortization was recorded under the "Extraordinary Loss" caption in the accompanying consolidated statement of income.

The breakdown of the balance of the "Consolidation Goodwill" caption in the accompanying consolidated balance sheet as of December 31, 2002, is as follows:

| Giant Cement Holding, Inc.                       | 70,832  |
|--|---------|
| Ekonor Group                                     | 46,906  |
| Euroresiduos, S.A.                               | 20,651  |
| Cementos Portland, S.A.                          | 20,560  |
| Jaime Franquesa, S.A.                            | 16,934  |
| Tratamientos y Recuperaciones Industriales, S.A. | 11,832  |
| Gestión Medioambiental Enviland, S.A.            | 11,502  |
| Equipamientos Urbanos de Mexico, S.A. de C.V.    | 10,137  |
| Grucycsa, S.A.                                   | 5,520   |
| Canteras de Alaiz, S.A.                          | 4,639   |
| Cementos Alfa, S.A.                              | 4,073   |
| Other  | 31,018  |
|  | 254,604 |

The balance of this caption in the accompanying consolidated balance sheet includes  $\in$  3,041 thousand of goodwill relating to companies accounted for by the equity method.

### 9. Negative Consolidation Difference

The negative difference of  $\leq$ 37,086 thousand recorded in the accompanying consolidated balance sheet arose mainly as a result of the market valuations of the assets contributed to the Realia Business Group by its shareholders in 2000.

### 10. Investments Accounted for by the Equity Method

The detail, by company, of the balance of this caption is disclosed in Exhibit III (listing the companies accounted for by the equity method). The variations in 2002, by item, were as follows:

| Balance at 12/31/01                               | 416,838  |
|---|----------|
| Purchases and subscriptions                       | 45,547   |
| 2002 income                                       | 42,040   |
| Translation differences                           | (12,716) |
| Dividends paid in the year                        | (22,415) |
| Retirements and transfers to securities portfolio | (2,769)  |
| Balance at 12/31/02                               | 466,525  |

The main purchases and capital subscriptions in 2002 relate to the acquisition of a 25% holding in Cleon, S.A. for  $\notin$  25,328 thousand and the subscription of 50% of the capital increase made by Grubar Hoteles, S.L. for  $\notin$  10,295 thousand.

Noteworthy in terms of income for the year was that obtained at the Realia Business Group amounting to  $\in$  27,214 thousand.

The main translation differences related to exchange losses of €15,182 thousand, which arose at the companies located in South America, in which the Company has ownership interests through the Proactiva Medio Ambiente Group.

### 11. Marketable Securities and Nontrade Loans

The detail of the main accounts under the "Long-Term Investments" and "Short-Term Investments" captions in the accompanying consolidated balance sheet is as follows:

### I) Long-term investments

Investment securities

Breakdown of the balance at 12/31/02:

|  | % of Effective<br>Ownership | Asset<br>Value | Provisions | Net Book<br>Value |
|--|-----------------------------|----------------|------------|-------------------|
| Investments of over 5%:                        |                             |                |            |                   |
| Alazor Inversiones, S.A.                       | 15.75                       | 22,255         | (25)       | 22,230            |
| Venditelecom España, S.L. <sup>(*)</sup>       | 17.23                       | 15,534         | (12,884)   | 2,650             |
| World Trade Center Barcelona, S.A.             | 16.52                       | 9,611          | (2,915)    | 6,696             |
| Artscapital Investments, S.A.                  | 8.63                        | 5,469          | (3,661)    | 1,808             |
| Transportes Ferroviarios de Madrid, S.A.       | 12.19                       | 5,122          | (1,615)    | 3,507             |
| S.C.L. Terminal Aéreo de Santiago, S.A.        | 14.77                       | 5,048          | _          | 5,048             |
| Tacel Inversiones, S.A.                        | 13.32                       | 3,803          | (4)        | 3,799             |
| Grupo Inversiones y Estudios Financieros Group | 10.00                       | 3,547          | _          | 3,547             |
| Scutvias-Autoestradas Da Beira Interior, S.A.  | 13.33                       | 3,078          | _          | 3,078             |
| Shopnet Brokers, S.A.                          | 16.70                       | 3,005          | (821)      | 2,184             |
| Polux Capital, S.L.                            | 8.63                        | 2,344          | (2,344)    | _                 |
| Other  |                             | 8,666          | (2,808)    | 5,858             |
| Investments of less than 5%                    |                             |                |            |                   |
| Parque Temático de Madrid, S.A.                | 2.00                        | 3,516          | (54)       | 3,462             |
| Other  |                             | 4,002          | (281)      | 3,721             |
| Fixed-income securities                        |                             | 1,967          | (359)      | 1,608             |
|  |                             | 96,967         | (27,771)   | 69,196            |

(\*) Venditelecom España, S.L. owns 29.49% of Xfera Móviles, S.A.'s capital stock.

The variations in the long-term investment securities in 2002 were as follows:

|  | Cost    | Provisions |
|--|---------|------------|
| Balance at 12/31/01  | 91,781  | (11,329)   |
| Additions and provisions:                                    |         |            |
| Venditelecom España, S.L.                                    | _       | (12,884)   |
| Polux Capital, S.L.  | -       | (1,551)    |
| Artscapital Investments, S.A.                                | —       | (1,449)    |
| Terra Mítica PTB, S.A.                                       | 1,352   | _          |
| Scutvias-Autoestradas Da Beira Interior, S.A.                | 1,294   | _          |
| Parque Temático de Madrid, S.A.                              | 1,048   | (54)       |
| Other  | 1,775   | (1,680)    |
| Transfers of investments accounted for by the equity method: |         |            |
| Build2Edifica, S.A.  | 2,053   | (977)      |
| Retirements, reductions and provisions used:                 |         |            |
| S.C.L. Terminal Aéreo de Santiago, S.A.                      | -       | 1,388      |
| Other  | (2,336) | 765        |
| Balance at 12/31/02  | 96,967  | (27,771)   |

In relation to the Parent Company's effective ownership, through Venditelecom España, S.L, of a 5.08% holding in Xfera Móviles, S.A. with a total investment of  $\leq 25,768$  thousand, recorded under the "Investment Securities" and "Other Long-Term Loans" captions for  $\leq 15,534$  thousand and  $\leq 10,234$  thousand, respectively, in the accompanying consolidated financial statements, in 2002 an allowance was recorded, with a charge to extraordinary income, for 50% of this investment, i.e.,  $\leq 12,884$  thousand, due to the difficulties relating to the commercial development of the UMTS technology. Xfera Móviles, S.A. is the concession-holder of a UMTS wireless telephony license. It should also be noted that the Parent Company has provided guarantees to Xfera Móviles, S.A. for  $\leq 9,352$  thousand.

In 2002 the subsidiary Grucycsa, S.A. announced that it had exercised a sales option on 10% of its holding in the capital stock of Inversiones y Estudios Financieros, S.A. Subsequently, a request for arbitration was filed at the International Court of Arbitration against BIPOP España Holding, S.A. and its Parent Company claiming the amount of this option together with late-payment interest. The Group expects gains to arise as a result of the final decision handed down on the request filed.

### II) Short-term investments

Breakdown of the balance as of December 31, 2002:

| lequere                              | Fixed-Income Securities | Equity Securities | Tetal   |
|--------------------------------------|-------------------------|-------------------|---------|
| Issuers                              | Fixed-income Securities | Equity Securities | Total   |
| Government debt securities           | 69,999                  | —                 | 69,999  |
| Shares                               | —                       | 34,184            | 34,184  |
| Corporate promissory notes and other | 46,952                  | —                 | 46,952  |
|                                      | 116,951                 | 34,184            | 151,135 |

This caption includes the investments of cash surpluses in high-liquidity and high-rotation assets, which are valued at the lower of cost or market.

### <u>Other loans</u>

The "Other Loans" account includes other investments of cash surpluses in high-liquidity, high-rotation bank deposits of various different types.

The average rate of return obtained in 2002 on the investments in fixed-income securities and other loans was 3.34%.

### 12. Deferred Charges

The variations in the balance of this caption in 2002 were as follows:

| Balance at 12/31/01  | 33,500  |
|--|---------|
| Financing of fixed assets assigned to concessions (Note 3-h) | 4,591   |
| Variation in the Consolidated Group and other variations     | 9,458   |
| Amounts used   | (5,833) |
| Balance at 12/31/02  | 41,716  |

The main amounts included in the balance of this caption as of December 31, 2002 relate to  $\leq 13,816$  thousand of deferred financial expenses on the financing of fixed assets assigned to water supply and treatment concessions and to  $\leq 10,876$  thousand capitalized at the Cementos Portland Group originating from the subsidiary Giant Cement Holding, Inc.

### 13. Inventories



The "Inventories – Merchandise" account relates mainly to the building lots intended for sale that were acquired by the FCC Construcción Group, especially those related to the Madrid Community's Urban Development Plans, amounting to €88,276 thousand, in exchange for the construction work performed to implement the aforementioned plans.

### 14. Trade Receivables for Sales and Services

The balance of this caption in the accompanying consolidated balance sheet relates basically to the amounts receivable for construction work performed, for services provided and other activities.

| Total customer receivables, net  | 1,771,125 |
|--|-----------|
| Advances received on orders  | (332,961) |
| Customer receivables for sales and services                                | 2,104,086 |
| Retentions   | 29,111    |
| Completed production pending certification                                 | 533,695   |
| Construction certificates receivable and<br>customer receivables for sales | 1,541,280 |

The foregoing total is the net balance of customer receivables after deduction of the "Advances Received on Orders" balance on the liability side of the accompanying consolidated balance sheet which, as required by accounting regulations, includes collected and uncollected certificate prebillings under sundry headings and the advances received (normally in cash) for future supplies.

The "Construction Certificates Receivable and Customer Receivables for Sales" account mainly reflects the amount of the certificate billings to customers for completed work and services provided pending collection as of December 31, 2001. Of the total amount,  $\in$  31,905 thousand of notes receivable had been discounted and the debt to the credit entities is shown on the liability side of the consolidated balance sheet.

As indicated in Note 4-s, the "Completed Production Pending Certification" account reflects the difference at year-end between the production recorded from inception of each project and contract in progress as of December 31, 2002, and the amount of the certificates issued therefor. Accordingly, the balance of this account represents the value at certificate price of the construction units completed and services rendered as of December 31, 2002, which will be certified in the next few months either because they are specified in the main contract or in addenda or amendments thereto approved by the customer or because there is no doubt as to their immediate approval.

Since the revenues which may ultimately arise from the projects in progress are subject to certain factors whose final effect cannot be objectively determined at present (e.g. the final amounts receivable for settlement, amendments, additions, price revisions, etc.), the companies recognize the revenues relating to work units not supported by contracts entered into with the owners in the year in which they are approved by the owner or for which the companies consider that there is no doubt as to their recovery in order to proceed to certify them.

The Group companies transfer customer loans to financial institutions, without the possibility of recourse against such institutions in the case of unpaid accounts. The amount deducted from the trade receivables balance at yearend amounted to  $\in$  288,783 thousand. These transactions accrue interest under normal market conditions through the date on which the financial institution collects from our customers. Collection management in this period continued to be carried on by Group companies.

In 2002 certain future collection rights arising from construction project contracts awarded on the "total price payment" basis were sold. These rights, amounting to €28,372 thousand, were recorded as a reduction in the "Completed Production Pending Certification" caption balance.

The balance of trade receivables for construction activities, before deduction of the receivables sold, amounted to €873,777 thousand, of which €102,055 thousand related to foreign customers. The detail of Spanish trade accounts receivable for construction activities, classified into public and private sector, is as follows:

| Entities                                      |         |
|---|---------|
| Central government                            | 115,342 |
| Autonomous Community governments              | 108,623 |
| City councils                                 | 82,545  |
| Autonomous agencies and State-owned companies | 167,092 |
| Public sector                                 | 473,602 |
| Private sector                                | 298,120 |
|   | 771,722 |

The average age of the construction activity balances relating to the public sector is approximately 3.5 months.

### 15. Shareholders' Equity

The variations in equity accounts in 2002 were as follows:

|                                      | Balance at<br>12/31/01 | 2001<br>Retained<br>Earnings | Absorption<br>of Portland<br>Valderrivas,S.A. <sup>(*)</sup> | Retirement of<br>Parent<br>company<br>shares <sup>(**)</sup> | Translation<br>Differences<br>and Other<br>Variations | Balance at<br>12/31/02 |
|--------------------------------------|------------------------|------------------------------|--|--|---|------------------------|
| Capital stock                        | 120,102                | _                            | 13,235   | (2,770)  | _   | 130,567                |
| Additional paid-in capital           | 129,897                | _                            | 112,236  | _  | _   | 242,133                |
| Legal reserve                        | 24,020                 | —                            | -  | _  | —   | 24,020                 |
| Reserve for treasury<br>stock        | 16,327                 | _                            | _  | _  | (14,162)  | 2,165                  |
| Reserve for retired<br>capital stock | _                      | _                            | _  | 2,770  | _   | 2,770                  |
| Voluntary reserves                   | 352,239                | 41,087                       | _  | (52,498)   | 14,162  | 354,990                |
| Reserves of the<br>Parent Company    | 392,586                | 41,087                       | _  | (49,728)   | _   | 383,945                |
| Consolidation<br>reserves            | 433,967                | 137,897                      | 117,956  | 2,647  | 2,116   | 694,583                |
| Translation<br>differences           | 7,020                  | _                            | 6,100  | _  | (53,071)  | (39,951)               |
| Total capital<br>and reserves        | 1,083,572              | 178,984                      | 249,527  | (49,851)   | (50,955)  | 1,411,277              |

(\*) See notes 2 and 15-a.

(\*\*) See notes 15-a and 15-e.

The "Translation Differences and Other Variations" column in the table above includes €2,116 thousand arising from adjustments for inflation made at Group companies located in Latin America pursuant to current legislation in these countries. The exchange losses are due mainly to the appreciation of the euro against the dollar and against other South American currencies as of December 31.

The consolidation reserve arising from the revaluation pursuant to Royal Decree-Law 7/1996 amounts to €22,725 thousand.

### a) Capital stock

The capital stock of Fomento de Construcciones y Contratas, S.A. consists of 130,567,483 common bearer shares of  $\in 1$  par value each.

All the shares have identical rights and are fully subscribed and paid.

The shares of Fomento de Construcciones y Contratas, S.A. are listed on the Madrid, Barcelona, Bilbao and Valencia Stock Exchanges and traded through the Spanish computerized trading system.

As a result of the absorption of Portland Valderrivas, S.A. referred to in Note 2, capital stock was increased by  $\in$  13,235 thousand through the issuance of 13,235,784 shares of  $\in$ 1 par value each.

On October 31, 2002, the capital reduction at Fomento de Construcciones y Contratas, S.A., which was carried out pursuant to a resolution of the Company's Shareholders' Meeting on June 28, 2002, was completed. The reduction was made through the retirement of 2,770,277 shares of  $\leq 1$  par value each with a charge to unrestricted reserves of  $\leq 52,498$  thousand.

With regard to direct holdings or indirect holdings (through subsidiaries) of 10% or more owned by other companies, as required by current legislation B-1998, S.L. has informed us that it has a direct and indirect holding of 52.48% in the Parent Company's capital stock. The principal shareholders of B-1998, S.L. are Esther Koplowitz Romero de Juseu and the Vivendi Environment Group with holdings of 51% and 49%, respectively.

The CNP Group (Compagnie Nationale à Portefeuille) has an investment of 9.3%.

### b) Additional paid-in capital

As a result of the absorption of Portland Valderrivas, S.A. referred to in Note 2, the Parent Company's additional paid-in capital increased by €112,263 thousand in 2002.

The revised Corporations Law expressly permits the use of the additional paid-in capital balance to increase capital and establishes no specific restrictions as to its use for other purposes.

#### c) Legal reserve

Under the revised Corporations Law, 10% of income for each year must be transferred to the legal reserve until the balance of this reserve reaches at least 20% of capital stock. The legal reserve cannot be distributed to shareholders except in the event of liquidation.

The legal reserve can be used to increase capital provided that the remaining reserve balance does not fall below 10% of the increased capital stock amount.

Except as mentioned above, until the legal reserve exceeds 20% of capital stock, it can only be used to offset losses, provided that sufficient other reserves are not available for this purpose.

### d) Treasury stock

As of December 31, 2002, the Parent Company held 108,000 shares of treasury stock, representing 0.08% of its capital stock, with a net book value of €2,165,000.

Also, the subsidiaries Compañía Auxiliar de Agencia y Mediación, S.A. and Grucycsa, S.A., as a result of the exchange of shares that they owned in Portland Valderrivas, S.A. for shares of Fomento de Construcciones y Contratas, S.A., arising from the merger of the two companies referred to in Note 2, held 316,008 and 475 shares, respectively, of the Parent Company, which represented 0.24% of the latter's capital stock and are recorded in these Group companies' accounting records at a net value of  $\notin 1,117$  thousand.

€3,282 thousand of all the reserves are considered to be restricted for so long as the treasury stock held by Fomento de Construcciones y Contratas, S.A. and the shares which the Group companies hold in the latter are not sold or retired. This amount coincides with the amount at which the shares of the Parent Company held by the Group are valued on the asset side of the accompanying consolidated balance sheet.

Once the related intragroup transactions had been eliminated, the variations in treasury stock in 2002 were as follows:

|   | No. of Shares | %      | Amount   |
|---|---------------|--------|----------|
| Balance at 12/31/01                                   | 1,867,000     | 1.55   | 24,912   |
| Purchases   | 1,011,277     | 0.77   | 27,104   |
| Exchange for absorption of Portland Valderrivas, S.A. | 316,483       | 0.24   | 1,117    |
| Capital reduction                                     | (2,770,277)   | (2.12) | (49,851) |
| Balance at 12/31/02                                   | 424,483       | 0.33   | 3,282    |

#### e) Reserve for retired capital stock

This reserve includes the par value of the shares retired with a charge to income or unrestricted reserves. The reserve for retired capital stock is restricted, unless it meets the same requirements as those stipulated for capital reductions.

The variations in this caption relate to the recording of this reserve as a result of the capital reduction described in Note 15-a pursuant to Article 167.3 of the Spanish Corporate Income Tax Law.

### f) Consolidation reserves

This account in the accompanying consolidated balance sheet includes the reserves at fully and proportionally consolidated companies and companies accounted for by the equity method. The amounts included under this caption for the major companies, including, where appropriate, their subsidiaries, are as follows:

| Cementos Portland Group                 | 214,007 |
|---|---------|
| Asesoría Financiera y de Gestión, S.A.  | 206,879 |
| Corporación Financiera Hispánica, S.A.  | 50,044  |
| Grucycsa Group                          | 42,637  |
| FCC Medio Ambiente, S.A.                | 37,320  |
| FCC Agua y Entorno Urbano, S.A.         | 31,228  |
| Other, and adjustments in consolidation | 112,468 |
| Total Consolidation Reserves            | 694,583 |

€22,725,00 of the total reserves at fully or proportionally consolidated companies relate to the effect of the asset revaluations made as indicated in Note 4-g.

### **16. Minority Interests**

The balance of this caption in the accompanying consolidated balance sheet reflects the equity of minority shareholders in the net worth and income for the year after taxes of the Group companies in which there are minority interests. The variations in this account in 2002 were as follows:

| Balance at 12/31/01   | 623,989   |
|---|-----------|
| Income for the year   | 54,288    |
| Distribution of dividends   | (28,601)  |
| Inclusion in shareholders' equity minority interests of Portland Valderrivas, S.A. <sup>(*)</sup> | (249,527) |
| Variation in the Consolidated Group and other changes   | (7,899)   |
| Balance at 12/31/02   | 392,250   |

(\*) See Notes 2 and 15.

The 2002 year-end detail, by item, of the main companies with minority interests is as follows:

|  | Net Worth     |          | Income | Total   |
|--|---------------|----------|--------|---------|
|  | Capital Stock | Reserves |        |         |
| Cementos Portland Group                          | 17,193        | 259,242  | 53,198 | 329,633 |
| Grucycsa Group                                   | 26,551        | 12,557   | 753    | 39,861  |
| Compañía Concesionaria del Túnel de Sóller, S.A. | 7,238         | (6)      | 1      | 7,233   |
| Other  | 20,850        | (5,663)  | 336    | 15,523  |
|  | 71,832        | 266,130  | 54,288 | 392,250 |

€15,906 thousand of total reserves relate to the revaluation of assets by the cement business companies, as indicated in Note 4-g.

### 17. Subsidies

The accompanying consolidated balance sheet includes  $\leq 40,298$  thousand of subsidies received in the past,  $\leq 14,022$  thousand of which had been taken to income, including  $\leq 2,476$  thousand in the year ended December 31, 2002.

### 18. Provisions for Contingencies and Expenses

#### a) Provisions

The caption includes, in addition to the benefits indicated in Note 4-m, other provisions recorded in accordance with the accounting principle of prudence to cover any general or extraordinary contingencies that may arise.

### b) Reversion reserve

The companies record the reversion reserve as described in Note 4-o.

The variations in this caption in 2002 were as follows:

| Balance at 12/31/01        | 28,145 |
|----------------------------|--------|
| Provisions                 | 4,459  |
| Retirements and reversions | (202)  |
| Balance at 12/31/02        | 32,402 |

### 19. Nontrade Payables

**a)** The long-term debts in each of the related accounts in the accompanying consolidated balance sheet mature as follows:

|  | 2004    | 2005    | 2006   | 2007   | 2008 and<br>subsequent<br>years | Total   |
|--|---------|---------|--------|--------|---------------------------------|---------|
| Payable to credit entities               | 171,666 | 186,893 | 47,389 | 24,810 | 33,486                          | 464,244 |
| Limited recourse project financing loans | 9,850   | 10,787  | 7,734  | 8,790  | 21,401                          | 58,562  |
| Taxes payable                            | 3,762   | 3,832   | 3,889  | 3,278  | 78,226                          | 92,987  |
| Other payables                           | 56,514  | 3,497   | 3,043  | 46,086 | 24,743                          | 133,883 |
| Uncalled capital<br>payments payable     | 7,047   | _       | _      | _      | 24                              | 7,071   |
|  | 248,839 | 205,009 | 62,055 | 82,964 | 157,880                         | 756,747 |

The balance of the "Limited Recourse Project Financing Loans" account relates to the payments outstanding in connection with the investments made in certain projects, mainly for operating the water supply in Vigo. The debt will be repaid using the revenues arising from operation of the services and, if the contract terms and conditions are met, with no other liability for the Group companies if the funds obtained during the term of the loan do not cover the full amount of the principal plus interest. The average interest rate on the loans is tied to Euribor plus a spread based on market rates.

The foreign currency payables to credit institutions include most notably €188,400 thousand relating to loans denominated in dollars obtained to finance the FCC Group's international activities.

The average interest rates on the long-term debt to credit institutions are basically those of the various interbank markets, tied to Mibor, Euribor and Libor.

The detail of the balance of the "Taxes Payable" caption is disclosed in Note 21 ("Tax Matters").

The "Other Payables" caption includes mainly payables for the acquisition of fixed assets for  $\notin$ 74,851 thousand and the acquisition of merchandise (see Note 13) for  $\notin$ 46,222 thousand. Of the total amount included under this caption,  $\notin$ 45,992 thousand bear interest at market rates, of which  $\notin$ 42,751 thousand are recorded under the "Short-Term Deposits and Guarantees Given" caption on the asset side of the accompanying consolidated balance sheet, earmarked for the modernization of factories belonging to Giant Cement Holding Inc.

**b)** The short-term accounts payable to associated companies include operating payables and the current account and loan balances with these companies. The loans bear interest at market rates.

c) As indicated in Note 14 ("Trade Receivables for Sales and Services"), there are bank loans secured by €31,905 thousand of notes receivable.

The Group had credit facilities amounting to  $\leq 2,041,589$  thousand as of December 31, 2002, of which  $\leq 900,786$  thousand had not been drawn down at that date.

### 20. Operating Provisions

The detail of this caption in the accompanying consolidated balance sheet is as follows:

| Allowance for claims                            | 82,907  |
|---|---------|
| Allowance for construction contract settlements | 27,546  |
|   | 110,453 |

The allowance for claims covers the contingent liabilities which might arise from claims by third parties as a result of business operations.

The allowance for construction contract settlements is intended to meet the expenses arising on completed projects through final settlement thereof.

### 21. Tax Matters

The detail of the balances of the "Taxes Receivable" and "Taxes Payable" captions on the asset and liability sides, respectively, of the accompanying consolidated balance sheet is as follows:

### I) Long-term

The balance payable of €92,987 thousand relates to deferred corporate income tax which will be payable in years subsequent to 2003.

€77,560 thousand of this liability, which is interest-free, relate to the tax effect of the difference between the acquisition cost and tax value of certain fixed assets of Giant Cement Holding, Inc. The remaining €15,427 thousand relate to the accelerated depreciation of fixed assets in accordance with various benefits provided for by tax legislation and include most notably €13,212 thousand relating to 35% of the early depreciation of the Torre Picasso building in accordance with the tax incentives stipulated in Royal Decree-Law 2/1985 and Royal Decree-Law 3/1993. The due dates of the accrued taxes payable disclosed in Note 19 are based on the years of useful life of the related assets.

### II) Short-term

| Prepaid corporate income tax and tax credits | 176,748 |
|--|---------|
| VAT recoverable                              | 87,073  |
| Tax refunds and other items                  | 31,762  |
|  | 295,583 |

#### Taxes payable:

| Personal and corporate income tax withholdings<br>(from salary income and income from movable capital) | 22,944  |
|--|---------|
| Deferred corporate income tax  | 81,423  |
| Corporate income tax payable   | 40,037  |
| VAT payable  | 140,842 |
| Levies on construction certificates, services and other items  | 48,327  |
| Accrued social security taxes payable  | 30,572  |
|  | 364,145 |

Reconciliation of the consolidated income per books to the taxable income for corporate income tax purposes:

| Increase | Decrease | 455,346                                     |
|----------|----------|---|
|          | 27,058   | (27,058)                                    |
| 36,696   | 66,138   | (29,442)                                    |
|          |          | 398,846                                     |
|          |          |   |
| 150,390  | 60,905   | 89,485                                      |
| 47,562   | 53,365   | (5,803)                                     |
|          |          | - 27,058<br>36,696 66,138<br>150,390 60,905 |

| Adjusted consolidated income per books | 398,846  |
|--|----------|
| Corporate income tax charge (35%)      | 139,596  |
| Tax credits and relief                 | (11,553) |
| Corporate income tax payable           | 128,043  |

The Group's tax cost, 28.1% of consolidated income before taxes, includes the deduction of tax relief of 17% for reinvestment of gains which, in accordance with the change in legislation introduced in Law 24/2001, were taxable at 18% instead of 35% if the reinvestment requirement was complied with, a regulation which certain Group companies have availed themselves of. This tax credit was deducted from the 2001 corporate income tax charge of each of the Group companies that availed themselves of this legislation, following the 2001 year-end closing and preparation of the related financial statements, and, accordingly, the effect thereof was included in the 2002 financial statements. Consequently, in 2002 the deferred taxes relating to the aforementioned event, which were recorded in the financial statements for the year ended December 31, 2001 for €31,513 thousand, were canceled. Of this amount, corporate income tax at 18% was paid (€16,206 thousand) and the tax cost for 2002 was reduced by the tax relief of 17% (€15,307 thousand), which led to a reduction of the tax cost of 3.4% of consolidated income before taxes.

- a) The Fomento de Construcciones y Contratas Group generally capitalizes the prepaid tax relating to timing differences. Any variations in taxable income for which the related tax is not or was not capitalized are reflected in the above detail as "Permanent Differences".
- **b)** The variations due to timing differences arose mainly as follows:
  - b.1) Items recorded as increases include mainly provisions for customer bad debts, third-party liability and other items, which will become deductible in subsequent years when the conditions stipulated by tax legislation are met, and the tax effect arising from the losses for the year of the joint ventures whose tax bases are included in the Group's corporate income tax base of the following year. The related prepaid corporate income tax was recorded on the asset side of the consolidated balance sheet.
  - **b.2)** Items recorded as decreases are: the deferral due to the special amortization of lease contracts executed after January 1, 1996, under Law 43/1995, and the period income of the joint ventures, which will be included in the corporate income tax base of the following year. The related deferred tax is reflected on the liability side of the consolidated balance sheet.

Fomento de Construcciones y Contratas, S.A., the subsidiaries composing the FCC Group and the joint ventures have all the years not yet statute-barred open for review by the tax inspection authorities for the taxes applicable to them. The criteria which the tax authorities might adopt for the years open for review might give rise to contingent tax liabilities which cannot be objectively quantified. However, the Parent Company's directors consider that the resulting liabilities would not have a material effect on the Group's net worth.

Under authorization 18/89, the FCC Group is taxed on a consolidated basis for corporate income tax purposes with all the other Group companies which meet the relevant requirements envisaged by tax legislation.

### 22. Guarantee Commitments to Third Parties and Other Contingent Liabilities

As of December 31, 2002, the Group had provided €1,770,479 thousand of guarantees to third parties, mostly to government agencies and private customers, as security for the performance of construction projects and urban cleaning contracts.

The Group companies have guaranteed for its employees the investments made in 2000 for a five-year period in the group investment fund set up by the Vivendi Universal Group. The possible payments and additional costs that may be incurred by the FCC Group companies, which in any case are not expected to be material, are counterguaranteed by the Vivendi Universal Group.

### 23. Revenues and Expenses

#### a) Transactions with associated companies

The net sales figure in the accompanying consolidated statement of income includes €153,514 thousand of billings by Group companies to associated companies.

#### b) Net sales

The breakdown of net sales, by Group activity, is as follows:

|   | 2002      | 2001      |
|---|-----------|-----------|
| Construction  | 2,613,143 | 2,395,959 |
| Services  | 1,605,889 | 1,579,273 |
| Urban environment   | 305,215   | 250,532   |
| Cement  | 831,430   | 791,741   |
| Grucycsa  | 218,673   | 213,353   |
| Eliminations of intercompany transactions and other items | (77,190)  | (57,628)  |
|   | 5,497,160 | 5,173,230 |

€758,549 thousand of the net sales were made abroad.

In substantially all the net construction sales the Group acted as the general contractor.

The detail of net construction sales, by type of project, once €127,968 thousand had been deducted from various activities, is as follows:

|                         | 2,485,175 |
|-------------------------|-----------|
| Nonresidential building | 682,333   |
| Residential building    | 415,692   |
| Civil engineering       | 1,387,150 |
|                         |           |

The construction work carried out by subcontractors amounted to  $\in$ 1,177,060 thousand.

The detail of net construction sales, by type of customer, is as follows:

| Central government                            | 408,766   |
|---|-----------|
| Autonomous Community governments              | 358,397   |
| City councils                                 | 162,508   |
| Autonomous agencies and State-owned companies | 483,855   |
| Public sector                                 | 1,413,526 |
| Private sector                                | 1,024,814 |
| Total Spain                                   | 2,438,340 |
| Abroad  | 174,803   |
|   | 2,613,143 |

The detail of the backlog for construction work at 2002 year-end is as follows:

|                                      | Contracts in<br>Progress | Contracts Not<br>Yet Commenced | Total<br>Backlog |
|--------------------------------------|--------------------------|--------------------------------|------------------|
| Civil engineering                    | 1,941,842                | 230,533                        | 2,172,375        |
| Residential building construction    | 296,260                  | 44,035                         | 340,295          |
| Nonresidential building construction | 860,038                  | 36,192                         | 896,230          |
|                                      | 3,098,140                | 310,760                        | 3,408,900        |

|                                      | Geographical Distribution |               |          |         |             |        |  |
|--------------------------------------|---------------------------|---------------|----------|---------|-------------|--------|--|
|                                      | Andalucía                 | Castilla-León | Cataluña | Madrid  | Other Spain | Abroad |  |
| Civil engineering<br>construction    | 284,267                   | 180,795       | 537,561  | 514,688 | 572,120     | 82,943 |  |
| Residential building construction    | 44,600                    | 1,740         | 26,030   | 173,528 | 82,596      | 11,801 |  |
| Nonresidential building construction | 135,247                   | 27,675        | 105,552  | 284,660 | 343,004     | 93     |  |
|                                      | 464,114                   | 210,210       | 669,143  | 972,876 | 997,720     | 94,837 |  |

### c) Operating income by business line

The breakdown, by business line, of operating income and the percentage it represents of net sales is as follows:

### c.1) Gross operating income

|                   | 20      | 2002              |         | 2001              |  |  |
|-------------------|---------|-------------------|---------|-------------------|--|--|
|                   | Income  | % of Net<br>sales | Income  | % of Net<br>sales |  |  |
| Construction      | 123,629 | 4.73              | 113,964 | 4.76              |  |  |
| Services          | 239,878 | 14.94             | 229,502 | 14.53             |  |  |
| Urban environment | 72,217  | 23.66             | 61,988  | 24.74             |  |  |
| Cement            | 272,091 | 32.73             | 254,950 | 32.20             |  |  |
| Grucycsa          | 10,048  | 4.59              | 10,872  | 5.10              |  |  |
| Other             | 23,483  | —                 | 33,068  | _                 |  |  |
|                   | 741,346 | 13.49             | 704,344 | 13.62             |  |  |

### c.2) Net operating income

|                   | 20      | 2002              |         | 001               |
|-------------------|---------|-------------------|---------|-------------------|
|                   | Income  | % of Net<br>sales | Income  | % of Net<br>sales |
| Construction      | 92,175  | 3.53              | 83,126  | 3.47              |
| Services          | 126,335 | 7.87              | 135,438 | 8.58              |
| Urban environment | 46,862  | 15.35             | 41,380  | 16.52             |
| Cement            | 184,999 | 22.25             | 171,757 | 21.69             |
| Grucycsa          | 5,594   | 2.56              | 7,453   | 3.49              |
| Other             | 42,125  | _                 | 36,655  | _                 |
|                   | 498,090 | 9.06              | 475,809 | 9.20              |

#### d) Labor force

The average number of employees at the companies in 2002 was as follows:

| Other salaried employees                        | 44,125<br><b>54.674</b> |
|---|-------------------------|
| Clerical and similar staff                      | 4,986                   |
| Other line personnel (junior college graduates) | 2,901                   |
| Managers and university graduate employees      | 2,662                   |

Of the foregoing total, the headcount in the construction activity was 8,205 employees, of whom 2,933 were permanent employees.

#### e) Consolidated income

The contribution of the main companies in the Group to the income attributable to the Parent Company, net of eliminations, adjustments and allocation of the amortization of consolidation goodwill, was as follows:

| Fomento de Construcciones y Contratas, S.A. | 75,623  |
|---|---------|
| FCC Construcción Group                      | 70,156  |
| Cementos Portland Group                     | 67,732  |
| Afigesa Group                               | 15,941  |
| FCC Medio Ambiente Group                    | 7,721   |
| FCC Agua y Entorno Urbano Group             | 17,301  |
| Other                                       | 18,541  |
|   | 273,015 |

The contributions attributed to the FCC Medio Ambiente Group and the Agua y Entorno Urbano Group are not representative of the services and urban environment business areas, respectively, since some of their activities are carried on through the Parent Company Fomento de Construcciones y Contratas, S.A. or other companies which are not subsidiaries of FCC Medio Ambiente, S.A. and FCC Agua y Entorno Urbano, S.A.

## 24. Environmental Information

As indicated in Note 4-t, of the Group's various activities, the Services and Cement areas have the greatest impact on the environment.

The activities in the Services area are by their nature aimed at environmental protection and conservation, arising not only from production activity itself (waste collection, operation and control of landfills, sewer cleaning, treatment and elimination of industrial waste, waste water treatment, etc.), but also from the performance of these activities through the use of production techniques and systems aimed at reducing environmental impact in accordance with the limits stipulated in the legislation relating to this area, such as the methanization of organic waste, the use of sludge from WWT plants through transformation into compost, recycling, the segregation and storage of hazardous waste until its delivery to the authorized manager, etc.

The performance of production activities in the Services area requires the use of specialized structures, plant and machinery that are efficient in terms of environmental protection and conservation. As of December 31, 2002, fixed assets relating to production in the Services area amounted to  $\notin$ 986,272 thousand, net of depreciation of  $\notin$ 423,759 thousand.

At year-end the Cementos Portland Group had fixed assets relating to environmental conservation and protection for  $\in$  25,517 thousand, net of depreciation of  $\in$ 1,409 thousand.

FCC Group management considers that the Group companies' contingencies relating to environmental protection and improvement as of December 31, 2002, would not have a significant impact on the accompanying consolidated financial statements, which include provisions for contingencies and expenses to meet any general and extraordinary contingencies that may arise.

### 25. Fees Paid to Auditors

The fees for financial audit services provided to the various Group and Multigroup companies composing the FCC Group by the principal auditor and by other auditors participating in the audit of the various Group companies, and by entities related to them during 2002 amounted to  $\notin$ 2,133 thousand.

Additionally, the fees for other professional services provided to the various Group and Multigroup companies by the principal auditor and by other auditors participating in the audit of the various Group companies, and by other entities related to them during 2002 amounted to €1,465 thousand.

## 26. Other Information

The compensation earned by the directors of Fomento de Construcciones y Contratas, S.A. and payable to them by the Company or by any of the Group, multigroup or associated companies amounted to €4,616 thousand.

Except as indicated in Note 4-m, there were no advances, loans or guarantees of any kind to the directors, and no pension or life insurance obligations to former or present directors.

# 27. Statement of Changes in Financial Position

| 2002      | 2001  |
|-----------|---|
| 577,642   | 505,770   |
| 3,060     | 2,284   |
| 367,015   | 177,545   |
| 27,080    | 80,277  |
| 49,851    | _   |
| 9,467     | 23,920  |
| 203,167   | 104,054   |
| 1,237,282 | 893,850   |
|           | 577,642<br>3,060<br>367,015<br>27,080<br>49,851<br>9,467<br>203,167 |

| Application of funds   | 200     | 2002      |         | 2001    |  |
|--|---------|-----------|---------|---------|--|
| Start-up expenses  |         | 8,363     |         | 427     |  |
| Fixed asset additions:   |         |           |         |         |  |
| Intangible assets  | 156,456 |           | 123,742 |         |  |
| Tangible fixed assets  | 384,956 |           | 250,772 |         |  |
| Long-term investments  | 38,168  | 579,580   | 59,795  | 434,309 |  |
| Acquisition of Parent<br>Company shares                              |         | 27,104    |         | 1,196   |  |
| Reduction of the Parent Company's shareholders' equity               |         | 49,851    |         | _       |  |
| Dividends  |         | 93,126    |         | 83,655  |  |
| Consolidation goodwill   |         | 61,152    |         | 69,339  |  |
| Funds used for the acquisition of holdings in consolidated companies |         | 64,859    |         | 50,792  |  |
| Repayment or transfer to short term<br>of long-term debt             |         | 347,044   |         | 207,439 |  |
| Provisions for contingencies and expenses                            |         | 6,203     |         | 46,693  |  |
|  |         | 1,237,282 |         | 893,850 |  |

## Variation in Working Capital

|   | 20       | 02       | 2001     |          |
|---|----------|----------|----------|----------|
|   | Increase | Decrease | Increase | Decrease |
| Inventories                                   | 72,846   | _        | 30,419   | _        |
| Accounts receivable                           | 374,698  | _        | 191,039  | _        |
| Accounts payable                              | —        | 553,724  | _        | 439,271  |
| Short-term investments                        | —        | 38,810   | 64,304   | _        |
| Parent Company shares                         | —        | _        | _        | 2,070    |
| Cash  | —        | 31,613   | 55,593   | _        |
| Accrual accounts                              | _        | 1,728    | 1,736    | _        |
|   | 447,544  | 625,875  | 343,091  | 441,341  |
| Variation in the Consolidated Group and other | _        | 24,836   | _        | 5,804    |
| Decrease in working capital                   | 203,167  | —        | 104,054  | _        |
|   | 650,711  | 650,711  | 447,145  | 447,145  |

The reconciliation of income per books for the year to the funds obtained from operations in the foregoing consolidated statements of changes in financial position is as follows:

|  | 2002     | 2001     |
|--|----------|----------|
| Ordinary income for the year after taxes                       | 350,588  | 296,876  |
| Depreciation and amortization expense                          | 249,971  | 233,187  |
| Deferred revenues  | 4,653    | 1,388    |
| Deferred charges   | (8,147)  | (4,369)  |
| Provisions for contingencies and expenses                      | (731)    | (4,544)  |
| Income of companies accounted for by the equity method         | (42,040) | (36,620) |
| Exchange differences   | (7,274)  | 1,503    |
| Dividends paid by companies accounted for by the equity method | 22,415   | 15,867   |
| Deferred taxes   | 5,257    | (2,705)  |
| Variation in long-term investment allowances                   | 2,950    | 5,187    |
| Funds obtained from operations                                 | 577,642  | 505,770  |

## 28. Consolidated Cost Accounting Statements of Income

|   | 12/       | 31/02  | 12/3      | 1/01   |
|---|-----------|--------|-----------|--------|
|   | Amount    | %      | Amount    | %      |
| Net sales   | 5,497,160 | 100.00 | 5,173,230 | 100.00 |
| + Other operating revenues  | 89,129    | 1.62   | 79,814    | 1.55   |
| + Variation in finished goods and   |           |        |           |        |
| work-in-process inventories   | 6,019     | 0.11   | 27,430    | 0.53   |
| + Capitalized expenses of Group work on fixed assets                          | 72,083    | 1.31   | 30,700    | 0.59   |
| Production value  | 5,664,391 | 103.04 | 5,311,174 | 102.67 |
| - Net purchases   | 1,008,399 | 18.34  | 908,460   | 17.56  |
| + Variation in inventories of merchandise, materials<br>and other consumables | 49,099    | 0.89   | (9,009)   | (0.17) |
| - External and operating expenses   | 2,488,700 | 45.27  | 2,303,073 | 44.52  |
| - Personnel expenses  | 1,475,045 | 26.83  | 1,386,288 | 26.80  |
| Gross operating income  | 741,346   | 13.49  | 704,344   | 13.62  |
| - Depreciation and amortization expense                                       | 230,063   | 4.19   | 205,486   | 3.97   |
| <ul> <li>Period provision to reversion reserve</li> </ul>                     | 4,459     | 0.08   | 4,460     | 0.09   |
| - Bad debts written off and variation   | .,        |        | .,        |        |
| in operating provisions   | 8,734     | 0.16   | 18,589    | 0.36   |
| Net operating income  | 498,090   | 9.06   | 475,809   | 9.20   |
| + Financial revenues  | 59,019    | 1.07   | 50,221    | 0.97   |
| - Financial expenses  | 106,912   | 1.94   | 95,146    | 1.84   |
| - Variations in investment valuation allowances                               | 3,033     | 0.06   | 5,656     | 0.11   |
| Financial loss  | (50,926)  | (0.93) | (50,581)  | (0.98) |
| + Share in income of companies accounted                                      |           |        |           |        |
| for by the equity method  | 42,040    | 0.76   | 36,620    | 0.71   |
| - Amortization of goodwill in consolidation                                   | 19,908    | 0.36   | 27,701    | 0.54   |
| Income from ordinary activities   | 469,296   | 8.54   | 434,147   | 8.39   |
| + Gains on fixed assets and extraordinary revenues                            | 26,051    | 0.47   | 68,251    | 1.32   |
| - Losses on fixed assets and extraordinary expenses                           | 39,911    | 0.73   | 29,389    | 0.57   |
| - Variation in tangible fixed asset and intangible                            |           |        |           |        |
| asset provisions  | 90        | —      | 3,107     | 0.06   |
| Income before taxes   | 455,346   | 8.28   | 469,902   | 9.08   |
| - Corporate income tax  | 128,043   | 2.33   | 150,097   | 2.90   |
| Consolidated income for the year  | 327,303   | 5.95   | 319,805   | 6.18   |
| <ul> <li>Income attributed to minority interests</li> </ul>                   | 54,288    | 0.99   | 78,763    | 1.52   |
| Income for the year attributed to the Parent Company                          | 273,015   | 4.97   | 241,042   | 4.66   |

# 29. Explanation Added for Translation to English

These consolidated financial statements are presented on the basis of accounting principles generally accepted in Spain. Certain accounting practices applied by the Group that conform with generally accepted accounting principles in Spain may not conform with generally accepted accounting principles in other countries.

# EXHIBIT I. Consolidable Subsidiaries

| Company   | Net Book<br>Value | %   | Nominal Percentage of Ownership<br>and Holder   |
|---|-------------------|---|---|
| Construction area   |                   |   |   |
| CC Construcción, S.A.   | 275,551           | 99.99   | Fomento de Construcciones y Contratas, S.A.   |
| almes, 36 - Barcelona (a)   |                   | 0.01  | Europea de Gestión, S.A. Sole-shareholder company   |
| lpetrol, S.A.   | 126               | 99.99   | Ibérica de Enclaves, S.A.   |
| amino Casa Sola, 1 - Chiloeches (Guadalajara)   |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| provechamientos Madereros y Tratamientos para Exteriores, S.A<br>olígono Industrial La Nava N-234 Km. 384<br>abrejas del Pinar (Soria)<br>Development and maintenance of greenfield areas - | . 457             | 99.99<br>0.01   | Naturaleza, Urbanismo y Medio Ambiente, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| uxiliar de Pipelines, S.A.  | 601               | 99.99   | FCC Construcción, S.A.  |
| Icalá, 265 B - Madrid (e)   |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| inatec Al Maghreb, S.A.<br>13, Rond-Point de L'Europe - Casablanca (Morocco)  | 87                | 99.40<br>0.10<br>0.10<br>0.10<br>0.10<br>0.10<br>0.10 | FCC Construction International B.V.<br>Contratas y Ventas, S.A.<br>Ibérica de Servicios y Obras, S.A.<br>Mantenimiento de Infraestructuras, S.A.<br>Megaplas, S.A.<br>Proyectos y Servicios, S.A.<br>Servicios y Procesos Ambientales, S.A. |
| ompañía Concesionaria del Túnel de Sóller, S.A.<br>orto Pi, 8 - Palma de Mallorca (d)<br>Concession-holder -  | 8,735             | 56.53   | FCC Construcción, S.A.  |
| onservial, S.L.   | 289               | 99.99   | Pinturas Jaque, S.L.  |
| Ianuel Lasala, 36 - Zaragoza  |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| onstrucción y Filiales Mexicanas, S.A. de C.V.<br>omero, 109 – Colonia Chapultep-Morales – Mexico City  | 180               | 99.98<br>0.01<br>0.01                                 | FCC Construcción, S.A.<br>Proyectos y Servicios, S.A.<br>Sincler, S.A. Sole-shareholder company   |
| ontratas y Ventas, S.A.   | 1,516             | 99.99   | FCC Construcción, S.A.  |
| sturias, 41 - Oviedo (a)  |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| izara Inversión, S.L.   | 6                 | 99.98   | FCC Construcción, S.A.  |
| vda. General Perón, 36 – Madrid   |                   | 0.02  | Sincler, S.A. Sole-shareholder company  |
| CC Construction International B.V.  | 1,853             | 99.76   | FCC Construcción, S.A.  |
| msteldijk, 166 –Amsterdam (Netherlands)   |                   | 0.24  | Sincler, S.A. Sole-shareholder company  |
| CC Construcción Puerto Rico Corp.<br>225 Ponce de León Avenue – Santurce<br>an Juan de Puerto Rico (USA) (e)  | 1                 | 100   | FCC Construcción, S.A.  |
| vérica de Enclaves, S.A.  | 519               | 99.99   | FCC Construcción, S.A.  |
| rquitecto Gaudí, 4 – Madrid   |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| érica de Servicios y Obras, S.A.  | 1,504             | 99.99   | FCC Construcción, S.A.  |
| ederico Salmón, 13 – Madrid (b)   |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| lantenimiento de Infraestructuras, S.A.   | 3,601             | 99.99   | FCC Construcción, S.A.  |
| vda. General Perón, 36 - Madrid (b)   |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| larcas Andaluzas, S.L.  | 248               | 99.98   | Pinturas Jaque, S.L.  |
| ilera, 10 - Málaga  |                   | 0.02  | Sincler, S.A. Sole-shareholder company  |
| egaplas, S.A.   | 2,642             | 99.99   | FCC Construcción, S.A.  |
| landeras, 4-14 – La Poveda – Arganda del Rey (Madrid) (b)   |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| otre, S.L.  | 3,950             | 63.77   | Servià Cantó, S.A.  |
| órcega, 368 – Barcelona   |                   | 36.23   | Moviterra, S.A.   |
| oviterra, S.A.  | 600               | 99.99   | FCC Construcción, S.A.  |
| nginyer Algarra, 65 – Pals (Girona)   |                   | 0.01  | Sincler, S.A. Sole-shareholder company  |
| aturaleza, Urbanismo y Medio Ambiente, S.A.<br>utovía de Castilla N-620 Km. 13 – Simancas (Valladolid) (e)<br>Development and maintenance of greenfield areas -                             | 4,448<br>36       | 99.95<br>0.05   | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| levasa Inversión, S.L.  | 6                 | 99.98   | FCC Construcción, S.A.  |
| vda. General Perón, 36 - Madrid   |                   | 0.02  | Sincler, S.A. Sole-shareholder company  |

| Net Book<br>Value | %  | Nominal Percentage of Ownership and Holder  |
|-------------------|--|---|
| 35                | 99.99<br>0.01  | Pinturas Jaque, S.L.<br>Sincler, S.A. Sole-shareholder company  |
| 714               | 99.99<br>0.01  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 4,194             | 99.99<br>0.01  | Mantenimiento de Infraestructuras, S.A.<br>Sincler, S.A. Sole-shareholder company   |
| 16,914            | 99.99<br>0.01  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 522               | 99.99<br>0.01  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 6,645             | 99.98<br>0.01<br>0.01  | FCC Construcción, S.A.<br>Participaciones Teide, S.A.<br>Sincler, S.A. Sole-shareholder company   |
| 405               | 99.99<br>0.01  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 200               | 100  | Megaplas, S.A.  |
| 273               | 99.98<br>0.02  | Pinturas Jaque, S.L.<br>Sincler, S.A. Sole-shareholder company  |
| 342               | 99.98<br>0.02  | Pinturas Jaque, S.L.<br>Sincler, S.A. Sole-shareholder company  |
| 6                 | 70.06  | Pinturas Jaque, S.L.  |
| 2,400             | 99.98<br>0.02  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 1,108             | 99.99<br>0.01  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 53                | 100  | FCC Construcción, S.A.  |
| 6                 | 99.98<br>0.02  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 470               | 99.98<br>0.02  | Pinturas Jaque, S.L.<br>Sincler, S.A. Sole-shareholder company  |
| -                 | 99<br>1  | Naturaleza, Urbanismo y Medio Ambiente, S.A.<br>Sincler, S.A. Sole-shareholder company  |
| 39                | 100  | Pinturas Jaque, S.L.  |
| 6                 | 99.98<br>0.02  | FCC Construcción, S.A.<br>Sincler, S.A. Sole-shareholder company  |
|                   |  |   |
| 35,102<br>442     | 98.98<br>1.02  | Fomento de Construcciones y Contratas, S.A.<br>Corporación Financiera Hispánica, S.A.   |
| 373               | 50   | Fomento de Construcciones y Contratas, S.A.   |
|                   | 5  | Fomento de Construcciones y Contratas, S.A.<br>AESA, Aseo y Ecología, S.A   |
| 374               | 99.95<br>0.05  | FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company  |
|                   | 35         714         4,194         16,914         522         6,645         405         200         273         342         6         2,400         1,108         53         6         470         39         6         35,102 | Value $35$ $99.99$<br>$0.01$ $714$ $99.99$<br>$0.01$ $4,194$ $99.99$<br>$0.01$ $16,914$ $99.99$<br>$0.01$ $522$ $99.99$<br>$0.01$ $6,645$ $99.98$<br>$0.01$ $405$ $99.99$<br>$0.01$ $405$ $99.98$<br>$0.02$ $200$ $100$ $273$ $99.98$<br>$0.02$ $342$ $99.98$<br>$0.02$ $6$ $70.06$ $2,400$ $99.98$<br>$0.01$ $53$ $100$ $6$ $99.98$<br>$0.02$ $1,108$ $99.99$<br>$0.01$ $53$ $100$ $6$ $99.98$<br>$0.02$ $7 99$<br>$1$ $39$ $100$ $6$ $99.98$<br>$0.02$ $-7 99$<br>$1$ $39$ $100$ $6$ $99.98$<br>$0.02$ $35,102$ $98.98$<br>$1.02$ $363$ $50$<br>$5$<br>$374$ $99.95$ $51$ |

99.98

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442

FCC Medio Ambiente, S.A. International Services Inc., S.A. Sole-shareholder company

International Services Inc., S.A. Sole-shareholder company

International Services Inc., S.A. Sole-shareholder company

FCC Medio Ambiente, S.A.

FCC Medio Ambiente, S.A.

Castellana de Servicios, S.A. Federico Salmón, 13 – Madrid (a)

Compañía Catalana de Servicios, S.A. Balmes, 36 – Barcelona (b)

Corporación Inmobiliaria Ibérica, S.A. Ulises, 18 - Madrid

| Company  | Net Book<br>Value | %                                     | Nominal Percentage of Ownership and Holder   |
|--|-------------------|---------------------------------------|--|
| Egypt Environmental Services, S.A.E.<br>Cairo – Egypt  | 7,953             | 97<br>1<br>1                          | Fomento de Construcciones y Contratas, S.A.<br>FCC Medio Ambiente, S.A.<br>Alfonso Benítez, S.A.   |
| Empresa Comarcal de Serveis Mediambientals<br>1el Baix Penedés – ECOBP, S.L.<br>22a. del Centre, 3 – El Vendrell (Tarragona) (e) | 240               | 1<br>80                               | International Services Inc., S.A. Sole-shareholder company<br>Fomento de Construcciones y Contratas, S.A.  |
| Focsa Services, U.K. Ltd.<br>Brook House – Oldham Road-Middleton - Manchester<br>United Kingdom) (a)                             | 1,161             | 100                                   | FCC Medio Ambiente, S.A.   |
| <sup>-</sup> ocsa Serviços de Saneamento Urbano de Portugal, S.A.<br>Rua Castilho, 75-1º - Lisbon (Portugal) (a)                 | 641               | 99.96<br>0.01<br>0.01<br>0.01<br>0.01 | FCC Medio Ambiente, S.A.<br>Alfonso Benítez, S.A.<br>FCC International, B.V.<br>International Services Inc., S.A. Sole-shareholder company<br>Servicios Especiales de Limpieza, S.A. |
| Siza Environmental Services, S.A.E.<br>Cairo – Egypt   | 7,754             | 97<br>1<br>1<br>1                     | Fomento de Construcciones y Contratas, S.A.<br>FCC Medio Ambiente, S.A.<br>Alfonso Benítez, S.A.<br>International Services Inc., S.A. Sole-shareholder company                       |
| nternational Services Inc., S.A. Sole-shareholder company<br>Arquitecto Gaudí, 4 – Madrid  | 60                | 100                                   | FCC Medio Ambiente, S.A.   |
| Jaume Oro, S.L.<br>Avda. de Las Garrigas, 15 – Bellpuig (Lleida) (e)   | 840<br>8          | 99.97<br>0.03                         | Compañía Catalana de Servicios, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Limpieza e Higiene de Cartagena, S.A.<br>Sor Francisca Armendáriz, 6 – Cartagena (Múrcia) (a)                                    | 270               | 90                                    | FCC Medio Ambiente, S.A.   |
| Impiezas Urbanas de Mallorca, S.A.<br>Fusters, 18. Polígono Industrial – Manacor (Balearic Islands) (e)                          | 5,208             | 99.92<br>0.08                         | Fomento de Construcciones y Contratas, S.A.<br>International Services Inc., S.A. Sole-shareholder company  |
| Municipal de Serveis, S.A.<br>Joan Torrá i Cabrosa, 7 – Girona (e)   | 96                | 80                                    | FCC Medio Ambiente, S.A.   |
| Dnyx Gibraltar, Ltd.<br>2º Floor, Imossi House, 1/5 Irish Town – Gibraltar<br>United Kingdom)                                    | 4                 | 100                                   | FCC Medio Ambiente, S.A.   |
| Recollida i Neteja Oro-Vila, S.L.<br>Avda. de Les Garrigues, 15 – Bellpuig (Lleida) (e)  | 174               | 99.99<br>0.01                         | Compañía Catalana de Servicios, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Saneamiento y Servicios, S.A.<br>Ronda Vigilancia, s/nº - Cádiz (a)  | 63                | 99.98<br>0.02                         | FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Serveis d'Escombreries i Neteja, S.A.<br>Pardinyes Altes, 13 – Lleida (a)  | 21                | 99.94<br>0.06                         | FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Servicios de Levante, S.A.<br>Ctra. de Valencia, Km. 3 – Castellón de la Plana (a)   | 63                | 99.98<br>0.02                         | FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Servicios Especiales de Limpieza, S.A.<br>Federico Salmón, 13 - Madrid (a)   | 202               | 99.99<br>0.01                         | FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Solpre, S.A.<br>Fambre, 12 - Madrid  | 4,762             | 99.99<br>0.01                         | Corporación Inmobiliaria Ibérica, S.A.<br>IInternational Services Inc., S.A. Sole-shareholder company  |
| felford & Wrekin Services, Ltd.<br>Granville House, St. Georges Road – Donnington Wood<br>United Kingdom)                        | 12                | 80                                    | Focsa Services, U.K. Ltd.  |
| /alorización y Tratamiento de Residuos, S.A.<br>Alameda de Mazarredo, 15-4º A – Bilbao (Vizcaya) (e)                             | 6,777             | 99<br>1                               | FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Nater treatment and distribution   |                   |                                       |  |
| Abastecimientos y Saneamientos del Norte, S.A.<br>Jruguay, 11 – Vigo (Pontevedra)  | 601               | 100                                   | Aqualia Gestión Integral del Agua, S.A.  |
| Adobs Orgànics, S.L.<br>Puig – El Pont de Vilomara i Rocafort (Barcelona)  | 22                | 60                                    | Aqualia Gestión Integral del Agua, S.A.  |
| Aguas Jaén, S.A.<br>Plaza de los Jardinillos, 6 – Jaén (a)   | 1,118             | 60                                    | Aqualia Gestión Integral del Agua, S.A.  |
| Aguas Torrelavega, S.A.<br>.a Viña, 4 – Torrelavega (Cantabria) (e)  | 307               | 51                                    | Aqualia Gestión Integral del Agua, S.A.  |
| Aigües de l'Alt Empordà, S.A. (ADAMSA)<br>Lluis Companys, 43 – Roses (Girona)  | 31                | 51.40                                 | Aqualia Gestión Integral del Agua, S.A.  |
| Aqua Campiña, S.A.   | 363               | 90                                    | Aqualia Gestión Integral del Agua, S.A.  |

| Company   | Net Book<br>Value | %             | Nominal Percentage of Ownership and Holder  |
|---|-------------------|---------------|---|
| Aqualia Gestión Integral del Agua, S.A. (*)<br>Federico Salmón, 13 – Madrid (a)                                       | 254,768           | 99.99<br>0.01 | Fomento de Construcciones y Contratas, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder company |
| Colaboración, Gestión y Asistencia, S.A.<br>Federico Salmón, 13 – Madrid (e)  | 546               | 99.99<br>0.01 | Aqualia Gestión Integral del Agua, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder company     |
| Compañía Onubense de Aguas, S.A.<br>Avda. Martín Alonso Pinzón, 8 - Huelva  | 27                | 60            | Aqualia Gestión Integral del Agua, S.A.   |
| Conservación de Infraestructuras Urbanas, S.A.<br>Federico Salmón, 13 – Madrid (e)                                    | 301               | 99.99<br>0.01 | Aqualia Gestión Integral del Agua, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder compan      |
| Empresa Mixta Conservación de la Estación Depuradora<br>de Aguas Residuales de Butarque, S.A.<br>Princesa, 3 – Madrid | -                 | 70            | Aqualia Gestión Integral del Agua, S.A.   |
| F.S. Colaboración y Asistencia, S.A.<br>Ulises, 18 Edificio H - Madrid (e)  | -                 | 65            | Colaboración, Gestión y Asistencia, S.A.  |
| Inversora Riutort, S.L.<br>Alfonso XIII, 42 – Sabadell (Barcelona)  | 1                 | 90            | Aqualia Gestión Integral del Agua, S.A.   |
| Sociedad Ibérica del Agua, S.I.A., S.A.<br>Federico Salmón, 13 - Madrid   | 57                | 100           | Aqualia Gestión Integral del Agua, S.A.   |
| Tratamiento Industrial de Aguas, S.A.<br>Federico Salmón, 13 - Madrid (e)   | 652               | 99.99<br>0.01 | Aqualia Gestión Integral del Agua, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder company     |
| Waste treatment   |                   |               |   |
| Aecosol, S.L. Sole-shareholder company<br>Común de las Eras-Fustiñana (Navarre)                                       | 156               | 100           | Ekonor, S.A. Sole-shareholder company   |
| Azuser, S.L. Sole-shareholder company<br>Polígono Artana, Nave III – Villareal (Castellón)                            | 2,312             | 100           | FCC Medio Ambiente, S.A.  |
| Baltecma, Gestión de Residuos Industriales, S.L.<br>Conradors, parc. 34 P.I. Marratxi – Mallorca                      | 53                | 70            | Ekonor, S.A. Sole-shareholder company   |
| Bistibieta, S.L.<br>Trinidad, 9 – Algorta (Vizcaya)   | 1,460<br>77       | 95<br>5       | Ekonor, S.A. Sole-shareholder company<br>FCC Medio Ambiente, S.A.   |
| Compañía de Control de Residuos, S.L.<br>Peña Redonda, 27 – Pol. Silvota – Llanera (Asturias)                         | 25                | 64            | Ekonor, S.A. Sole-shareholder company   |
| Ekonor, S.A. Sole-shareholder company<br>Larras de San Juan – Iruña de Oca (Álava) (b)                                | 53,511            | 100           | FCC Medio Ambiente, S.A.  |
| Equipos de Protección Ambiental, S.L. Sole-shareholder company<br>Trinidad, 9 – Algorta (Vizcaya)                     | / -               | 100           | Ekonor, S.A. Sole-shareholder company   |
| Euroresiduos, S.A. Sole-shareholder company<br>Cr. Puebla Albortón a Zaragoza Km. 25 - Zaragoza (a)                   | 23,995            | 100           | FCC Medio Ambiente, S.A.  |
| Fepanor, S.L.<br>Ctra. Andalusia, Km. 56 – Ocaña (Toledo)   | 20                | 78            | Ekonor, S.A. Sole-shareholder company   |
| Gamasur Campo de Gibraltar, S.L.<br>Pz. de la Iglesia, 1 – Loa Barrios (Cádiz)  | 80                | 80            | Gestiones Medioambientales del Sur, S.L.  |
| Gestiones Medioambientales del Sur, S.L.<br>Polígono Industrial Las Quemadas, parc. 271 – Córdoba (b)                 | 1,596             | 98.49         | Ekonor, S.A. Sole-shareholder company   |
| Hidrocen, S.L. Sole-shareholder company<br>Camino del Valle, 12 – Arganda del Rey (Madrid)                            | 2,019             | 100           | Ekonor, S.A. Sole-shareholder company   |
| Ingetma, S.A.<br>Juan Bautista Zabala, 12 – Guecho (Vizcaya)  | 171               | 75            | T.P.A., Técnicas de Protección Ambiental, S.A.  |
| Innovación y Gestión Medioambiental, S.A.<br>Avda. Blasco Ibáñez, 200 - Valencia                                      | 768               | 98            | Ekonor, S.A. Sole-shareholder company   |
| Ipodec Riscop, S.A.<br>Ctra. Sabadell a Mollet, Km. 1 Molí d'en Gall-Barberà del Vallés<br>(Barcelona) (b)            | 2,673             | 90            | FCC Medio Ambiente, S.A.  |
| Jaime Franquesa, S.A.<br>Carmen, 15 – Sant Cugat del Vallés (Barcelona)   | 18,030            | 100           | FCC Medio Ambiente, S.A.  |
| Ligete, S.L. Sole-shareholder company<br>Trinidad, 9 – Algorta (Vizcaya)  | 691               | 100           | Ekonor, S.A. Sole-shareholder company   |
| Lizarreka, S.L. Sole-shareholder company<br>Bº Elbarrena – Aduna (Guipúzcoa)  | 4                 | 100           | Ekonor, S.A. Sole-shareholder company   |
| Noulas-Resevi, S.L. Sole-shareholder company<br>Avda. Diagonal, 12 – Noules (Castellón)                               | 673               | 100           | Azuser, S.L. Sole-shareholder company   |
| Progesco Azuser Asociados Soluciones Medio Ambientales, S.L.<br>Edif. Centro de Empresas P.E. Poniente – Cádiz        | -                 | 55            | Azuser, S.L. Sole-shareholder company   |
|   |                   |               |   |

| Company   | Net Book<br>Value | %                             | Nominal Percentage of Ownership and Holder   |
|---|-------------------|-------------------------------|--|
| Recitermia, S.A.<br>Cr. Andalusia Km. 12 Políg. Indus. "Los Olivos" – Getafe. (Madrid)  | 1,627             | 66.67                         | T.P.A., Técnicas de Protección Ambiental, S.A.   |
| Transferencia y Recuperación Baix Llobregat, S.A. Sole-shareho<br>company Riera de la Salud, s/n – Sant Feliu de Llobregat (Barce |                   | 100                           | Ipodec Riscop, S.A.  |
| Tratamiento y Reciclado Integral de Ocaña, S.A.<br>Federico Salmón, 13 - Madrid   | 60                | 99.90<br>0.10                 | FCC Medio Ambiente, S.A.<br>T.P.A., Técnicas de Protección Ambiental, S.A.   |
| Tratamientos y Recuperaciones Industriales, S.A.<br>Anglí, 31 - Barcelona (b)   | 21,455<br>14      | 74.92<br>0.08                 | Fomento de Construcciones y Contratas, S.A.<br>International Services Inc., S.A. Sole-shareholder company                                |
| T.P.A. Fugro, S.A.<br>Federico Salmón, 13 - Madrid  | 215               | 60                            | T.P.A., Técnicas de Protección Ambiental, S.A.   |
| T.P.A., Técnicas de Protección Ambiental, S.A.<br>Federico Salmón, 13 – Madrid (b)  | 4,904             | 99.99<br>0.01                 | FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company   |
| Urban environment area  |                   |                               |  |
| FCC Agua y Entorno Urbano, S.A.<br>Federico Salmón, 13 – Madrid (a)   | 62,624            | 99.99<br>0.01                 | Fomento de Construcciones y Contratas, S.A.<br>Europea de Gestión, S.A. Sole-shareholder company   |
| Street furniture  | 5.000             | 00.00                         |  |
| Beta de Administración, S.A.<br>Federico Salmón, 13 – Madrid (b)  | 5,282             | 99.99<br>0.01                 | FCC Agua y Entorno Urbano, S.A.<br>Aragonesa de Servicios I.T.V., S.A.   |
| Camusa Corporación Americana de Mobiliario Urbano, S.A.<br>Arenales, 1123 – Buenos Aires (Argentina)                              | 11                | 99<br>1                       | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.<br>General de Servicios, I.T.V., S.A.   |
| Cemusa Amazonia, S.A.<br>Rua Comendador Clementino, 566<br>Manaus – Estado de Amazonas (Brazil)                                   | 990               | 100                           | Cemusa Do Brasil Ltda.   |
| Cemusa Brasilia, S.A.<br>SAA/Norte Quadra, 02,25 – Brasilia (Brasilia DF – Brazil)  | 2,475             | 100                           | Cemusa Do Brasil Ltda.   |
| Cemusa, Corporación Europea de Mobiliario Urbano, S.A.<br>Francisco Sancha, 24 – Madrid (b)                                       | 51,502            | 99.99<br>0.01                 | FCC Agua y Entorno Urbano, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder company                                    |
| Cemusa Do Brasil Ltda.<br>Avda. Nossa Senhora de Copacabana, 680/502 – Rio de Janeiro<br>(Brazil) (b)                             | 1,866             | 99.96<br>0.04                 | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder company             |
| Cemusa Inc.<br>City of Dover – County Kent – Delaware (USA)   | -                 | 100                           | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.   |
| Cemusa Italia, S.R.L.<br>Via Vinzenzo Monti, 8 – Milan (Italy)  | -                 | 99.95<br>0.05                 | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder company             |
| Cemusa Miami, Ltd.<br>Florida – USA   | -                 | 79<br>21                      | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.<br>Cemusa Inc.  |
| Cemusa Portugal, Companhia de Mobiliario Urbano<br>e Publicidade, S.A.<br>Avda. de Pádua, 14 – Lisbon (Portugal) (b)              | 7,569             | 100                           | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.   |
| Cemusa Rio, S.A.<br>Avda. Atlántica, 1130 – Copacabana – Río de Janeiro (Brazil)  | 3,482<br>113      | 99.99<br>0.01                 | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.<br>Cemusa Do Brasil Ltda.   |
| Cemusa Salvador, S.A.<br>Rua Dr. Altino Teixeira, 302. Loteamento Porto Seco Piraja.<br>Salvador Bahía (Brazil) (b)               | 61<br>5           | 60<br>5                       | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.<br>Cemusa Do Brasil, Ltda.  |
| Servicios de Publicidad Urbanos, S.A.<br>Atenas, 46 Pol. Ind. San Luís – Málaga   | 451               | 75                            | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.   |
| Zona Verde Promoçao e Marketing Lim.<br>R. Cándido dos Reis, 90 – Aveiro (Portugal)   | 507               | 100                           | Cemusa Portugal, Companhia de Mobiliario Urbano<br>e Publicidade, S.A.   |
| Traffic services  |                   |                               |  |
| Aparcamientos Concertados, S.A.<br>Arquitecto Gaudí, 4 - Madrid (a)   | 1,188             | 99.99<br>0.01                 | Estacionamientos y Servicios, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder company                                 |
| Casa Park Moulay Youseff, S.A.R.L.<br>27 Rue Bapaume – Casablanca (Morocco)   | 473               | 99.90                         | Estacionamientos y Servicios, S.A.   |
| Casa Park, S.A.<br>27 Rue Bapaume – Casablanca (Morocco)  | 298               | 97.87<br>0.01<br>0.01<br>0.01 | Estacionamientos y Servicios, S.A.<br>Aparcamientos Concertados, S.A.<br>FCC Agua y Entorno Urbano, S.A.<br>Beta de Administración, S.A. |

| Company   | Net Book<br>Value | %                 | Nominal Percentage of Ownership and Holder   |
|---|-------------------|-------------------|--|
| Empresa Mixta de Tráfico de Gijón, S.A.<br>P. Ind. Promosa Nave 27 – El Plano- Tremañes – Gijón<br>(Asturias) (a)           | 595               | 60                | Estacionamientos y Servicios, S.A.   |
| Estacionamientos y Servicios, S.A.<br>Federico Salmón, 13 – Madrid (a)  | 11,080            | 99.99<br>0.01     | FCC Agua y Entorno Urbano, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder compan                 |
| Sistemas de Control y Comunicaciones, S.A.<br>Federico Salmón, 13 – Madrid (a)  | 301               | 99.99<br>0.01     | C.G.T. Corporación General de Transportes, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder compan |
| Transport   |                   |                   |  |
| Belgian Ground Services, S.A.<br>Avenue Louise, 149 – Ixelles (Bruxelles) – Belgium (a)                                     | 14,446            | 99.99<br>0.01     | Flightcare, S.L.<br>Beta de Administración, S.A.   |
| C.G.T. Corporación General de Transportes, S.A.<br>Federico Salmón, 13 – Madrid (d)   | 11,358            | 99.99<br>0.01     | FCC Agua y Entorno Urbano, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder compan                 |
| -<br>Flightcare, S.L. (**)<br>Federico Salmón, 13 – Madrid (a)  | 22,534            | 99.99<br>0.01     | FCC Agua y Entorno Urbano, S.A.<br>Industrial de Limpiezas y Servicios, S.A. Sole-shareholder compan                 |
| Miami Cargo Inc.<br>1013 Centre Road – Wilmington – Delaware (USA)  | -                 | 70                | FCC International, B.V.  |
| Vehicle roadworthiness testing  |                   |                   |  |
| Aragonesa de Servicios I.T.V., S.A.<br>Federico Salmón, 13 - Madrid (e)   | 2,585             | 99.99<br>0.01     | General de Servicios I.T.V., S.A.<br>I.T.V. Insular, S.A.  |
| Argam, S.A.<br>Galileo, 2446 - Buenos Aires (Argentina) (e)   | 106               | 99.99<br>0.01     | I.T.V. Insular, S.A.<br>Beta de Administración, S.A.   |
| Concesionaria Zona 5, S.A.<br>2/7 Número 374 – La Plata – Buenos Aires (Argentina) (a)                                      | 561<br>128        | 50<br>50          | CTV, S.A.<br>General de Servicios I.T.V., S.A.   |
| CTV, S.A.<br>Coronel Esteban Bonorino, 277 – Buenos Aires (Argentina) (e)   | 177               | 99.99<br>0.01     | General de Servicios I.T.V., S.A.<br>Beta de Administración, S.A.  |
| Ecovec, S.A.<br>Coronel Esteban Bonorino, 271 – Buenos Aires (Argentina) (e)  | 521               | 99.99<br>0.01     | I.T.V. Insular, S.A.<br>Beta de Administración, S.A.   |
| General de Servicios I.T.V., S.A.<br>Federico Salmón, 13 – Madrid (e)   | 5,567             | 99.99<br>0.01     | Beta de Administración, S.A.<br>Aragonesa de Servicios I.T.V., S.A.  |
| Geral I.S.V. Brasil Ltda.   | 120               | 99.99             |  |
| Av. Rio Branco, 131, 10º Andar Parte Centro<br>Río de Janeiro (Brazil)  | 138               | 0.01              | FCC International, B.V.<br>Aragonesa de Servicios I.T.V., S.A.   |
| .T.V., S.A.<br>Luzuriaga, 345 – Buenos Aires (Argentina) (a)  | 164               | 99<br>1           | General de Servicios I.T.V., S.A.<br>I.T.V. Insular, S.A.  |
| .T.V. Insular, S.A.<br>Federico Salmón, 13 - Madrid (e)   | 3,375             | 99.99<br>0.01     | General de Servicios I.T.V., S.A.<br>Aragonesa de Servicios I.T.V., S.A.   |
| Verauto La Plata, S.A.<br>Avda. Belgrano, 634 – Buenos Aires (Argentina) (a)  | 674<br>139<br>135 | 50<br>37.50<br>10 | Ecovec, S.A.<br>I.T.V. Insular, S.A.<br>Argam, S.A.  |
| VTV Verificaciones Técnicas Vehiculares de Argentina, S.A.<br>San Martín, 140 – Buenos Aires (Argentina) (a)                | 305               | 99.95<br>0.05     | Aragonesa de Servicios I.T.V., S.A.<br>Industrial de Limpieza y Servicios, S.A. Sole-shareholder compan              |
| Other activities  |                   |                   |  |
| ndustrial de Limpiezas y Servicios, S.A. Sole-shareholder compan<br>Federico Salmón, 13 – Madrid (b)<br>-Portfolio company- | ny 301            | 100               | FCC Agua y Entorno Urbano, S.A.  |
| Servicios Aragoneses de Energía y Biomasa, S.A.<br>Autovía de Logroño Km. 12 Utebo (Zaragoza)<br>Electricity generation -   | 800               | 80                | Flightcare, S.L.   |
| Grucycsa  |                   |                   |  |
| Grucycsa, S.A.<br>Plaza Pablo Ruiz Picasso, 1 – Madrid (a)  | 116,871           | 80.42             | Fomento de Construcciones y Contratas, S.A.  |
| Logistics   |                   |                   |  |
| Alter a Dentural Alexandra Terranda a Distrik   | 1.75/             | 00.00             | Alterna C.A. Januar Hillarda et al. Taranan antera   |

| 99.99 Aitena, S.A. Inmol | biliaria y de Transportes |
|--------------------------|---------------------------|
|--------------------------|---------------------------|

Aitena Portugal, Almazenage Transporte e Distribuiçao de Mercaderias, S.A. Cr. Nacional 1, km. 33,4 - Alenquer (Portugal) (e) Aitena, Sociedad Anónima Inmobiliaria y de Transportes 826 99.99 Logistic Activities, S.A.

1,754

| Company   | Net Book<br>Value | %             | Nominal Percentage of Ownership<br>and Holder  |
|---|-------------------|---------------|--|
| Avda. Fuentemar, 19 - Coslada (Madrid) (a)  |                   | 0.01          | T.A.C.K. Inversiones, S.L. Sole-shareholder company  |
| Logistic Activities, S.A.<br>Avda. de la Industria, 18 – Coslada (Madrid) (a)                             | 8,551             | 99.99<br>0.01 | Grucycsa, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company                                  |
| Logística Navarra, S.A.<br>C/E Polígono Arazuri Orcoyen Parc 3.8 – Pamplona (a)                           | 4,520             | 99.99<br>0.01 | Grucycsa, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company                                  |
| LNP-Logística, Lda.<br>Estrada Nacional nº 3 km. 5,7<br>Azambuja (Portugal) (e)                           | 196<br>22         | 90<br>10      | Logística Navarra, S.A.<br>Aitena Portugal Almazenage Transporte e Distribuçao de<br>Mercaderias, S.A. |
| Electrical installations  |                   |               |  |
| Especialidades Eléctricas, S.A.<br>Acanto, 22 – Madrid (b)  | 2,668             | 99.99<br>0.01 | Grucycsa, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company                                  |
| Espelsa-Luwat, S.A.<br>Acanto, 22 – Madrid  | 35                | 60            | Especialidades Eléctricas, S.A.  |
| Air conditioning installations  |                   |               |  |
| Aremi Tecair, S.A.<br>Avda. de les Corts Valencianes, 50 – Valencia                                       | 36                | 60            | Internacional Tecair, S.A.   |
| Eurman, S.A.<br>Valentín Beato, 24-26 – Madrid  | 120               | 99.99<br>0.01 | Internacional Tecair, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company                      |
| Internacional Tecair, S.A.<br>Valentín Beato, 24-26 – Madrid (b)  | 2,190             | 99.99<br>0.01 | Grucycsa, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company                                  |
| Industrial equipment  |                   |               |  |
| Equipos y Procesos, S.A.<br>Conde de Peñalver, 45 - Madrid  | 150               | 80.73         | Sistemas y Vehículos de Alta Tecnología, S.A.  |
| High Technology Vehicles, Inc.<br>Centre Road, 1013 Wilmington – Delawere (USA)                           | 38                | 100           | Sistemas y Vehículos de Alta Tecnología, S.A.  |
| Sistemas y Vehículos de Alta Tecnología, S.A.<br>Conde de Peñalver, 45-3º - Madrid (b)                    | 180               | 99.99<br>0.01 | Grucycsa, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company                                  |
| Security and surveillance   |                   |               |  |
| Falcon Contratas y Seguridad, S.A.<br>Ronda de Poniente, 13 Locales E2 y P1 – Tres Cantos<br>(Madrid) (e) | 311               | 70            | Grucycsa, S.A.   |
| Falcon Contratas y Servicios Auxiliares, S.A.<br>Ronda de Poniente, 13 Local E5 – Tres Cantos (Madrid)    | 60                | 99.90<br>0.10 | Falcon Contratas y Seguridad, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company              |
| Formación y Contratas, S.A.<br>Ronda de Poniente, 13 Local E1 – Tres Cantos (Madrid)                      | 60                | 99.90<br>0.10 | Falcon Contratas y Seguridad, S.A.<br>T.A.C.K. Inversiones, S.L. Sole-shareholder company              |
| Company promotion and development   |                   |               |  |
| T.A.C.K. Inversiones, S.L. Sole-shareholder company<br>María de Molina, 40 – Madrid                       | 6                 | 100           | Grucycsa, S.A.   |

#### **Cement area**

| Cementos Portland, S.A.<br>Estella, 6 – Pamplona (a)   | 175,953<br>571 | 58.72<br>0.06<br>0.01<br>0.01<br>0.01<br>0.01<br>0.01 | Fomento de Construcciones y Contratas, S.A.<br>Comp. Aux. de Agencia y Mediación, S.A. Sole-shareholder company<br>Navarra de Transportes, S.A.<br>Comp. Gral. de Servicios Empresariales, S.A. Sole-shareholder company<br>Corporación Española de Servicios, S.A.<br>Corporación Financiera Hispánica, S.A.<br>Europea de Gestión, S.A. Sole-shareholder company |
|--|----------------|---|--|
| Almacenes, Tránsitos y Reexpediciones, S.A.Sole-shareholder<br>company Calderón de la Barca, 4 - Santander | 3,601          | 100   | Cementrade, S.A. S.L. Sole-shareholder company   |
| Áridos de Navarra, S.A.<br>Estella, 6 – Pamplona   | 2              | 66  | Hormigones Arkaitza, S.A. S.L. Sole-shareholder company  |
| Áridos y Premezclados, S.A. Sole-shareholder company<br>José Abascal, 59 – Madrid (a)                      | 25,437         | 100   | Cementos Portland, S.A.  |
| Atracem, S A. Sole-shareholder company   | 1,000          | 100   | Cementos Portland, S.A.  |

| Company   | Net Book<br>Value | %                     | Nominal Percentage of Ownership and Holder   |
|---|-------------------|-----------------------|--|
| José Abascal, 59 – Madrid (a)<br>- Goods transportation and sale of construction materials -                                |                   |                       |  |
| Cántabra Industrial y Minera, S.A. Sole-shareholder company<br>Calderón de la Barca, 4 – Santander                          | 519               | 100                   | Cementos Alfa, S.A.  |
| Canteras de Aláiz, S.A.<br>Estella, 6 – Pamplona (c)  | 14,237            | 70.02                 | Cementos Portland, S.A.  |
| Canteras del Pirineo Occidental, S.A.<br>Estella, 6 – Pamplona  | 1,159             | 60<br>40              | Cementos Portland, S.A.<br>Cementos Lemona, S.A.   |
| Canteras Villallano, S.L.<br>Poblado de Villallano – Palencia   | 3,481             | 100                   | Cementos Alfa, S.A.  |
| Cemensilos, S.A.<br>Calderón de la Barca, 4 – Santander<br>- Sale of construction materials -                               | 674               | 100                   | Cementos Alfa, S.A.  |
| Cementos Alfa, S.A.<br>Calderón de la Barca, 4 - Santander (b)  | 26,403            | 76.56<br>0.01<br>0.01 | Cementos Portland, S.A.<br>Comp. Auxiliar de Bombeo de Hormigón, S.A. Sole-shareholder company<br>Participaciones Estella 6, S.L. Sole-shareholder company |
| Cementrade, S.A. Sole-shareholder company<br>Paseo de la Castellana, 45 – Madrid<br>- Wholesale of construction materials - | 196               | 100                   | Cementos Alfa, S.A.  |
| Compañía Auxiliar de Bombeo de Hormigón, S.A. Sole-sharehold<br>company José Abascal, 59 - Madrid (a)                       | er 451            | 100                   | Hormigones y Morteros Preparados, S.A. Sole-shareholder company  |
| Explotaciones San Antonio, S.L. Sole-shareholder company<br>Calderón de la Barca, 4 - Santander<br>- Quartz mining -        | 919               | 100                   | Cementos Alfa, S.A.  |
| Giant Cement Holding, Inc.<br>320-D Midland Parkway – Sumerville-South Carolina (USA) (e)                                   | 286,202           | 100                   | Cementos Portland, S.A.  |
| Hormigones Aláiz, S.A. Sole-shareholder company<br>Estella, 6– Pamplona   | 97                | 100                   | Canteras de Aláiz, S.A.  |
| Hormigones Araquil, S.A. Sole-shareholder company<br>Estella, 6 – Pamplona  | 386               | 100                   | Canteras de Aláiz, S.A.  |
| Hormigones Arkaitza, S.A. Sole-shareholder company<br>Estella, 6 – Pamplona (c)   | 5,738             | 100                   | Cementos Portland, S.A.  |
| Hormigones de la Jacetania, S.A.<br>Llano de la Victoria, s/n – Jaca (Huesca)   | 141               | 50<br>25              | Cementos Portland, S.A.<br>Hormigones y Áridos del Pirineo Aragonés, S.A.  |
| Hormigones del Zadorra, S.A. Sole-shareholder company<br>Estella, 6 – Pamplona  | 1,294             | 100                   | Canteras del Pirineo Occidental, S.A.  |
| Hormigones Herrero, S.A.<br>Romanceros, 42-44 – Burgos<br>-Company in liquidation-  | 2,462<br>1,434    | 63.92<br>36.08        | Cementos Portland, S.A.<br>Cementos Alfa, S.A.   |
| Hormigones Reinosa, S.A. Sole-shareholder company<br>Calderón de la Barca, 4 - Santander                                    | 942               | 100                   | Cementos Alfa, S.A.  |
| Hormigones y Morteros Preparados, S.A. Sole-shareholder comp<br>José Abascal, 59 – Madrid (a)                               | any 5,786         | 100                   | Cementos Portland, S.A.  |
| Industrias Calizas Álvarez, S.A.<br>Nueva, 36 – Gilena (Seville)  | 1,942             | 100                   | Áridos y Premezclados, S.A. Sole-shareholder company   |
| Participaciones Estella 6, S.L. Sole-shareholder company<br>Estella, 6 – Pamplona<br>- Inactive -                           | 6                 | 100                   | Cementos Portland, S.A.  |

## Other activities

| Portfolio and instrumentality companies  |                  |                |   |
|--|------------------|----------------|---|
| Abies Re Anstalt (***)<br>Josef Rheinbergerstrasse, 6 – Vaduz<br>(Liechtenstein)     | 421              | 100            | Fomento de Construcciones y Contratas, S.A.   |
| Afigesa Inversión, S.L. Sole-shareholder company<br>Federico Salmón, 13 - Madrid (b) | 73,607           | 100            | Asesoría Financiera y de Gestión, S.A.  |
| Asesoría Financiera y de Gestión, S.A.<br>Federico Salmón, 13 – Madrid (b)           | 220,962<br>3,008 | 56.15<br>43.84 | Corporación Financiera Hispánica, S.A.<br>Fomento de Construcciones y Contratas, S.A. |

| Company  | Net Book<br>Value | %                     | Nominal Percentage of Ownership and Holder   |
|--|-------------------|-----------------------|--|
|  |                   | 0.01                  | Compañía General de Servicios Empresariales, S.A.<br>Sole-shareholder company  |
| Compañía Auxiliar de Agencia y Mediación, S.A.<br>Sole-shareholder company<br>José Abascal, 59 – Madrid        | 1,657             | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| Compañía General de Servicios Empresariales, S.A.<br>Sole-shareholder company<br>Federico Salmón, 13 – Madrid  | 60                | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| Corporación Española de Servicios, S.A.<br>Federico Salmón, 13 - Madrid  | 44                | 99.99<br>0.01         | Fomento de Construcciones y Contratas, S.A.<br>Europea de Gestión, S.A. Sole-shareholder company   |
| Corporación Financiera Hispánica, S.A.<br>Federico Salmón, 13 – Madrid   | 69,818            | 99.98<br>0.01<br>0.01 | Fomento de Construcciones y Contratas, S.A.<br>Compañía General de Servicios Empresariales,S.A.<br>Sole-shareholder company<br>Europea de Gestión, S.A. Sole-shareholder company |
| Europea de Gestión, S.A. Sole-shareholder company<br>Federico Salmón, 13 – Madrid                              | 63                | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| Eusko Lanak, S.A.<br>Federico Salmón, 13 - Madrid  | 59                | 99.99<br>0.01         | Corporación Financiera Hispánica, S.A.<br>Compañía General de Servicios Empresariales, S.A.  |
| FCC Construcciones y Contratas Internacional, S.L.<br>Sole-shareholder company<br>Federico Salmón, 13 – Madrid | 3                 | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| FCC Finance, B.V.<br>Amsteldijk, 166 – Amsterdam (Netherlands) (b)   | 38,246            | 100                   | FCC International, B.V.  |
| FCC Fomento de Obras y Construcciones, S.L.<br>Sole-shareholder company<br>Federico Salmón, 13 – Madrid        | 3                 | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| FCC Inmobiliaria Conycon, S.L.<br>Sole-shareholder company<br>Federico Salmón, 13 – Madrid                     | 3                 | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| FCC International, B.V.<br>Amsteldijk, 166 – Amsterdam (Netherlands) (b)                                       | 39,948            | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| FCC 1, S.L. Sole-shareholder company<br>Federico Salmón, 13 – Madrid   | 3                 | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| Fomento Internacional, Focsa, S.A.<br>Federico Salmón, 13 – Madrid   | 69                | 99.93<br>0.07         | Fomento de Construcciones y Contratas, S.A.<br>Europea de Gestión, S.A. Sole-shareholder company   |
| F-C y C, S.L. Sole-shareholder company<br>Federico Salmón, 13 – Madrid   | 3                 | 100                   | Fomento de Construcciones y Contratas, S.A.  |
| Puerto Cala Merced, S.A.<br>Arquitecto Gaudí, 4 – Madrid   | 58                | 99.99<br>0.01         | Corporación Financiera Hispánica, S.A.<br>Compañía General de Servicios Empresariales, S.A.  |
| Insurance and reinsurance brokerage  |                   |                       |  |
| Asiris, S.A. Correduría de Seguros<br>Pº de la Castellana, 156 – Madrid (a)                                    | 60<br>30          | 50<br>25              | Asesoría Financiera y de Gestión, S.A.<br>Fomento de Construcciones y Contratas, S.A.  |
| Fir Re Societé Anonyme (***)<br>L-8011 Strassen 283 Route d'Arlon – Luxembourg (b)                             | 1,382<br>5        | 99.67<br>0.33         | FCC International, B.V.<br>Asesoría Financiera y de Gestión, S.A.  |
| Management of buildings  |                   |                       |  |
| Fedemes, S.L.<br>Federico Salmón, 13 - Madrid  | 10,764<br>1,018   | 92.67<br>7.33         | Fomento de Construcciones y Contratas, S.A.<br>Corporación Financiera Hispánica, S.A.  |
| Per Gestora Inmobiliaria, S.L.<br>Pz. Pablo Ruiz Picasso – Madrid (a)  | 48                | 80                    | Fomento de Construcciones y Contratas, S.A.  |
|  |                   |                       |  |

#### NOTES:

- The financial statements of all the companies listed above are as of December 31, 2002.

- As required by Article 86 of the revised Corporations Law, in 2001 the Group companies made the related notifications to the companies in which they had acquired direct or indirect holdings of over 10%.

The main Group companies were audited by Deloitte & Touche, Price Waterhouse Coopers, KPMG Peat Marwick and Ernst & Young, as indicated in the foregoing list with the letters (a), (b), (c) and (d), respectively. Other audit firms are grouped under the letter (e).

[\*] Formerly Seragua, S.A.
 [\*\*] Formerly Electra Vulcano, S.A.
 [\*\*\*] Companies not included in consolidation due to the nature of the business activity carried on, which overall have shareholders' equity of €24,096 thousand.

# EXHIBIT II. Multigroup Companies

| Company  | Net Book<br>Value | %                                | Nominal Percentage of Ownership and Holder  |
|--|-------------------|----------------------------------|---|
|  |                   |                                  |   |
| Construction area  |                   |                                  |   |
| Ace Accessibilidade Das Antas Construçao e Obras Públicas<br>Rua da Constituiçao, 797 – Oporto (Portugal)      | -                 | 50<br>25<br>25                   | Ramalho Rosa Cobetar Sociedade de Construçoes, S.A.<br>Constructora Do Támega, S.A.<br>Sanague Engentraria, S.A.  |
| Ace Acestrada Construçao de Estradas<br>Na rua Julieta Ferrao, 12 – Lisbon (Portugal)                          | -                 | 13.33<br>20<br>20<br>20<br>20    | Ramalho Rosa Cobetar Sociedade de Construçoes, S.A.<br>Sociedade de Construçoes Sarea da Costa, S.A.<br>Teixería Duarte Ergehnería e Const., S.A.<br>Grupo Dragados, S.A.                           |
| Ace Epos-Dragados-Sopol-Ramalho Rosa Cobetar<br>Avda. Casal Riberio, 18 – Lisbon (Portugal)                    | -                 | 13.33<br>43.33<br>13.34<br>13.34 | Ramalho Rosa Cobetar Sociedade de Construçoes, S.A.<br>Empresa Portuguesa de Obras Subterráneas, Ltda.<br>Sociedades Gral. de Construçao e Obras Públicas, S.A.<br>Dragados Obras y Proyectos, S.A. |
| Ace FCC Construcción e Edifer<br>Rua Soeiro Pereira Gomes, 7 - Lisbon (Portugal)                               | -                 | 50<br>50                         | FCC Construcción, S.A.<br>Edifer Construçoes Pires Coelho e Fernández, S.A.   |
| Ace Fomento de Construcciones y Contratas e Soares da Costa<br>Rua Soeiro Pereira Gomes, 7 - Lisbon (Portugal) | -                 | 50<br>50                         | Ramalho Rosa Cobetar Sociedade de Construçoes, S.A.<br>Sociedade de Construçoes Soares Da Costa, S.A.   |
| Ace Ramalho Rosa Cobetar e Edifer<br>Rua Soeiro Pereira Gomes, 7 – Lisbon (Portugal)                           | -                 | 55.90<br>0.10<br>44              | Ramalho Rosa Cobetar Sociedade de Construçoes, S.A.<br>FCC Construcción, S.A.<br>Edifer Construçoes Pires Coelho e Ferrandes, S.A.  |
| Ace Ramalho Rosa Cobetar & Soares Da Costa<br>Rua Soeiro Pereira Gomes, 7 – Lisbon (Portugal)                  | -                 | 50<br>50                         | Ramalho Rosa Cobetar Sociedade de Construçoes, S.A.<br>Sociedade de Construçoes Soares Da Costa, S.A.   |
| Ace Spie, Ramalho Rosa Cobetar, Etemar<br>Avda. Marechal Craveiro Lopes, 8 – Lisbon (Portugal)                 | -                 | 35<br>35<br>30                   | Ramalho Rosa Cobetar Sociedade de Construçoes, S.A.<br>Spie Batighnolles T.P.<br>Etermar, Emp. de Obras Terrestres y Marítimas  |
| Constructora Aeropuerto Santiago Limitada<br>Alfredo Barros Errazuriz, 1953 - Santiago (Chile) (e)             | 31                | 50<br>50                         | FCC Construcción, S.A.<br>Grupo Dragados, S.A.  |
| Dragados FCC Canadá, Inc.<br>200 King Street West -Toronto (Canadá)  | -                 | 50<br>50                         | FCC Construction International, B.V.<br>Dragados FCC Netherlands, B.V.  |
| Inversora Latinoamericana de Infraestructuras, A.I.E.<br>Avda. General Perón, 36 – Madrid                      | 15                | 25<br>25<br>25<br>25             | FCC Construcción, S.A.<br>Acciona, S.A.<br>ACS Proyectos, Obras y Construcciones, S.A.<br>Sacyr, S.A.   |
| Itam Delta de la Tordera, A.I.E.<br>Travessera de Gracia, 58 – Barcelona                                       | 3                 | 27<br>20<br>20<br>33             | FCC Construcción, S.A.<br>Servicios y Procesos Ambientales, S.A.<br>Aqualia Gestión Integral del Agua, S.A.<br>Proyectos e Instalaciones de Desalación, S.A.  |

## Services

| Urban cleaning  |                |                |   |
|---|----------------|----------------|---|
| Beacon Waste Limited<br>106 High Street – Evesham-Worcestershire (United Kingdom) (a)                                     | 986            | 100            | Mercia Waste Management, Ltd.   |
| Compañía de Servicios Medioambientales Do Atlántico, S.A.<br>Cr. de Cedeira Km. 1 - Naron (San Xulian) - La Coruña (e)    | 295            | 49<br>51       | Aqualia Gestión Integral del Agua, S.A.<br>Ayuntamiento de Naron  |
| Ecoparc del Besós, S.A.<br>Rambla Cataluña, 91-93 – Barcelona   | 5,551<br>1,388 | 54<br>18<br>10 | Tratamiento Industrial de Residuos Sólidos, S.A.<br>Fomento de Construcciones y Contratas, S.A.<br>Tractament i Selecció de Residus, S.A. |
| Ecoserveis Urbans de Figueres, S.L.<br>Polígono Industrial Empordà Internacional p. 50<br>Vilamalla (Girona)              | 301            | 50<br>50       | Fomento de Construcciones y Contratas, S.A.<br>Tractaments Alt Empordá, S.L.  |
| Empresa Mixta de Medio Ambiente de Rincón de la Victoria, S.A.<br>Pza. Al Andalus, 1 – Rincón de la Victoria – Málaga (b) | 301            | 50<br>50       | Fomento de Construcciones y Contratas, S.A.<br>Ayuntamiento de Rincón de la Victoria  |

| Company  | Net Book<br>Value | %   | Nominal Percentage of Ownership<br>and Holder   |
|--|-------------------|---|---|
| ASSA Environnement, S.A.<br>76 Av. du Président Wilson – La Plaine Saint Denis (France)                              | -                 | 99.90<br>0.02<br>0.02<br>0.02<br>0.03<br>0.01                 | Française d'Assainessement et de Service, S.A.<br>FCC Medio Ambiente, S.A.<br>Saneamiento y Servicios, S.A.<br>Via Environnement, S.A.<br>CGEA Connex, S.A.<br>Núñez Vegas, Tomás   |
| Fisersa Manteniment Urbà, S.A.<br>Alemania, 5 – Figueres (Girona)  | 532               | 72.72<br>27.28  | Ecoserveis Urbans de Figueres, S.L.<br>Figueres de Serveis, S.A. Sole-shareholder company   |
| Trançaise d'Assainissement et de Service, S.A.<br>Av. de Colmar 55/57. Rueil Malmaison<br>France)                    | 3,197             | 49.97<br>0.01<br>0.01<br>0.01<br>49.98<br>0.01<br>0.01        | FCC Medio Ambiente, S.A.<br>Compañía Catalana de Servicios, S.A.<br>International Services Inc, S.A. Sole-shareholder company<br>Proactiva Medio Ambiente, S.A.<br>CGEA Connex, S.A.<br>Benoist, Jean<br>Onix Est                         |
| 4ercia Waste Management, Ltd.<br>3rook House – Oldham Road, Middleton – Manchester<br>United Kingdom) (a)            | 77                | 50<br>50  | Focsa Services U.K. Ltd.<br>Urbaser, S.A.   |
| Servicios de Limpieza Integral de Málaga III, S.A.<br>Camino de la Térmica, 83 - Málaga (b)                          | 3,065             | 51<br>49  | Servicios Urbanos de Málaga, S.A.<br>Ayuntamiento de Málaga   |
| Servicios Urbanos de Málaga, S.A.<br>Jlises, 18 - Madrid   | 1,610             | 51<br>49  | Fomento de Construcciones y Contratas, S.A.<br>Urbaser, S.A.  |
| Severn Waste Services Limited<br>3rook House – Oldham Road, Middleton – Manchester<br>United Kingdom) (a)            | 192               | 50<br>50  | Focsa Services U.K. Ltd.<br>Urbaser, S.A.   |
| Sirr Basse Normandie, S.A.<br>4.350 La Graverie – Le Beny Bocage (France)  | -                 | 99.97<br>0.01<br>0.01<br>0.01                                 | Française d'Assainissement et de Service, S.A.<br>FASSA Environnement S.A.<br>Societé d'Exploitation et de Transports d'Ordures<br>Industrielles et Menageres, S.A.<br>Fouillaud, Didier  |
| Societé d'Exploitation et de Transports d'Ordures<br>ndustrielles et Menageres, S.A. Le Nid Coquet – Soudan (France) | -                 | 99.95<br>0.01<br>0.01<br>0.01<br>0.01<br>0.01                 | Française d'Assainissement et de Service, S.A.<br>FCC Medio Ambiente, S.A.<br>Saneamiento y Servicios, S.A.<br>Via Environnement, S.A.<br>Ralu Jean – Lionel<br>CGEA Connex, S.A.   |
| ratamiento Industrial de Residuos Sólidos, S.A.<br>Rambla Catalunya, 91-93 – Barcelona                               | 1,286             | 33.33<br>33.33<br>33.33                                       | FCC Medio Ambiente, S.A.<br>Concesionaria Barcelonesa, S.A.<br>Urbaser, S.A.  |
| /ia Environnement, S.A.<br>Rue de Berri – París (France)   | -                 | 99.93<br>0.01<br>0.01<br>0.01<br>0.01<br>0.01<br>0.01<br>0.01 | Française d'Assainissement et de Service, S.A.<br>Compañía Catalana de Servicios, S.A.<br>FCC Medio Ambiente, S.A.<br>Saneamiento y Servicios, S.A.<br>CGEA Connex, S.A.<br>Fouillaud Didier<br>Piquand Jacques<br>Schelfhaut Jean Pierre |
| Nater treatment and distribution   |                   |   |   |
| Aguas y Servicios de la Costa Tropical de Granada, A.I.E.<br>Plaza de la Aurora, s/n – Motril (Granada)              | 828               | 51<br>49  | Aqualia Gestión Integral del Agua, S.A.<br>Proyectos e Instalaciones de Desalación, S.A.  |
| Aigües de Girona, Salt i Sarrià de Ter, S.A.<br>Siutadans, 11 – Girona   | 481               | 80<br>14<br>4<br>2  | Girona, S.A.<br>Ayuntamiento de Girona<br>Ayuntamiento de Salt<br>Ayuntamiento de Sarrià de Ter   |
| Empresa Mixta de Aguas y Servicios, S.A.<br>Alarcos, 13 – Ciudad Real  | 106               | 55  | Gestión de Servicios Hidráulicos de Ciudad Real, A.I.E.   |
| Empresa Municipal de Aguas de Benalmádena, EMABESA<br>Expl. Aparc. Tívoli, s/n – Arroyo de la Miel (Málaga) (e)      | 1,310             | 50<br>50  | Aqualia Gestión Integral del Agua, S.A.<br>Ayuntamiento Benalmádena   |
| Sestión de Servicios Hidráulicos de Ciudad Real, A.I.E<br>Ramírez de Arellano, 15 - Madrid                           | -                 | 75<br>25  | ,<br>Aqualia Gestión Integral del Agua, S.A.<br>Proyectos e Instalaciones de Desalación, S.A.   |
| Sirona, S.A.<br>Travesía del Carril, 2 – Girona  | 365               | 33.61   | Aqualia Gestión Integral del Agua, S.A.   |
| Searsa – Cañellas, A.I.E.  |                   | 50  | Sociedad de Explotación de Aguas Residuales, S.A.   |

| Company   | Net Book<br>Value | %                                   | Nominal Percentage of Ownership<br>and Holder   |
|---|-------------------|-------------------------------------|---|
| Sociedad de Explotación de Aguas Residuales, S.A.<br>Bruc, 49 - Barcelona (a)   | 1,044             | 50<br>50                            | Aqualia Gestión Integral del Agua, S.A.<br>Corporación Agbar, S.A.  |
| Sociedad Española de Aguas Filtradas, S.A.<br>Jacometrezo, 4 – Madrid (a)   | 575               | 50<br>50                            | Aqualia Gestión Integral del Agua, S.A.<br>Corporación Agbar, S.A.  |
| The Composting Company Ltd.<br>Ryton Organic Gardens – Coventry (United Kingdom)  | -                 | 50<br>50                            | Beacon Waste Limited<br>HDRA Consultants Limited  |
| Zabalgarbi, S.A.<br>Alameda de Urquijo, 9 – 4º - Bilbao   | 7,445             | 26<br>26<br>20<br>10<br>8<br>5<br>5 | Valorización y Tratamiento de Residuos, S.A.<br>Sener Grupo de Ingeniería, S.A.<br>Diputación Foral de Bizkaia<br>Ente Vasco de la Energía<br>Instituto para la Diversificación y Ahorro de la Energía, S.A<br>Bilbao Bizkaia Kutxa<br>Mancomunidad de Municipios de la Margen Izquierda<br>del Nervión |
| Naste treatment   |                   |                                     |   |
| Electrorecycling, S.A.<br>Ctra. BV-1224 km. 6,750 – El Pont de Vilomara i Rocafort<br> Barcelona]   | 792               | 66.67<br>33.33                      | Pilagest, S.L.<br>Indumetal Recycling, S.A.   |
| Gestión Medioambiental Enviland, S.A.<br>/iriato, 47 – Barcelona  | 11,945            | 50                                  | FCC Medio Ambiente, S.A.  |
| <sup>P</sup> ilagest, S.L.<br>Ctra. BV – 1224 Km. 6,750 – El Pont de Vilomara i Rocafort<br>Barcelona)  | 400               | 50<br>50                            | T.P.A. Técnicas de Protección Ambiental, S.A.<br>Senda Ambiental, S.A.  |
| Proactiva Group investees   |                   |                                     |   |
| Following is a detail of the subsidiaries of Proactiva Medio<br>Ambiente, S.A. which engage in urban cleaning and water<br>reatment and distribution in Latin America, stating its<br>percentages of direct and indirect ownership. |                   |                                     |   |
| Proactiva Medio Ambiente, S.A.<br>Paseo de la Castellana, 216 – Madrid (a)  | 69,164            | 50<br>50                            | Fomento de Construcciones y Contratas, S.A.<br>Vivendi Environnement, S.A.  |
| \ESA, Aseo y Ecología, S.A.<br>\vda. Camacuá. 5335 – Avellaneda – (Argentina) (e)   |                   | 99.90<br>0.10                       | Proactiva Medio Ambiente, S.A.<br>FCC Medio Ambiente, S.A.  |
| AESA Misiones, S.A.<br>25 de Mayo, 1840 – Ciudad de Posadas – Misiones<br>Argentina) (e)  |                   | 86.75<br>13.25                      | Proactiva Medio Ambiente, S.A.<br>AESA, Aseo y Ecología, S.A.   |
| Aguas del Valle, S.A.<br>Avda. Ocampo, 1013 – Catamarca (Argentina) (d)   |                   | 70.03<br>19.97                      | Proactiva Medio Ambiente, S.A.<br>AESA, Aseo y Ecología, S.A.   |
| Agencias Compagnie Generale des Eaux Chile, Ltda.<br>Silvina Hurtado, 1782 – Providencia – Santiago de Chile (Chile)  |                   | 100                                 | Proactiva Medio Ambiente, S.A.  |
| Aseo de Candelaria, S.A. E.S.P.<br>Ctra. Candelaria 33 A, 19-25 Valle del Cauca (Colombia) (e)  |                   | 87.99<br>0.01                       | Proactiva Medio Ambiente, S.A.<br>Proactiva Medio Ambiente Venezuela, C.A.  |
| Aseo El Cerrito, S.A. E.S.P.<br>Calle 5, 10-77 – Cerrito, Valle del Cauca (Colombia) (e)  |                   | 63.99<br>0.01                       | Proactiva Medio Ambiente, S.A.<br>Proactiva Medio Ambiente Venezuela, C.A.  |
| Aseo Pradera, S.A. E.S.P.<br>Calle 7, 19-32 – Pradera, Valle del Cauca (Colombia) (e)   |                   | 90.12<br>0.01                       | Proactiva Medio Ambiente, S.A.<br>Proactiva Medio Ambiente Venezuela, C.A.  |
| Aseo Yumbo, S.A. E.S.P.<br>Municipio de Yumbo – Valle del Cauca (Colombia) (e)  |                   | 62<br>15<br>1<br>1<br>1             | Proactiva Medio Ambiente, S.A.<br>Proactiva Colombia, S.A.<br>FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company<br>Servicios Especiales de Limpieza, S.A.  |
| Bugueña de Aseo, S.A. E.S.P.<br>Cra. 16 Norte 32-01- Buga, Valle del Cauca (Colombia) (e)   |                   | 87.51<br>0.01                       | Proactiva Medio Ambiente, S.A.<br>Proactiva Medio Ambiente Venezuela, C.A.  |
| CES Compañía Ecológica Sudamericana, S.A.<br>Tucumán, 1321 – Buenos Aires (Argentina) (d)   |                   | 99.99                               | Proactiva Medio Ambiente, S.A.  |
| CGEA Brasil Participaçoes s/c Ltda.<br>Avda, Presidente Wilson, 231 – Rio de Janeiro (Brazil) (a)   |                   | 99.99<br>0.01                       | Proactiva Medio Ambiente, S.A.<br>Empresa Geral de Serviços s/c Ltda.   |
| CIMA, Obras y Servicios, S.A. de C.V. (*)<br>Tomás Alva Edison, 176 – Cuauhtemoc (Mexico) (a)   |                   | 99.99                               | Consorcio Internacional de Medio Ambiente, S.A. de C.V.   |
| Coinca, S.A.<br>Silvina Hurtado, 1782 – Providencia – Santiago de Chile. (Chile) (c   | (1                | 99.99<br>0.01                       | Proactiva Medio Ambiente Chile, S.A.<br>Agencia Compagnie Generale des Eaux Chile, Ltda.  |

| Company Ne  | et Book %<br>Value                                    | Nominal Percentage of Ownership and Holder   |
|---|---|--|
| Compañía de Aguas de Puerto Rico Inc.<br>504 Barbosa Ave HR – San Juan (Puerto Rico) (e)  | 100   | Proactiva Medio Ambiente, S.A.   |
| Compañía de Limpieza y Embellecimiento C por A<br>Avda. Los Restauradores, 56 – Sabana Perdida<br>Santo Domingo) (a)                              | 99.94<br>0.01<br>0.01<br>0.01<br>0.01<br>0.01<br>0.01 | Alfonso Benítez, S.A.<br>Castellana de Servicios, S.A.<br>FCC Medio Ambiente, S.A.<br>International Services, Inc., S.A. Sole-shareholder company<br>Servicios de Levante, S.A.  |
| Compañía General de Servicios Urbanos, S.A. de C.V.<br><sup>2a</sup> de las Palmas nº 930-Lomas de Chapultepec<br>Ciudad de México - (Mexico) (e) | 99.99   | Proactiva Medio Ambiente, S.A.   |
| Concesionaria de Aguas de Aguascalientes, S.A. de C.V.<br>Ecuador, 205 – Aguascalientes (Mexico) (a)  | 99.99   | Consorcio Internacional de Medio Ambiente, S.A. de C.V.  |
| oncesionaria Tibitoc, S.A. E.S.P.<br>rans, 21 nº 100-20 Santa Fé de Bogotá (Colombia) (b)   | 33.33   | Proactiva Medio Ambiente, S.A.   |
| onsorcio Internacional de Medio Ambiente, S.A. de C.V.<br>omás Alva Edison, 176 – Cuauhtemoc (Mexico) (a)   | 50  | Proactiva Medio Ambiente, S.A.   |
| iotécnica Caracas, C.A.<br>vda. Fco. de Miranda. Los Palos Grandes – Caracas<br>/enezuela) (e)  | 100   | Inversiones Cotécnica, C.A.  |
| otécnica Chacao, C.A.<br>wda. Fco. de Miranda. Los Palos Grandes – Caracas<br>Venezuela) (e)  | 100   | Inversiones Cotécnica, C.A.  |
| otécnica La Bonanza, C.A.<br>vda. Fco. de Miranda. Los Palos Grandes – Caracas<br>/enezuela) (e)  | 100   | Inversiones Cotécnica, C.A.  |
| IVAG, S.A. de C.V.<br>omás Alva Edison, 176 – Cuauhtemoc (Mexico) (a)   | 98<br>2   | Consorcio Internacional de Medio Ambiente S.A. de C.V.<br>Servicios de Agua Potable, S.A. de C.V.  |
| leltacom, S.A.<br>ucumán, 1321 – Buenos Aires (Argentina) (d)   | 55.37<br>44.63  |  |
| )eltaliq, S.A.<br>ucumán, 1321 – Buenos Aires (Argentina) (d)   | 60  | Deltacom, S.A.   |
| Perclase, S.A.<br>serrito, 461 – 1º - Montevideo (Uruguay)  | 70<br>30  | Proactiva Medio Ambiente, S.A.<br>AESA, Aseo y Ecología, S.A.  |
| Iominicana Sanitary Services, B.V.<br>Irinkwal, 11 – Nieuwegein (Netherlands) (a)   | 100   | Proactiva Medio Ambiente, S.A.   |
| impresa Geral de Serviços s/c Ltda.<br>vda. Presidente Wilson, 231 – Rio de Janeiro (Brazil) (a)  | 99.89   | Proactiva Medio Ambiente, S.A.   |
| SETASA, S.A. de C.V.<br>omás Alva Edison, 176 – Cuauhtemoc (Mexico) (a)   | 98<br>2   | Consorcio Internacional de Medio Ambiente, S.A. de C.V.<br>Servicios de Tecnología Ambiental, S.A. de C.V.   |
| FCC Servicios Santo Domingo, S.A.<br>Prol. Ave 27 de Febrero-Manz. 44 – Las Caobas<br>Santo Domingo (Dominican Republic) (a)                      | 94<br>1<br>1<br>1<br>1<br>1                           | Proactiva Medio Ambiente, S.A.<br>Alfonso Benítez, S.A.<br>Castellana de Servicios, S.A.<br>FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company<br>Servicios de Levante, S.A.<br>Servicios Especiales de Limpieza, S.A. |
| Formacco Transambiental, Ltda.<br>Rua Ferreira de Oliveira, 197 – Sao Paulo (Brazil) (e)  | 80  | Intranscol, S.A. Coleta e Recoçao de Residuos Ltda.  |
| ospuca, C.A.<br>idif. Delta 5º Avda. Fco. Miranda – Caracas (Venezuela) (a)   | 60  | Proactiva Medio Ambiente, S.A.   |
| ospuca Baruta, C.A.<br>dif. Delta 5º Avda. Fco. Miranda – Caracas (Venezuela) (a)   | 60  | Proactiva Medio Ambiente, S.A.   |
| ospuca Carrizal, C.A.<br>dif. Delta 5º Avda. Fco. Miranda – Caracas (Venezuela) (a)   | 60  | Proactiva Medio Ambiente, S.A.   |
| ospuca Guaicaipuro, C.A.<br>os Teques – Miranda (Venezuela) (a)   | 60  | Proactiva Medio Ambiente, S.A.   |
| iospuca Libertador, C.A.<br>idif. Delta 5ª Avda. Fco. Miranda – Caracas (Venezuela) (a)   | 60  | Proactiva Medio Ambiente, S.A.   |
| <sup>f</sup> ospuca Nueva Esparta, C.A.<br>Calle Miranda con Calle Fuentes, Caserío Fajardo – Porlamar (Venezu                                    | 60<br>iela) (a)                                       | Proactiva Medio Ambiente, S.A.   |
|   |   |  |

| Company Ne   | et Book<br>Value | %  | Nominal Percentage of Ownership and Holder   |  |  |
|--|------------------|--|--|--|--|
| ospuca Puerto Cabello, C.A.<br>dif. Delta 5º Avda. Fco. Miranda - Caracas (Venezuela)                          | 6                | 50   | Proactiva Medio Ambiente, S.A.   |  |  |
| ospuca Zamora, C.A.<br>dif. Delta 5ª Avda. Fco. Miranda – Caracas (Venezuela) (a)                              | 6                | 50   | Proactiva Medio Ambiente, S.A.   |  |  |
| CIMA, S.A. de C.V.<br>Imás Alva Edison, 176 – Cuauhtemoc (Mexico) (a)  |                  | 28<br>2                                      | Consorcio Internacional de Medio Ambiente, S.A. de C.V.<br>Servicios de Agua Potable   |  |  |
| mobiliaria Multiaseo, S.A.<br>arretera General s/n - Quilicura (Chile) (d)                                     |                  | 9.90<br>0.10                                 | Multiaseo, S.A.<br>Proactiva Medio Ambiente Chile, S.A.  |  |  |
| trascol SA Coleta e Recoçao de Residuos, Ltda.<br>Ja Ferreira de Oliveira, 59 – Sao Paulo (Brazil)             | 8                | 30   | CGEA Brazil Participaçoes s/c Ltda.  |  |  |
| versiones Cotécnica, C.A.<br>da. Fco. de Miranda. Los Palos Grandes – Caracas (e). (Venezuela)                 | 6                | 50   | Proactiva Medio Ambiente, S.A.   |  |  |
| imcef, S.A.<br>ille 11, 690- Ciudad de la Plata (Argentina) (d)  | 9                | 9.99   | CES Compañía Ecológica Sudamericana, S.A.  |  |  |
| antenimiento Urbano, C.A.<br>rda. Fco. de Miranda. Los Palos Grandes – Caracas. (Venezuela) (e)                |                  | 9.99<br>0.01                                 | Inversiones Cotécnica, C.A.<br>Servicios Cotécnica, C.A.   |  |  |
| exicana de Medio Ambiente, S.A. de C.V.<br>' de las Palmas 930 - Mexico D.F. (Mexico) (a)                      |                  | 9.99<br>0.01                                 | Consorcio Internacional de Medio Ambiente, S.A. de C.V.<br>Servicios de Tecnología Ambiental, S.A. de C.V.   |  |  |
| ultiaseo, S.A.<br>ırretera General San Martín 9600 - Quilicura (Chile) (d)                                     | 5                | 58   | Proactiva Medio Ambiente de Chile, S.A.  |  |  |
| almirana de Aseo, S.A. E.S.P.<br>ra. 33 A, 19-25 - Valle del Cauca (Colombia) (e)                              |                  | 5.99<br>0.01                                 | Proactiva Medio Ambiente, S.A.<br>Proactiva Medio Ambiente Venezuela, C.A.   |  |  |
| roactiva Aguas de Montería, S.A. E.S.P.<br>l. 27, 8-70 Municipio de Montería, Dpto. Córdoba –<br>iolombia) (e) |                  | 24.99<br>2<br>1<br>1<br>1<br>0.01            | Proactiva Colombia, S.A.<br>Aqualia Gestión Integral del Agua, S.A.<br>Castellana de Servicios, S.A.<br>FCC Medio Ambiente, S.A.<br>Servicios Especiales de Limpieza, S.A.<br>Proactiva de Servicios ESP, S.A. |  |  |
| oactiva Colombia, S.A.<br>. 98 nº 9 – 03 Edif. Torre Sancho (e)<br>ınta Fe de Bogotá (Colombia)                |                  | 24<br>1.50<br>1.50<br>1.50<br>1.50           | Proactiva Medio Ambiente, S.A.<br>Alfonso Benitez, S.A.<br>FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company<br>Servicios Especiales de Limpiezas, S.A.                   |  |  |
| roactiva de Servicios, S.A. E.S.P.<br>arrera, 4 - Santiago de Cali (Colombia) (e)                              |                  | 20<br>7<br>1<br>1<br>1                       | Proactiva Medio Ambiente, S.A.<br>Proactiva de Colombia E.S.P., S.A.<br>FCC Medio Ambiente, S.A.<br>International Services Inc., S.A. Sole-shareholder company<br>Servicios Especiales de Limpieza, S.A.       |  |  |
| roactiva Doña Juana E.S.P., S.A.<br>alle 98, 9 - Santa Fe de Bogotá – Colombia (e)                             | 2                | 50.50<br>23.75<br>0.50<br>0.50               | Proactiva Colombia, S.A.<br>Fomento de Construcciones y Contratas, S.A.<br>Alfonso Benítez, S.A.<br>FCC Medio Ambiente, S.A.   |  |  |
| roactiva Medio Ambiente Chile, S.A. (**)<br>Ivina Hurtado, 1782 – Providencia – Santiago de Chile. (Chile) (d) | 9                | 9.99   | Proactiva Medio Ambiente, S.A.   |  |  |
| oactiva Medio Ambiente Venezuela, C.A.<br>rre Sede Gerencial La Castellana, Piso 6 – Caracas. (Venezuela) (a)  | 10               | )0   | Proactiva Medio Ambiente, S.A.   |  |  |
| roactiva Oriente, S.A. E.S.P.<br>unicipio San José de Cucutá. Dpto. Norte de Santander<br>rolombia) (e)        |                  | 8.25<br>8.51<br>0.25<br>0.25<br>0.25<br>0.25 | Proactiva Colombia, S.A.<br>Proactiva de Servicios, S.A. E.S.P.<br>Compañía de Limpieza y Embellecimiento C por A<br>FCC Servicios Santo Domingo, S.A.<br>Proactiva Medio Ambiente Venezuela, C.A.             |  |  |
| anedo, Ltda.<br>rda. Presidente Wilson, 231 – Río de Janeiro (Brazil) (a)                                      |                  | 9.98<br>0.01                                 | Societé d'Investissement et de Gestion 41 – Sig 41, S.A.<br>Cía en Comandita<br>Empresa Geral de Serviços s/c Ltda.  |  |  |
| era Q.A. Tunja E.S.P., S.A.<br>a. 3ª, Este 1120 – Tunja – (Colombia) (e)                                       |                  | 93.98<br>5.80<br>0.01<br>0.01                | Proactiva Medio Ambiente, S.A.<br>Proactiva Colombia, S.A.<br>Aqualia Gestión Integral del Agua, S.A.<br>Proactiva de Servicios, S.A. E.S.P.   |  |  |
| rvicios Cotécnica, C.A.<br>da. Fco. de Miranda. Los Palos Grandes – Caracas. (Venezuela) (e)                   | 10               | 00   | Inversiones Cotécnica, C.A.  |  |  |
| ervicios de Agua Potable, S.A. de C.V.<br>más Alva Edison 176 - Cuaubtemoc (Mexico) (a)                        | 9                | 9.99   | Consorcio Internacional de Medio Ambiente, S.A. de C.V.  |  |  |

Servicios de Agua Potable, S.A. de C.V. Tomás Alva Edison, 176 - Cuauhtemoc (Mexico) (a)

| Company  | Net Book<br>Value | %             | Nominal Percentage of Ownership and Holder                                 |
|--|-------------------|---------------|--|
| Servicios de Tecnología Ambiental, S.A. de C.V.<br>Tomás Alva Edison, 176 - Cuauhtemoc (Mexico) (a)                  |                   | 100           | Consorcio Internacional de Medio Ambiente, S.A. de C.V.                    |
| Servicios Plasticot 405, C.A.<br>Avda. Fco. Miranda. Los Palos Grandes-Caracas. (Venezuela) (e)                      |                   | 100           | Inversiones Cotécnica, C.A.  |
| Societé d'Investissements et de Gestion 41 – Sig 41, S.A.<br>Sociedad en Comandita<br>José Abascal, 45 – Madrid      |                   | 100           | Proactiva Medio Ambiente, S.A.   |
| Transactional Technologies International, Inc.<br>252 Ponce de León Avenue, Citibank Tower<br>Hato Rey (Puerto Rico) |                   | 70            | Proactiva Medio Ambiente, S.A.   |
| Tulueña de Aseo, S.A. E.S.P.<br>Cra. 24, 24-03 Tulua, Valle del Cauca (Colombia) (e)                                 |                   | 61.99<br>0.01 | Proactiva Medio Ambiente, S.A.<br>Proactiva Medio Ambiente Venezuela, C.A. |

## Urban Environment area

| Street furniture   |                      |
|--|----------------------|
| Equipamientos Urbanos de Costa Rica, S.A.<br>Av. 6, CL 17-19 Nº 1753 - San José (Costa Rica) (b)   | 1,482                |
| Equipamientos Urbanos de El Salvador, S.A. de C.V.<br>Pasaje Stahl, 117 - San Salvador (El Salvador) (b)   | 286                  |
| Equipamientos Urbanos de Guatemala, S.A.<br>6ª Avenida 14-50. Zona 10 Guatemala C.A. (Guatemala) (b)   | 1,938                |
| Equipamientos Urbanos de Mexico, S.A. de C.V.<br>Avda. Reforma, 905 - Mexico City (Mexico) (b)   | 21,879               |
| Equipamientos Urbanos de Panamá, S.A.<br>Panama  | -                    |
| Equipamientos Urbanos Dominicanos, S.A.<br>El Conde, 451 – Santo Domingo, D.N. – (Dominican Republic)  | 1,252                |
| Medios de Publicidad, S.A. de C.V.<br>Mexico   | -                    |
| Servicio y Tecnología Especializada, S.A. de C.V.<br>Avda. Reforma, 905 – Mexico City (Mexico)   | 246                  |
| Servicios de Comercialización de Publicidad, S.A. de C.V.<br>Avda. Reforma, 905 - Mexico City (Mexico)   | 131                  |
| Stoc, S.A. de C.V. Mexico  | _                    |
| Tenedora de Acciones de Mobiliario, S.A. de C.V.<br>Mexico City (Mexico)   | 5,250                |
| Transport  |                      |
|  |                      |
| Almeraya, S.A.<br>Ulises, 18 – Madrid  | 60                   |
|  | 60<br>25,232         |
| Ulises, 18 – Madrid<br>Corporación Española de Transporte, S.A.<br>Ulises, 18 – Madrid (d)<br>Corporación Jerezana de Transportes Urbanos, S.A.<br>Sole-shareholder company  |                      |
| Ulises, 18 – Madrid<br>Corporación Española de Transporte, S.A.<br>Ulises, 18 – Madrid (d)<br>Corporación Jerezana de Transportes Urbanos, S.A.  | 25,232               |
| Ulises, 18 – Madrid<br>Corporación Española de Transporte, S.A.<br>Ulises, 18 – Madrid (d)<br>Corporación Jerezana de Transportes Urbanos, S.A.<br>Sole-shareholder company<br>Polígono Ind. El Portal – Jerez de la Frontera (Cádiz) (d)<br>Detren Compañía General de Servicios Ferroviarios, S.L.   | 25,232<br>3,940      |
| Ulises, 18 – Madrid<br>Corporación Española de Transporte, S.A.<br>Ulises, 18 – Madrid (d)<br>Corporación Jerezana de Transportes Urbanos, S.A.<br>Sole-shareholder company<br>Polígono Ind. El Portal – Jerez de la Frontera (Cádiz) (d)<br>Detren Compañía General de Servicios Ferroviarios, S.L.<br>Ulises, 18 – Madrid<br>Edetania Bus, S.A.  | 25,232<br>3,940      |
| Ulises, 18 – Madrid<br>Corporación Española de Transporte, S.A.<br>Ulises, 18 – Madrid (d)<br>Corporación Jerezana de Transportes Urbanos, S.A.<br>Sole-shareholder company<br>Polígono Ind. El Portal – Jerez de la Frontera (Cádiz) (d)<br>Detren Compañía General de Servicios Ferroviarios, S.L.<br>Ulises, 18 – Madrid<br>Edetania Bus, S.A.<br>Pasarell, s/n Polígono Industrial Benageber – Valencia<br>FCC-Connex Corporación, S.L.  | 25,232<br>3,940<br>4 |
| Ulises, 18 – Madrid<br>Corporación Española de Transporte, S.A.<br>Ulises, 18 – Madrid (d)<br>Corporación Jerezana de Transportes Urbanos, S.A.<br>Sole-shareholder company<br>Polígono Ind. El Portal – Jerez de la Frontera (Cádiz) (d)<br>Detren Compañía General de Servicios Ferroviarios, S.L.<br>Ulises, 18 – Madrid<br>Edetania Bus, S.A.<br>Pasarell, s/n Polígono Industrial Benageber – Valencia<br>FCC-Connex Corporación, S.L.<br>Ulises, 18 – Madrid (d)<br>Infoser Estacionamientos AIE | 25,232<br>3,940<br>4 |

| 100   | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
|-------|---|
| 99.50 | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
| 0.50  | Servicios de Comercialización de Publicidad, S.A. de C.V. |
| 99.98 | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
| 0.02  | Servicios de Comercialización de Publicidad, S.A. de C.V. |
| 50    | Cemusa, Corporación Europea de Mobiliario Urbano, S.A.    |
| 50    | G-40, S.L.  |
| 99.99 | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
| 0.01  | Servicios de Comercialización de Publicidad, S.A. de C.V. |
| 99.99 | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
| 100   | Tenedora de Acciones de Mobiliario, S.A. de C.V.          |
| 98    | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
| 2     | Servicios de Comercialización de Publicidad, S.A. de C.V. |
| 98    | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
| 2     | Servicio y Tecnología Especializada, S.A. de C.V.         |
| 100   | Tenedora de Acciones de Mobiliario, S.A. de C.V.          |
| 50    | Equipamientos Urbanos de Mexico, S.A. de C.V.             |
|       |   |
| 50    | Corporación Española de Transporte, S.A.                  |
| 45    | Automnibus Interurbanos, S.A                              |
| 5     | García Alonso, Gabriel                                    |
| 99.99 | FCC Connex Corporación, S.L.                              |
| 0.01  | Detren Compañía General de Servicios Ferroviarios, S.L.   |
| 100   | Corporación Española de Transporte, S.A.                  |
| 97.50 | FCC-Connex Corporación, S.L.                              |
| 2.50  | Corporación Española de Transporte, S.A.                  |
| 51    | Corporación Española de Transporte, S.A.                  |
| 49    | Autos Vallduxense, S.A.                                   |
| 50    | CGT Corporación General de Transportes, S.A.              |
| 50    | CGEA Connex, S.A.   |
| 33.33 | Estacionamientos y Servicios, S.A.                        |
| 33.33 | Dornier Sau   |
| 59.68 | Corporación Española de Transporte, S.A.                  |
| 40.32 | Ayuntamiento de Sanlúcar de Barrameda                     |
| 80    | Corporación Española de Transporte, S.A.                  |
| 20    | Ayuntamiento de Terrassa                                  |

| Company   | Net Book<br>Value | %              | Nominal Percentage of Ownership and Holder  |
|---|-------------------|----------------|---|
| Vehicle roadworthiness testing  |                   |                |   |
| Valenciana de Servicios ITV, S.A.<br>Polígono Industrial "El Oliveral" - Ribarroja de Turia<br>(Valencia) (e) | 905<br>603        | 30<br>20<br>50 | General de Servicios ITV, S.A.<br>Aragonesa de Servicios ITV, S.A.<br>Aguas de Valencia, S.A. |
| Grucycsa  |                   |                |   |
| Logistics   |                   |                |   |
| Linausa, S.A.<br>Ctra. Madrid-Irún Km. 244 – Burgos (a)   | 30                | 50<br>50       | Grucycsa, S.A.<br>Grupo Antolín-Irausa  |
| Electrical installations  |                   |                |   |
| Auxel Electricidad Auxiliar, A.I.E.<br>Acanto, 22 – Madrid  | 4,507             | 75<br>15<br>10 | Especialidades Eléctricas, S.A.<br>Fapsa Instalaciones y Obras, S.A.<br>Tendisa, S.A.         |
| Cement area   |                   |                |   |
|   | 36,860<br>14,352  | 50<br>50       | Cementos Portland, S.A.<br>Cementos Lemona, S.A.  |

NOTES:

[\*] Formerly Omsa Agua Potable, S.A. de C.V.
 [\*\*] Formerly Compagnie Generale d'Enterprises Automóbiles Chile, S.A.

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<sup>The financial statements of all the companies listed above are as of December 31, 2001.
The main multigroup companies were audited by Deloitte & Touche, Price Waterhouse Coopers, KPMG Peat Marwick and Ernst & Young, as indicated in the foregoing list with the letters (a), (b), (c) and (d), respectively. Other audit firms are grouped under the letter (e).</sup> 

# EXHIBIT III. Companies Accounted for by the Equity Method

| Company   | Net Book<br>Value | %             | Nominal Percentage of Ownership and Holder                             |
|---|-------------------|---------------|--|
| Construction area   |                   |               |  |
| autovía del Camino, S.A.<br>Arrieta, 10 –Pamplona (Navarre)<br>Concession-holder-   | 8,000             | 40            | FCC Construcción, S.A.   |
| Cleon, S.A.<br>'illanueva, 2 – Madrid   | 25,287            | 25            | FCC Construcción, S.A.   |
| ompañía Tecnológica de Corella Construcción, S.A.<br>olígono Industrial s/n – Corella (Navarre) (e)                                       | (2,190)           | 48.63         | Prefabricados Delta, S.A.  |
| oncesiones de Madrid, S.A.<br>rda. de Europa, 18 - Alcobendas (Madrid)<br>Road concessions -  | 5,056             | 25            | FCC Construcción, S.A  |
| onstrucciones Olabarri, S.L.<br>aza Pío Baroja, 3 – Bilbao  | 2,591             | 49            | FCC Construcción, S.A.   |
| nfra Cofimex, S.A. de C.V.<br>Jahuila, 299 – Colonia Cuajimalca - Mexico City (Mexico)  | 64                | 49.90         | Construcción y Filiales Mexicanas, S.A. de C.V.                        |
| CE Signs for Europe B.V.<br>senestraat, 24 – Ternat (Belgium)<br>Commercial sign marketing -  | 2                 | 25            | Megaplas, S.A.   |
| CCE Signs for Europe B.V. S.L.<br>anspolis Schiphol Airport<br>olaris Ave 53 – J.H. Hofddorp (Netherlands)<br>Commercial sign marketing - | 83                | 25            | Megaplas, S.A.   |
| aboración de Cajones Pretensados, S.L.<br>arcelo Spínola, 42 – Madrid (e)   | 1                 | 50            | FCC Construcción, S.A.   |
| nent de Construccions i Consulting, S.A. (*)<br>Copríncep Francès 11 – Encamp (Andorra)   | -                 | 33.30         | FCC Construcción Internacional, B.V.                                   |
| rina de l'Empordà, S.A. (**)<br>la. Diagonal, 512 – Barcelona<br>peration of marinas -  | 18                | 20            | FCC Construcción, S.A.   |
| arina Port Vell, S.A.<br>radero, s/n. Ed. Torre de Control-Moll del Rellotge<br>arcelona)<br>Operation of marinas -                       | 1,564             | 30.66         | FCC Construcción, S.A.   |
| autic Tarragona, S.A.<br>Jll de Costa, s/n – Tarragona<br>Operation of marinas -  | 218               | 25            | FCC Construcción, S.A.   |
| erador Logístico Integral de Graneles, S.A.<br>planada de Aboño-Puerto del Musel – Gijón (Asturias)                                       | 1,032             | 20            | Contratas y Ventas, S.A.   |
| rt Premià, S.A.<br>Imes, 36 – Barcelona<br>n liquidation -  | (555)             | 39.72         | FCC Construcción, S.A.   |
| rt Torredembarra, S.A.<br>a. Peig, 1 – Torredembarra (Tarragona)<br>)peration of marinas -  | 702               | 24.08         | FCC Construcción, S.A.   |
| ta de los Pantanos, S.A.<br>da. Europa, 18 – Parque Empres. La Moraleja Alcobendas<br>adrid)<br>oncession-holder-                         | 3,010             | 25            | FCC Construcción, S.A.   |
| I Stria, Società Consortile a Responsabilità Limitata<br>azza Fernando de Lucia, 60 Roma (Italy)  | -                 | 40            | FCC Construcción, S.A.   |
| amvía Metropolità, S.A.<br>órcega, 270 – Barcelona<br>Concession-holder -   | 6,692             | 18.53<br>3.41 | FCC Construcción, S.A.<br>CGT Corporación General de Transportes, S.A. |

| Net Book<br>Value | %  | Nominal Percentage of Ownership and Holder  |
|-------------------|--|---|
| 3,476             | 40   | FCC Construcción, S.A.  |
| 11                | 48   | Naturaleza, Urbanismo y Medio Ambiente, S.A.  |
|                   |  |   |
|                   |  |   |
|                   |  |   |
| 902               | 22.50  | Fomento de Construcciones y Contratas, S.A.   |
| 72                | 48.98  | Française d'Assainissement et de Service, S.A.  |
| 1,767             | 49   | Fomento de Construcciones y Contratas, S.A.   |
| 10                | 49   | Française d'Assainissement et de Service, S.A.  |
| 2,376             | 20   | FCC Medio Ambiente, S.A.  |
|                   |  |   |
| 187               | 33   | Aqualia Gestión Integral del Agua, S.A.   |
| 47                | 49   | Aqualia Gestión Integral del Agua, S.A.   |
| 47                | 49   | Girona, S.A.  |
| 21                | 48   | Aqualia Gestión Integral del Agua, S.A.   |
| 220               | 49   | Aqualia Gestión Integral del Agua, S.A.   |
| 116               | 49   | Aqualia Gestión Integral del Agua, S.A.   |
| 38                | 40   | Aqualia Gestión Integral del Agua, S.A.   |
| 82                | 45   | Girona, S.A.  |
| 42                | 30.60  | Aqualia Gestión Integral del Agua, S.A.   |
|                   |  |   |
| 903               | 30   | FCC Medio Ambiente, S.A.  |
| 168               | 30   | Ekonor, S.A. Sole-shareholder company   |
|                   |  |   |
|                   |  |   |
| 14,616            | 30   | Sanedo, Ltda.   |
|                   | Value         3,476         11         11         902         72         1,767         10         2,376         187         47         21         220         116         38         82         42         903         168 | Value         3,476       40         11       48         11       48         902       22.50         72       48.98         1,767       49         10       49         2,376       20         187       33         47       49         21       48         220       49         116       49         38       40         82       45         42       30.60         903       30         168       30 |

| Company I   | Net Book<br>Value | %              | Nominal Percentage of Ownership and Holder  |
|---|-------------------|----------------|---|
| Urban Environment area  |                   |                |   |
| Traffic services  |                   |                |   |
| Bus Turístico de Málaga, S.L.<br>Pº de los Tilos - Bus Station - Málaga   | 34                | 40             | Corporación Española de Transporte, S.A.  |
| Empresa Mixta de Tráfico, S.A.<br>Mar de Kara, 9 - Madrid (e)   | 1,673             | 44             | FCC Medio Ambiente, S.A.  |
| Vehicle roadworthiness testing  |                   |                |   |
| .T.V. Córdoba, S.A.<br>Dean Funes 802 - Córdoba (Argentina)   | 63                | 30             | General de Servicios I.T.V., S.A.   |
| Grucycsa  |                   |                |   |
| Hotel management and ownership  |                   |                |   |
| Grupo Grubar Hoteles, S.L.<br>Pza. Pablo Ruiz Picasso, 1 – Madrid (a)   | 93,874            | 50             | Grucycsa, S.A.  |
| Cement area   |                   |                |   |
| Aplicaciones Minerales, S.A.<br>Camino Fuente Herrero, s/n – Cueva de Cardiel (Burgos)                            | 241               | 24<br>12<br>12 | Cementos Portland, S.A.<br>Cementos Alfa, S.A.<br>Cementos Lemona, S.A.                     |
| Canteras y Hormigones Quintana, S.A.<br>Ctra. Irún-La Coruña, Km. 184 – Gama (Cantabria)                          | 2,229             | 30             | Cementos Alfa, S.A.   |
| Canteras y Hormigones VRE, S.A.<br>Avda. de Yerri, 10 – Estella (Navarre)   | 1,578             | 50             | Cementos Portland, S.A.   |
| Carbocem, S.A.<br><sup>20</sup> de la Castellana, 45 – Madrid<br>Importation of coal-                             | 254               | 42.85<br>14.28 | Cementos Portland, S.A.<br>Cementos Alfa, S.A.  |
| Cementos Lemona, S.A. y sociedades dependientes<br>Alameda de Urquijo, 10 - Bilbao                                | 31,694            | 30.71<br>0.01  | Cementos Portland, S.A.<br>Hormigón y Morteros Preparados, S.A.<br>Sole-shareholder company |
| Dragon Alfa Cement Limited<br>Harbour House-Deck Road, 138 – Gloucestershire (United Kingdom                      | 2,261             | 50             | Cementos Alfa, S.A.   |
| Energía Hidroeléctrica de Navarre, S.A.<br>Yanguas y Miranda, 1 – Pamplona<br>- Electricity production and sale - | 34,759            | 15             | Cementos Portland, S.A.   |
| Exponor, S.A.<br>Alameda de Urquijo, 10 - Bilbao  | 1                 | 32<br>23       | Cementos Lemona, S.A.<br>Cementos Portland, S.A.  |
| In liquidation-<br>Hormigones Alcanadre, S.L.   | 316               | 50             | Cementos Portland, S.A.   |
| Alcubierre, 11- Huesca<br>Hormigones Aragón, S.A.   | 208               | 50             | Cementos Portland, S.A.   |
| 3arrio Movera, 20 – Zaragoza<br>Hormigones Arnedo, S.L.<br>Férmino Sendero – Arnedo (La Rioja)                    | 32                | 99.62<br>0.19  | Hormigones Calahorra, S.A.<br>Cementos Portland, S.A.                                       |
| Hormigones Calahorra, S.A.<br>Brebicio, 25 - Calahorra (La Rioja)   | 242               | 50             | Cementos Portland, S.A.   |
| Hormigones Cántabros, S.A.<br>Barrio La Venta, s/n – Igollo de Camargo (Cantabria)                                | 2,569             | 34.99          | Cementos Alfa, S.A.   |
| Hormigones Castro, S.A.<br>Ctra. Irún-La Coruña, Km. 153 – Islares (Cantabria)                                    | 393               | 40             | Cementos Alfa, S.A.   |
| Hormigones del Baztán, S.L.<br>Suspetxiki, 25 – Vera de Bidasoa (Navarre)   | 555               | 50             | Hormigones Arkaitza, S.A. Sole-shareholder company  |
| Hormigones Delfín, S.A.<br>/enta Blanca, 6-1º - Peralta (Navarre)   | 883               | 50             | Cementos Portland, S.A.   |
| Hormigones en Masa de Valtierra, S.A.<br>Ctra. de Cadreíta, Km. 0,1 - Valtierra (Navarre)                         | 1,387             | 50             | Cementos Portland, S.A.   |
|   |                   |                |   |

| Company  | Net Book | %                     | Nominal Percentage of Ownership   |
|--|----------|-----------------------|---|
|  | Value    |                       | and Holder  |
| lormigones Galizano, S.A.<br>tra. Irún-La Coruña, Km. 184 – Gama (Cantabria)                                       | 262      | 50                    | Cementos Alfa, S.A.   |
| Iormigones Giral, S.A.<br>Icubierre, 11 - Huesca   | 2,332    | 50                    | Cementos Portland, S.A.   |
| ormigones Reinares, S.A.<br>retón de los Herreros, 8 - Calahorra (La Rioja)  | 765      | 50                    | Cementos Portland, S.A.   |
| ormigones San Adrián, S.A.<br>vda. de Navarre, 30 – San Adrián (Navarre)   | 98       | 50                    | Cementos Portland, S.A.   |
| ormigones y Áridos del Pirineo Aragonés, S.A.<br>tra. de Biescas, s/n - Sabiñánigo (Huesca)                        | 2,444    | 50                    | Cementos Portland, S.A.   |
| ázaro Echeverría, S.A.<br>idoro Melero – Alsasua (Navarre)   | 4,493    | 40                    | Canteras de Aláiz, S.A.   |
| avarre de Transportes, S.A.<br>tra. Pamplona-Vitoria, km. 52 – Olazagutia (Navarre)<br>Bulk goods transportation - | 833      | 33.33                 | Cementos Portland, S.A.   |
| ovhorvi, S.A.<br>ortal de Gamarra, 25 – Vitoria  | 195      | 25                    | Canteras del Pirineo Occidental, S.A.   |
| los y Morteros, S.L.<br>:neral Vara del Rey, 1 – Logroño (La Rioja)  | 197      | 33.33                 | Hormigones y Morteros Preparados, S.A.<br>Sole-shareholder company                                      |
| ociedad de Fomento Energético, S.A.<br>trio de Santiago, 1 - Valladolid<br>Production of hydroelectricity -        | 4,093    | 49                    | Cementos Portland, S.A.   |
| Other investees  |          |                       |   |
| Realia Business Group<br>Paseo de la Castellana, 216 – Madrid (b)<br>Real estate-                                  | 198,891  | 44.25<br>4.41<br>0.51 | Fomento de Construcciones y Contratas, S.A.<br>Corporación Financiera Hispánica, S.A.<br>Grucycsa, S.A. |

| TOTAL COMPANIES ACCOUNTED FOR |         |  |
|-------------------------------|---------|--|
| BY THE EQUITY METHOD          | 466,525 |  |

#### NOTES:

- The financial statements of all the companies listed above are as of December 31, 2001.
  As required by Article 86 of the revised Corporations Law, in 2001 the Group companies made the related notification to the companies in which they had acquired direct or indirect holdings of over 10%.
- The main companies carried by the equity method were audited by Deloitte & Touche, Price Waterhouse Coopers, KPMG Peat Marwick and Ernst & Young, as indicated in the foregoing list with the letters (a), (b), (c) and (d), respectively. Other audit firms are grouped under the letter (e).

[\*] Company not included in consolidation because of its scant material significance. Its book value amounts to €50 thousand for which a provision was recorded in full.
 [\*\*] Formerly Marina Brava de Golf, S.A.

## EXHIBIT IV. Changes in the Composition of the Consolidated Group

| Additions  | Address   |
|--|---|
| Fully consolidated companies   |   |
| Aquas de Formentera, S.A. Sole-shareholder company (1)   | Avda. de Bartolomé Rosselló, 18 - Ibiza                                   |
| Aguas de Formentera, S.A. Sole-sina enouder company (1)<br>Aprovechamientos Madereros y Tratamientos para Exteriores, S.A. | Polígono Industrial La Nava N-234 Km. 384 – Cabrejas del<br>Pinar (Soria) |
| Azuser, S.L. Sole-shareholder company  | Polígono Artana, Nave III – Villareal (Castellón)                         |
| Belgian Ground Services, S.A.  | Avenue Lousie, 149 – Ixelles (Bruxelles) - Belgium                        |
| Cemusa Amazonia, S.A.  | Rua Comendador Clementino, 566 Manaus – Estado de<br>Amazonas (Brazil)    |
| Cemusa Brasilia, S.A.  | SAA/Norte Quadra 02,25 Brasilia – Brasilia D.F. (Brazil)                  |
| Cemusa Miami, Ltd.   | Florida – USA.  |
| Cemusa Río, S.A.   | Avda. Atlántica, 1130 – Copacabana – Río de Janeiro (Brazil)              |
| Compañía Control de Residuos, S.L.   | Peña Redonda, 27 Pol. Silvota – Llanera (Asturias)                        |
| Egypt Environmental Services, S.A.E.   | Cairo - Egypt   |
| Espelsa-Luwat, S.A.  | Acanto, 22 - Madrid   |
| Euroresiduos, S.A. Sole-shareholder company  | Cr. Puebla Albortón a Zaragoza Km. 25 - Zaragoza                          |
| Gamasur Campo de Gibraltar, S.L.   | Pza. de la Iglesia, 1 – Loa Barrios (Cádiz)                               |
| Giza Environmental Services, S.A.E.  | Cairo - Egypt   |
| Industrias Calizas Álvarez, S.A.   | Nueva, 36 – Gilena (Seville)  |
| Jaime Franquesa, S.A.  | Carmen, 15 – Sant Cugat del Vallés (Barcelona)                            |
| Motre, S.L.  | Córcega, 368 - Barcelona  |
| Moviterra, S.A.  | Enginyer Algarra, 65 – Pals (Girona)                                      |
| Naturaleza, Urbanismo y Medio Ambiente, S.A.   | Autovía de Castilla N-620, Km. 13 – Simancas (Valladolid)                 |
| Noulas-Resevi, S.L. Sole-shareholder company   | Avda. Diagonal, 12 – Noules (Castellón)                                   |
| Progesco Azuser Asociados Soluciones Medio Ambientales, S.L.   | Edif. Centro de Empresas P.E. Poniente - Cádiz                            |
| Servià Cantó, S.A.   | Enginyer Algarra, 65 – Pals (Girona)                                      |
| Solpre, S.A.   | Tambre, 12 - Madrid   |
| Viñedos Y Maderas Para Exteriores, S.L.  | Autovía de Castilla N-620, Km. 136 – Simancas (Valladolid)                |
| Proportionally consolidated companies  |   |
| ACE Assessibilitede Des Antes Constructes - Obres Dúblices   | Due de Canatituises 707 - Canata (Destural)                               |

ACE Accessibilidade Das Antas Construçao e Obras Públicas ACE Acestrada Construçao de Estradas ACE Epos-Dragados-Sopol-Ramalho Rosa Cobetar ACE FCC Construcción e Edifer ACE Fomento de Construcciones y Contratas e Soares Da Costa ACE Ramalho Rosa Cobetar e Edifer ACE Ramalho Rosa Cobetar & Soares da Costa ACE Spie, Ramalho Rosa Cobetar, Etemar Compañía de Servicios Medioambientales do Atlántico, S.A. Detren Compañía General de Servicios Ferroviarios, S.L. Ecoserveis Urbans Figueres, S.L.

FCC-Connex Corporación, S.L. Formacco Transambiental Ltda. Gestión Medioambiental Enviland, S.A. Infoser Estacionamientos, A.I.E. Medios de Publicidad, S.A. de C.V. Stoc, S.A. de C.V.

#### Companies accounted for by the equity method

Autovía del Camino, S.A. Bus Turístico de Málaga, S.L. Cleon, S.A. Operador Logístico Integral Graneles, S.A. Viveros del Río Razón, S.L. Rua da Constituição, 797 - Oporto (Portugal) Na rua Julieta Ferrao, 12 – Lisbon (Portugal) Avda. Casal Ribeiro, 18 - Lisbon (Portugal) Rua Soeiro Pereira Gomes, 7 - Lisbon (Portugal) Rua Soeiro Pereira Gomes, 7 – Lisbon (Portugal) Rua Soeiro Pereira Gomes, 7 - Lisbon (Portugal) Rua Soeiro Pereira Gomes, 7 - Lisbon (Portugal) Avda. Marechal Craveiro Lopes, 8 – Lisbon (Portugal) Cr. de Cedeira Km. 1 - Naron (San Xulian) - La Coruña Ulises, 18 - Madrid Polígono Industrial Empordà Internacional p. 50 - Vilamalla (Girona) Ulises, 18 - Madrid Rua Ferreira de Oliveria, 197 - Sao Paulo (Brazil) Viriato, 47 - Barcelona Manuel Silvela, 8 - Madrid Mexico Mexico

Arrieta, 10 – Pamplona (Navarre) P<sup>o</sup> de los Tilos – Estación de Autobuses - Málaga Villanueva, 2 - Madrid Explanada de Aboño – Puerto del Musel – Gijón (Asturias) Camino del Guardatillo – Valdeavellano de Tena (Soria)

#### Retirements

#### Fully consolidated companies

Abastecimientos y Saneamientos Generales, S.L. Aquas de Formentera, S.A. Sole-shareholder company (2) Aquas de La Mancha, S.A. Sole-shareholder company (2) Aguas Potables de Sant Feliu de Guíxols, S.A. Sole-shareholder company (2) Bahamas, S.A. Cementos Atlántico, S.A. (3) Compañía de Usos y Recursos, S.A. Sole-shareholder company (2) Ferrocarril del Tajuña, S.A. Sole-shareholder company (3) Gerundenses de Servicios, S.A. Sole-shareholder company (2) Logística de Mercancías Aeroportuarias, S.L. Sole-shareholder company (4) Portland Valderrivas, S.A. (5) Proyectos, Servicios e Instalaciones, S.A. Sole-shareholder company (2) Sanfilippo Messagi Luminosi, S.P.A. (6) Sociedad Mediterránea de Aguas, S.A. Sole-shareholder company (2) Sogesur - Sociedad de Gestión de Servicios Urbanos, S.A. (2) Silvarrey & Colón Cargo Service Corporation Técnica de Depuración, S.A. Sole-shareholder company (2) Viasa, S.A. Sole-shareholder company (2)

#### **Proportionally consolidated companies**

ACE Metrexpo

Brumado, S.A. Dragados FCC Internacional de Construcción, S.A. Fospuca Maturín, C.A. (7) Servicios de Agua de Aguascalientes, S.A. de C.V. (8)

#### Companies accounted for by the equity method

Build2edifica, S.A. (9) Ecología Sistemas Ambientales, S.A. Empresas Constructoras Asociadas, S.A. Sociedad Anónima de Proyectos Industriales Conjuntos

#### **Registered Office**

Federico Salmón, 13 - Madrid Avda. de Bartolomé Rosselló, 18 - Ibiza Travesía de los Dos Godos, 1 - Toledo Bourg de Peage, 89-97 - Sant Feliu de Guíxols (Girona) Balmes, 36 – Barcelona Avda, Cardenal Bueno Monreal, 56 – Seville Federico Salmón, 13 – Madrid José Abascal, 59 – Madrid Avda. Madrid, 10 - Platja d'Aro (Girona) Ulises, 18 - Madrid José Abascal, 59 - Madrid Avda. San Francisco Javier, 15 - Seville

Vía Piemonte, 1 - Borgaro - Turín (Italy) Federico Salmón, 13 - Madrid Federico Salmón, 13 – Madrid North West 66, Av. - Miami (USA) Federico Salmón, 13 - Madrid Plaza Bruel, 1 – Ampuriabrava (Girona)

Estrada do Outerio de Polima, Abóboba, Lote A - Parede (Portugal)

Avda. Presidente Wilson, 231 – Río de Janeiro (Brazil) Avda. Tenerife, 4-6 - San Sebastián de los Reyes (Madrid) Edif.. Delta 5ª Avda. Fco. Miranda – Caracas (Venezuela) Ecuador, 205 - Aguascalientes (Mexico)

Avda, de Europa, 20 - Alcobendas (Madrid) Avda. Santa Coloma, 25 - Andorra la Vella (Andorra) Fernando Agulló, 22-2º-2ª - Barcelona Gran Vía, 1 - Bilbao

(1) See retirements due to full consolidation.

- (2) Company merged by absorption into Aqualia Gestión Integral del Agua, S.A.
- (3) Company merged by absorption into Cementos Portland, S.A.
   (4) Company merged by absorption into Flightcare, S.L.
- (5) Company merged by absorption into Fomento de Construcciones y Contratas, S.A.
- [6] Company merged by absorption into Sanfilippo Publicita, S.R.L. The new company changed its corporate name to SANFILIPPO MESSAGI LUMINOSI, S.R.L.
- [7] Company merged by absorption into Foscupa, C.A.
- (8) Company merged by absorption into Concesionaria de Aguas de Aguascalientes, S.A. de C.V.

[9] Former Build2Buid. S.A.

# MANAGEMENT REPORT



CONSOLIDATED GROUP

### Group performance in 2002

In 2002 the merger of the subsidiary Portland Valderrivas, S.A. (the absorbed company) into the Parent Company Fomento de Construcciones y Contratas, S.A. (the absorbing company) took place, effective for economic purposes January 1, 2002. Accordingly, although Portland Valderrivas, S.A. was excluded from consolidation, its assets and liabilities remained at the FCC Group. The merger was instrumented through a share exchange whereby the minority shareholders of Portland Valderrivas, S.A. received six shares of Fomento de Construcciones y Contratas, S.A. for every five shares of the absorbed company. Consequently, the Parent Company made a capital increase through the issuance of 13,235,784 shares of €1 par value each, with additional paid-in capital of €112.2 million.

Following the merger the FCC Group's structure was considerably simplified, allowing the Group greater direct economic participation in the cement activities carried on by it through Cementos Portland, S.A., and giving the Parent Company a direct holding in the Torre Picasso building, which it now manages itself. From a financial standpoint, the merger will make it possible to increase the income per share of Fomento de Construcciones y Contratas, S.A. over the coming years.

Also, in 2002 various mergers by absorption took place within the Group in order to reorganize and simplify management, mainly in the areas of water, passenger and aircraft handling and cement. Consequently, the Aqualia Gestión Integral del Agua Group was formed, to group together companies providing water services and, accordingly, companies such as Sociedad Mediterránea de Aguas, S.A. and other subsidiaries engaging in the same line of business were merged into it by absorption. Also, the Flightcare Group was formed, to group together the handling companies. Furthermore, in the cement line of business the merger by absorption took place of Cementos Atlántico, S.A. into Cementos Portland, S.A. Since in all cases these mergers took place between subsidiaries, the exclusion of the absorbed companies from the scope of consolidation have not in any case led to the retirement of their assets and liabilities, all of which have remained in the FCC Group. Nor did these mergers give rise to any retirements of funds, since either the absorbed companies were already wholly owned by the FCC Group, or else the absorbing company owned substantially all of the absorbed company's capital stock.

In 2002 the FCC Group recorded net sales of  $\in$ 5,497.2 million, up 6.3% on 2001, evidencing the growth contributed by each of the Group's business activities, which is detailed in the table below (in millions of euros).

| Net Sales by Activity   | 2002    | 2001    | %<br>Variation |  |
|---|---------|---------|----------------|--|
| Construction  | 2,613,1 | 2,396,0 | 9.1            |  |
| Services  | 1,605,9 | 1,579,3 | 1.7            |  |
| Urban environment   | 305,2   | 250,5   | 21.8           |  |
| Cement  | 831,4   | 791,7   | 5.0            |  |
| Grucycsa  | 218,7   | 213,4   | 2.5            |  |
| Eliminations in consolidation for intercompany transactions and other | (77,1)  | (57,7)  |                |  |
| Total   | 5,497,2 | 5,173,2 | 6.3            |  |

By geographical area, sales in Spain rose by 9.3% while sales abroad amounted to €758.5 million, accounting for 13.8 % of total net sales.

The FCC Group's various business activities gave rise to gross and net operating income, which is detailed in the following tables (in millions of euros).

#### Gross operating income:

| Activity          | 2002   |            | 2001   |         |
|-------------------|--------|------------|--------|---------|
|                   | Amount | % of Total | Amount | % Total |
| Construction      | 123,6  | 16.7       | 114,0  | 16.2    |
| Services          | 239,9  | 32.4       | 229,5  | 32.6    |
| Urban environment | 72,2   | 9.7        | 62,0   | 8.8     |
| Cementos Portland | 272,1  | 36.7       | 255,0  | 36.2    |
| Grucycsa          | 10,0   | 1.3        | 10,9   | 1.5     |
| Other             | 23,5   | 3.2        | 32,9   | 4.7     |
| Total             | 741,3  | 100        | 704,3  | 100     |

#### Net operating income

| Activity          | 2002   |            | 2001   |         |
|-------------------|--------|------------|--------|---------|
|                   | Amount | % of Total | Amount | % Total |
| Construction      | 92,2   | 18.5       | 83,1   | 17.5    |
| Services          | 126,3  | 25.4       | 135,4  | 28.5    |
| Urban environment | 46,9   | 9.4        | 41,4   | 8.7     |
| Cementos Portland | 185,0  | 37.1       | 171,8  | 36.1    |
| Grucycsa          | 5,6    | 1.1        | 7,5    | 1.6     |
| Other             | 42,1   | 8.5        | 36,6   | 7.7     |
| Total             | 498,1  | 100        | 475,8  | 100     |

Income from ordinary activities was €469.3 million, up 8.1% on 2001, representing a return of 8.5% on net sales. A factor contributing to this growth, apart from the increase in operating income, was the stability in financial income due to the reduction in interest rates, and the increase in income at companies accounted for by the equity method, in particular the contribution of the Realia Group, which rose by approximately 50%. Also, there was a reduction in the amortization of consolidation goodwill, since as a result of the merger by absorption of Cementos Atlántico, S.A. into Cementos Portland, S.A. the amortization of its goodwill is recorded for accounting purposes as an operating expense.

Consolidated income before taxes amounted to  $\leq$ 455.3 million, providing a return on net sales of 8.3%. In 2001 a return of 9.1% was obtained due to nonrecurring extraordinary income of  $\leq$ 46.2 million, which contributed 0.9% of net sales. A provision was recorded for  $\leq$ 12.9 million, equivalent to 50% of the investment in Xfera.

Net income attributable to the Parent Company amounted to €273 million, up 13.3% on 2001, representing a return of 5% on net sales. The reduction in the tax cost is a consequence of the amendment of the provisions of the Corporate Income Tax Law relating to tax credits for reinvestment of gains, which led to a reduction of 3.4

percentage points in the tax cost, measured as a percentage of income before taxes. Also, there was a reduction of €24.5 million in income attributed to minority interests due, basically, to the absorption of Portland Valderrivas into Fomento de Construcciones y Contratas, S.A.

Funds obtained amounted to €577.6 million, up 14.2% on 2001, representing 10.5% of net sales.

Investments in tangible fixed assets and intangible assets totaled  $\in$ 541.4 million and the additions to long-term financial investments amounted to  $\in$ 191.3 million.

At 2002 year-end the Group's shareholders' equity amounted to €1,645.5 million, up 27.5% on 2001. The main variations in the Group's shareholders' equity are shown in the following table (in millions of euros).

| (53.0)<br>2.1 |
|---------------|
| (53.0)        |
|               |
| (28.4)        |
| (49.9)        |
| 234.2         |
| 249.5         |
|               |

Apart from the aforementioned merger by absorption of Portland Valderrivas, S.A., noteworthy among the abovementioned variations is the capital reduction at the FCC Group's Parent Company pursuant to the resolution of the Shareholders' Meeting of June 28, 2002, which was filed at the Mercantile Registry on October 31, 2002. This reduction was made through the retirement of €2,770,277 shares of treasury stock and led to a reduction of €49.9 million in the Group's shareholders' equity.

The Group's net indebtedness at 2002 year-end amounted to €649.9 million, giving rise to a leverage ratio of 28.3%

## **Acquisitions of Treasury Stock**



At 2002 year-end Fomento de Construcciones y Contratas, S.A. held 108,000 shares of treasury stock, representing 0.08% of capital stock, valued at €2,165 thousand.

Also in 2002 Compañía Auxiliar de Agencia y Mediación S.A. owned 316,008 shares of Fomento de Construcciones y Contratas, S.A., representing 0.24% of its capital stock, which were recorded at their book value of €1,107 thousand, and Grucycsa, S.A. owned 475 shares of Fomento de Construcciones y Contratas, S.A., recorded at their book value of €10 thousand. These shares are also deemed to be Parent Company shares in accordance with Article 87 of the revised Corporations Law.

In accordance with Article 79.4 of the Corporations Law, the variations in treasury stock in 2002 are presented below, reflecting the total effect on the FCC Group after the appropriate eliminations for intercompany transactions.

|   | FCC, S.A.   | Portland<br>Valderrivas,S.A. | Afigesa   | Cía. Auxiliar<br>de Agencia y<br>Mediación | Grucycsa | FCC Group   |
|---|-------------|------------------------------|-----------|--|----------|-------------|
| At December 31, 2001                    | 1,235,917   | 412,280                      | 218,803   | —  | —        | 1,867,000   |
| Intercompany purchases<br>and sales     | 218,803     | _                            | (218,803) | _  | _        | _           |
| Purchases                               | 1,011,277   | —                            | _         | _  | _        | 1,011,277   |
| Additions due to merger                 | 412,280     | (412,280)                    | _         | 316,008                                    | 475      | 316,483     |
| Withdrawals due to retirement of shares | (2,770,277) | _                            | _         | _  | _        | (2,770,277) |
| At December 31, 2002                    | 108,000     | _                            | _         | 316,008                                    | 475      | 424,483     |

The additions, due to mergers, of Parent Company shares in Fomento de Construcciones y Contratas, S.A. are the result of the inclusion of assets and liabilities arising from the absorption of Portland Valderrivas, S.A., while those relating to Compañía Auxiliar de Agencia y Mediación, S.A. and Grucycsa, S.A. arise from the exchange of shares of Portland Valderrivas, S.A. for shares of Fomento de Construcciones y Contratas, S.A., also relating to the absorption of Portland Valderrivas, S.A.

The withdrawals due to retirement of Parent Company shares relate to the capital reduction with a charge to voluntary reserves performed by Fomento de Construcciones y Contratas, S.A. pursuant to the resolution of the Shareholders' Meeting held on June 28, 2002.

## **Research and Development**

The FCC Group is actively present in the world of research, development and technological innovation and applies the most effective means of production and techniques to carry on its activities.

Noteworthy are the measures taken to improve environmental conditions, for example, in the area of urban cleaning, the continued research and development work relating to the design of new frames for vehicles used to collect high-volume urban waste that comply with current legislation in terms of weight and size. Also, special attention is paid to the design of compression and soundproofing systems for the interior of trucks and containers to reduce noise during waste collection.

Both public-sector institutions and private companies have taken part in a highly innovative project to combine the use of waste for energy with a combined gas cycle, enabling significant electricity output and maximum exploitation of waste.

In the Construction area work continued on two research projects financed by the European Union, the Brite Euram and Growth programs commenced in prior years. The Group is also participating in the organization of various project proposals for the Sixth Framework Program of the European Union. Also, a proposal for a research project was presented to the European Union's Directorate-General of the Environment as part of the Life Program, which involves the optimization of waste in the construction industry. Furthermore, the Group has been involved in various projects presented in the Ministry of Science and Technology's Profit program, including, inter alia, the study of soil aggregates and alternative soils, and cordless devices for the control of construction inspections.

### Outlook for 2003

The development of the FCC Group will be driven mainly by profitability considerations.

Growth will be based on the expansion of activities relating to strategic industries: Services, Construction and Cement.

Maintenance of the securities portfolio representing investments in other industries will depend on the evolution of their value and on financial opportunities.

At 2002 year-end the Group's backlog exceeded €15,229 million, up 11.5% on 2001.

On the basis of the foregoing, it is expected that net sales and income in 2003 will exceed those obtained in 2002.

In the Services area an increase in net sales is expected based mainly on the contribution made by the contracts in the Environmental industry, which were renewed or extended in the final months of 2002, and on the opportunity to make new investments in waste activities.

In Water Management the trend towards privatization of integral management services continues, leading to a call for new tenders and, accordingly, expectations of further contracts.

Noteworthy in terms of activities in the Services area abroad is the start-up of contracts obtained in Egypt, although their global evolution will be affected by the crisis in Latin America.

At 2002 year-end the Services portfolio exceeded €11,500 million, up 11.1% on 2001.

Also, significant growth is expected in the Urban Environment area, basically in the vehicle parking lot and passenger and aircraft handling industries. This growth will affect both activities in Spain and those in other Euro-zone countries.

In Construction, following years of strong growth, it is expected that the level of activity will be consolidated, with slight increase, thanks to the execution of the contracts obtained in the last year, which have enabled a portfolio of more than €3,400 million to be obtained, representing the largest portfolio ever held by the Group.

In the Cementos Portland Group, sales projections for 2003 are favorable, although a moderate increase in demand is expected with respect to preceding years.

The entry into service in 2003 of the significant investments made in the extension and modernization of the factories located in Spain has given rise to increased earnings projections.

Also, an investment plan will be commenced which is expected to be implemented in the coming years in order to boost productivity and production capacity at the plants located in the U.S.A., and to renew certain facilities at Spanish plants, thereby enabling them to continue to step up productivity and to comply with environmental and safety regulations.

# A U D I T O R ' S R E P O R T



# CONSOLIDATED GROUP

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# Deloitte & Touche

Translation of a report originally issued in Spanish based on our work performed in accordance with generally accepted auditing standards in Spain. In the event of a discrepancy, the Spanish-language version prevails.

AUDITORS' REPORT ON CONSOLIDATED FINANCIAL STATEMENTS

To the Shareholders of Fomento de Construcciones y Contratas, S.A.:

- 1. We have audited the consolidated financial statements of FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A. AND SUBSIDIARIES comprising the consolidated balance sheet as of December 31, 2002, and the related consolidated statement of income and notes to consolidated financial statements for the year then ended. The preparation of these consolidated financial statements is the responsibility of the Parent Company's directors. Our responsibility is to express an opinion on the consolidated financial statements referred to above taken as a whole based on our audit work performed in accordance with generally accepted auditing standards, which require examination, by means of selective tests, of the documentation supporting the consolidated financial statements and evaluation of their presentation, of the accounting principles applied and of the estimates made. Our work did not include an examination of the 2002 financial statements of certain dependent and associated companies, whose aggregate assets and net income represent 40% and 27%, respectively, of the related consolidated totals. The financial statements of these companies were audited by other auditors (see Exhibits I, II and III to the notes to consolidated financial statements). Our opinion as expressed in this report on the consolidated financial statements of Fomento de Construcciones y Contratas, S.A. and Subsidiaries is based, with respect to these companies, on the reports of the other auditors.
- 2. As required by Spanish corporate law, for comparison purposes the directors present, in addition to the 2002 figures for each item in the consolidated balance sheet and consolidated statements of income and of changes in financial position, the figures for 2001. Our opinion refers only to the 2002 consolidated financial statements. Our auditors' report dated April 10, 2002, on the 2001 consolidated financial statements contained an opinion qualified for the accelerated amortization of certain goodwill (see Note 4-a).
- 3. In our opinion, based on our audit and on the reports of the other auditors (see Exhibits I, II and III), the consolidated financial statements for 2002 referred to above present, in all material respects, a true and fair view of the net worth and financial position of Fomento de Construcciones y Contratas, S.A. and Subsidiaries as of December 31, 2002, and of the results of their operations and of the funds obtained and applied by them in the year then ended, and contain the required information, sufficient for their proper interpretation and comprehension, in conformity with generally accepted accounting principles and standards applied on a basis consistent with that of the preceding year.

R

Deloitte Touche Tohmatsu 4. The accompanying consolidated management report for 2002 contains the explanations which the directors of the Parent Company consider appropriate about the Group's situation, the evolution of its business and other matters, but is not an integral part of the consolidated financial statements. We have checked that the accounting information in the consolidated management report is consistent with that contained in the consolidated financial statements for 2002. Our work as auditors was confined to checking the consolidated management report with the aforementioned scope, and did not include a review of any information other than that drawn from the accounting records of the companies that compose the Group.

DELOITTE & TOUCHE ESPAÑA, S.L. Registered in ROAC under no. S0692

-Javier Parada Pardo

April 9, 2003

# FINANCIAL STATEMENTS AND MANAGEMENT REPORT AND AUDITOR'S REPORT OF FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A.



# FINANCIAL STATEMENTS



# FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A.

# **Balance Sheet**

Fomento de Construcciones y Contratas, S.A.

| ASSETS  | 12/31/    | 2002      | 12/31     | /2001     |
|---|-----------|-----------|-----------|-----------|
| Fixed and other noncurrent assets                           |           | 1,596,555 |           | 1,324,947 |
| Intangible assets   |           | 108,122   |           | 81,600    |
| - Concessions, patents, licenses, trademarks and other      | 30,322    |           | 26,090    |           |
| - Rights on leased assets                                   | 106,534   |           | 78,216    |           |
| - Accumulated amortization                                  | (28,734)  |           | (22,706)  |           |
| Tangible fixed assets                                       |           | 211,708   |           | 114,727   |
| - Land and structures                                       | 143,796   |           | 41,025    |           |
| - Plant and machinery                                       | 225,986   |           | 190,707   |           |
| - Other fixtures, tools and furniture                       | 56,773    |           | 48,592    |           |
| - Advances and construction in progress                     | 11,403    |           | 5,565     |           |
| - Other tangible fixed assets                               | 14,046    |           | 9,893     |           |
| - Allowances  | (164)     |           | (162)     |           |
| - Accumulated depreciation                                  | (240,132) |           | (180,893) |           |
| Long-term investments                                       |           | 1,274,560 |           | 1,112,293 |
| - Investments in Group companies                            | 1,099,841 |           | 915,930   |           |
| <ul> <li>Investments in associated companies</li> </ul>     | 238,976   |           | 190,479   |           |
| <ul> <li>Loans to Group and associated companies</li> </ul> | 3,977     |           | 4,369     |           |
| <ul> <li>Long-term investment securities</li> </ul>         | 27,761    |           | 27,761    |           |
| - Other loans   | 15,708    |           | 13,379    |           |
| <ul> <li>Long-term deposits and guarantees given</li> </ul> | 3,841     |           | 1,310     |           |
| - Allowances  | (115,544) |           | (40,935)  |           |
| Treasury stock  |           | 2,165     |           | 16,327    |
| Deferred charges  |           | 4,944     |           | 4,405     |
| Current assets  |           | 406,781   |           | 471,243   |
| Inventories   |           | 18,956    |           | 6,834     |
| <ul> <li>Raw materials and other supplies</li> </ul>        | 16,307    |           | 3,696     |           |
| - Finished goods  | 3,386     |           | 3,979     |           |
| - Advances  | 22        |           | 48        |           |
| - Allowances  | (759)     |           | (889)     |           |
| Accounts receivable   |           | 332,796   |           | 406,512   |
| - Trade receivables for sales and services                  | 260,096   |           | 212,878   |           |
| - Receivable from Group companies                           | 12,871    |           | 147,831   |           |
| - Receivable from associated companies                      | 2,779     |           | 2,650     |           |
| - Sundry accounts receivable                                | 13,282    |           | 9,220     |           |
| - Employee receivables                                      | 469       |           | 457       |           |
| - Taxes receivable  | 53,213    |           | 49,295    |           |
| - Allowances  | (9,914)   |           | (15,819)  |           |
| Short-term investments                                      |           | 11,215    |           | 10,153    |
| - Loans to Group companies                                  | 2,043     |           | 5,055     |           |
| - Loans to associated companies                             | 7,222     |           | 3,288     |           |
| - Short-term investment securities                          | 1,100     |           | 367       |           |
| - Other loans   | 678       |           | 565       |           |
| - Short-term deposits and guarantees given                  | 352       |           | 1,022     |           |
| - Allowances  | (180)     |           | (144)     |           |
| Cash  |           | 37,835    |           | 44,210    |
| Accrual accounts  |           | 5,979     |           | 3,534     |
| TOTAL ASSETS  |           |           |           |           |

### As of december 31, 2002

(Thousands of Euros)

| SHAREHOLDERS' EQUITY AND LIABILITES  | 12/31/           | /2002     | 12/31            | /2001   |
|--|------------------|-----------|------------------|---------|
| Shareholders' equity   |                  | 834,872   |                  | 712,102 |
| Capital stock  |                  | 130,567   |                  | 120,102 |
| Additional paid-in capital   |                  | 242,133   |                  | 129,897 |
| Reserves   |                  | 383,945   |                  | 392,586 |
| - Legal reserve  | 24,020           |           | 24,020           |         |
| <ul> <li>Reserves for treasury stock</li> </ul>  | 2,165            |           | 16,327           |         |
| - Reserve for retired capital  | 2,770            |           | —                |         |
| - Other reserves   | 354,990          |           | 352,239          |         |
| Income for the year  |                  | 117,006   |                  | 103,146 |
| Interim dividend   |                  | (38,779)  |                  | (33,629 |
| Deferred revenues  |                  | 5,185     |                  | 5,595   |
| - Capital subsidies  | 5,185            |           | 5,583            |         |
| - Exchange gains   | —                |           | 12               |         |
| Provisions for contingencies and expenses  |                  | 102,141   |                  | 122,174 |
| - Provisions   | 93,182           |           | 114,042          |         |
| - Reversion reserve  | 8,959            |           | 8,132            |         |
| Long-term debt   |                  | 36,985    |                  | 22,742  |
| Payable to credit institutions   |                  | 2,834     |                  | 727     |
| - Loans and other payables   | 173              |           | _                |         |
| - Long-term lease payments payable   | 2,661            |           | 727              |         |
| Other payables   | 2,001            | 34,151    |                  | 22,015  |
| - Limited recourse project financing loans   | 17,091           | 04,101    | 20,302           | 22,013  |
| - Notes payable and other payables   | 3                |           | 595              |         |
| - Long-term guarantees and deposits received   | 3,845            |           | 1,118            |         |
| - Long-term taxes payable  | 13,212           |           |                  |         |
| Current liabilities  |                  | 1,029,097 |                  | 937,982 |
| Payable to credit institutions   |                  | 43,948    |                  | 25,049  |
| - Loans and other payables   | 4,349            | ŕ         | 2,548            | ,       |
| - Interest payable   | 745              |           | 859              |         |
| - Short-term lease payments payable  | 38,854           |           | 21,642           |         |
| Payable to Group and associated companies  |                  | 661,836   |                  | 599,354 |
| - Payable to Group companies   | 658,264          | 001,000   | 595,387          | 0,,,004 |
| - Payable to associated companies  | 3,572            |           | 3,967            |         |
| Trade accounts payable   | 0,072            | 143,805   | 0,707            | 125,564 |
| - Advances received on orders  | 17 100           | 145,005   | 20.7/1           | 125,504 |
| <ul> <li>Advances received on orders</li> <li>Accounts payable for purchases and services</li> </ul> | 17,182<br>69,201 |           | 20,741           |         |
| - Notes payable  | 57,422           |           | 58,876<br>45,947 |         |
| Other nontrade payables  | 57,422           | 147,806   | 43,747           | 162,033 |
|  |                  | 147,000   | 0/ 0/ 0          | 102,033 |
| - Taxes payable<br>- Notes payable   | 46,459<br>5,222  |           | 86,960<br>7,104  |         |
|  | 3,213            |           | 2,855            |         |
| <ul> <li>Limited recourse project financing loans</li> <li>Other payables</li> </ul>                 | 71,702           |           | 2,800<br>50,936  |         |
| - Compensation payable   | 20,052           |           | 14,118           |         |
| - Short-term guarantees and deposits received  | 1,158            |           | 60               |         |
| Operating allowances   | 1,100            | 31,560    | 00               | 25,940  |
| operating attowances   |                  |           |                  |         |
| Accrual accounts   |                  | 142       |                  | 42      |

# **Statements of Income**

Fomento de Construcciones y Contratas, S.A.

| DEBIT   | 12/31/2002                 |          | 12/31/2001              |         |
|---|----------------------------|----------|-------------------------|---------|
| tal operating expenses 685,022  |                            | 587,623  |                         |         |
| Reduction in finished goods and work-in-process inventories   |                            | 590      |                         | 1,310   |
| Cost of materials used and other external expenses  |                            | 130,514  |                         | 117,374 |
| <ul> <li>Raw materials and other consumables used</li> <li>Other external expenses</li> </ul>   | 66,108<br>64,406           |          | 57,877<br>59,497        |         |
| Personnel expenses  |                            | 398,260  |                         | 337,029 |
| - Wages, salaries and similar expenses<br>- Employee welfare expenses   | 303,396<br>94,864          |          | 254,426<br>82,603       |         |
| Depreciation and amortization expense   |                            | 41,399   |                         | 31,589  |
| Variation in operating allowances   |                            | (15,720) |                         | 1,118   |
| <ul> <li>Variation in inventory allowances</li> <li>Variation in allowances for and losses on uncollectible receivables</li> <li>Variation in other operating allowances</li> </ul> | (132)<br>(134)<br>(15,454) |          | (288)<br>(355)<br>1.761 |         |
| Other operating expenses  | (10,404)                   | 129.979  | 1,701                   | 99.203  |
| - Outside services<br>- Taxes other than income tax<br>- Provision to the reversion reserve   | 125,702<br>3,481<br>796    |          | 96,162<br>2,434<br>607  |         |
| Operating income  |                            | 93,875   |                         | 73,124  |
| Financial expenses  |                            | 24,803   |                         | 28,488  |
| <ul> <li>On debts to Group and associated companies</li> <li>On debts to third parties and similar expenses</li> </ul>  | 18,230<br>6,573            |          | 23,013<br>5,475         |         |
| Variation in investment valuation allowances  |                            | 3,389    |                         | 3,588   |
| Exchange losses   |                            | 514      |                         | 258     |

| Financial income | 73,103 | 56,766 |
|------------------|--------|--------|
|                  |        |        |

| Income from ordinary activities                         | 166,978                  | 129,890                   |
|---|--------------------------|---------------------------|
| Variation in intangible asset, tangible fixed asset and |                          |                           |
| control portfolio allowances                            | 58,868                   | 18,674                    |
| Losses on fixed assets                                  | 3,038                    | _                         |
| Extraordinary expenses and losses                       | 15,022                   | 8,727                     |
|   |                          |                           |
|   |                          |                           |
| Income before taxes                                     | 104,693                  | 106,379                   |
| Income before taxes<br>Corporate income tax             | <b>104,693</b><br>12,313 | <b>106,379</b><br>[3,233] |

### As of december 31, 2002

(Thousands of Euros)

| CREDIT  | 12/31/2002 | 12/31/2001 |
|---|------------|------------|
| Total operating revenues                              | 778,897    | 660,747    |
| Net sales   | 706,822    | 601,018    |
| Capitalized expenses of in-house work on fixed assets | 421        | 313        |
| Other operating revenues                              | 71,654     | 59,416     |

| Revenues from equity investments                     |                  | 100,251 |                  | 87,261 |
|--|------------------|---------|------------------|--------|
| - Group companies<br>- Associated companies          | 83,427<br>16,824 |         | 76,719<br>10,542 |        |
| Revenues from other marketable securities and        |                  |         |                  |        |
| noncurrent loans                                     |                  | 678     |                  | 631    |
| - Associated companies<br>- Nongroup companies       | 155<br>523       |         | 240<br>391       |        |
| Other financial revenues                             |                  | 447     |                  | 727    |
| - Group and associated companies<br>- Other interest | 18<br>429        |         | 72<br>655        |        |
| Exchange gains                                       |                  | 433     |                  | 481    |
| Gains on fixed assets and control portfolio          |                  | _       |                  | 403    |
| Capital subsidies transferred to income for the year |                  | 368     |                  | 373    |
| Extraordinary revenues                               |                  | 14,275  |                  | 3,114  |
| xtraordinary loss                                    |                  | 62,285  |                  | 23,511 |

# Notes to Financial Statements

Fomento de Construcciones y Contratas, S.A As of december 31, 2002

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| Exhibit I.   | Group Companies   |
|--------------|---|
| Exhibit II.  | Joint Ventures  |
| Exhibit III. | Associated and Multigroup Companies   |
|              | Report of the Board of Directors of Fomento<br>de Construcciones y Contratas, S.A. for the<br>Distribution of an Interim Dividend during<br>the year. |

# 1. Company's Business Activities

The Company's core business is to provide general services, which include mainly cleaning and maintenance, and water treatment and distribution. It also owns holdings in other Spanish and foreign companies and is the parent company of the FCC GROUP which in turn prepares consolidated financial statements.

# 2. Merger by Absorption of Portland Valderrivas, S.A.

On September 27, 2002, the merger by absorption of Portland Valderrivas, S.A. (the absorbed company) into Fomento de Construcciones y Contratas, S.A. (the absorbing company) was registered at the Mercantile Registry. The merger was approved by the respective Shareholders' Meetings on June 28 and 27, 2002. As a result of the merger the absorbed company was dissolved without liquidation and its assets and liabilities were transferred en bloc to the absorbing company, which acquired the absorbed company's rights and obligations by way of universal succession.

The merger process was structured as follows:

a) The merger balance sheets were those as of December 31, 2001, verified by the companies' auditors.

b)The exchange ratio, which was determined on the basis of the actual value of the related corporate assets and liabilities, was established as six shares of Fomento de Construcciones y Contratas, S.A. of €1 par value each for every five shares of Portland Valderrivas, S.A., also of €1 par value each. In order to carry out this exchange Fomento de Construcciones y Contratas, S.A. performed a capital increase through the issuance of €13,235,784 new shares.

The additional paid-in capital (€112,236 thousand) for the new shares issued was established on the basis of the difference between the par value of these shares and the book value of the assets and liabilities contributed as a result of the merger.

c) The transactions performed by the absorbed company from January 1, 2002 are considered to be carried out by the absorbing company.

The detail of the assets and liabilities transferred to Fomento de Construcciones y Contratas, S.A. is as follows:

| (22,381)<br>(32,394) |
|----------------------|
| (22,381)             |
|                      |
| 106,939              |
| 73,307               |
|                      |

The material variations resulting from the merger are described in these notes to financial statements under the heading "Additions/Retirements Due to Merger".

Fomento de Construcciones y Contratas, S.A.

### 3. Basis of Presentation of the Financial statements

The accompanying financial statements, which were prepared from the accounting records of Fomento de Construcciones y Contratas, S.A. and of the joint ventures in which it participates, are presented in accordance with current legislation and expressed in thousands of euros. The balance sheets and income statements of the joint ventures in which the Company participates were proportionally consolidated on the basis of the percentage share in the income, revenues and expenses of each joint venture.

Also, as a result of the absorption of Portland Valderrivas, S.A., referred to in Note 2 to these financial statements, the Company has an 80% ownership interest in the Torre Picasso building, which is being operated through an owners' association. Consequently, the financial statements include the assets, liabilities, revenues and expenses of this association based on the percentage of the Company's ownership interest.

The joint ventures and the owners' association were included by making the necessary uniformity adjustments, reconciliations and reclassifications and by eliminating reciprocal asset and liability balances and revenues and expenses. The detail of any material amounts relating thereto are included in these notes to financial statements.

Exhibit II lists the joint ventures, showing the percentage share in income.

The financial statements of Fomento de Construcciones y Contratas, S.A., which were prepared by its directors, have not yet been approved by the related Shareholders' Meeting. However, it is considered that they will be approved without any changes

The directors of the Company prepared, together with the 2002 individual financial statements of Fomento de Construcciones y Contratas, S.A., the 2002 consolidated financial statements of the Fomento de Construcciones y Contratas Group, which will also be submitted for approval by the Shareholders' Meeting.

### 4. Distribution of Income

The proposed distribution of the income for 2002 of Fomento de Construcciones y Contratas, S.A. that will be submitted for approval by the Shareholders' Meeting is as follows:

|   | Amount            |
|---|-------------------|
| Income for the year, before distribution  | 117,006           |
| Distribution:   |                   |
| To legal reserve  | 2,093             |
| Interim dividend  | €0.2970 per share |
| Final dividend  | €0.2536 per share |
| To voluntary reserve:   |                   |
| The amount remaining after payment of the interim an will be allocated to outstanding shares with the right t of payment. |                   |

An interim dividend out of 2002 income of 29.70% (gross) on the par value of the shares of Fomento de Construcciones y Contratas, S.A. (€0.2970 per share) was declared on December 19, 2002, and paid after January 7, 2003.

The Board of Directors' report evidencing the existence of sufficient liquidity for the distribution of the aforementioned interim dividend is included as Exhibit IV hereto.

# 5. Valuation Standards

#### a) Intangible assets

Intangible assets are recorded at cost, which does not include financing interest.

Administrative concessions are amortized over the concession period, which ranges on average from 25 to 50 years, and leased assets are amortized by the straight-line method over the years of useful life, which are the same as those for tangible fixed assets.

#### b) Tangible fixed assets

Tangible fixed assets are carried at acquisition cost or at production cost if the Company has performed in-house work thereon.

The cost of the tangible fixed assets does not include financing interest or exchange differences.

Upkeep and maintenance expenses not leading to a lengthening of the useful life or to increased production capacity of the related assets are expensed currently.

Tangible fixed assets are depreciated by the straight-line method at rates based on the following years of estimated useful life:

|                                     | Years of Estimated Useful Life |
|-------------------------------------|--------------------------------|
| Buildings and other structures      | 25 - 50                        |
| Torre Picasso building              | 75                             |
| Plant and machinery                 | 5 – 15                         |
| Other fixtures, tools and furniture | 8 – 12                         |
| Other tangible fixed assets         | 4 - 10                         |

Tangible fixed assets assigned exclusively to certain specific contracts are depreciated over the shorter of the years of useful life indicated above or the contract term.

#### c) Deferred financial expenses relating to the financing of fixed assets

The interest on loans used to finance fixed assets is generally expensed currently.

However, the Company capitalizes the financial expenses arising from the financing of the fixed assets required to carry on its water supply/treatment line of business in accordance with the Spanish National Chart of Accounts specific to this industry. The expenses thus capitalized are deferred over the term of the service, provided that there is evidence that future revenues will enable the costs previously incurred to be recovered.

The interest capitalized as described in the preceding paragraph is included under the "Deferred Charges" caption in the accompanying balance sheet.

#### d) Long-term investments. Marketable securities and nontrade loans

In accordance with current legislation, investments in listed and unlisted marketable securities are valued at cost, net of the required allowances for decline in value. The effect of applying this method is that all unrealized losses existing at year-end are recorded, but unrealized gains are not, except for those disclosed at the time of acquisition and still existing at the date of subsequent valuation.

Loans are valued at the amount delivered plus the unmatured accrued interest at the balance-sheet date. The necessary value adjustments are made by recording allowances for loans with possible recovery problems.

Securities and loans maturing in under 12 months from the balance-sheet date are classified as short-term (current assets) and those maturing at over 12 months as long-term (noncurrent assets). Other investments of a permanent nature are classified as long-term financial assets.

#### e) Inventories

Inventories are valued at average acquisition price or average production cost and the necessary value adjustments are made to adapt the carrying values to market, if lower. Allowances are also recorded for the decline in value of obsolete inventories.

The assets received in payment of loans are valued at the amount at which the loan relating to the asset received is recorded or at the lower of production cost or market.

#### f) Treasury stock

Treasury stock is valued at the lower of average cost or market.

#### g) Subsidies

Nonrefundable capital subsidies are taken to income in proportion to the period depreciation of the subsidized assets.

#### h) Provisions for pensions and similar obligations

The Company has not established pension plans to supplement the social security pension benefits. In some cases, the Company has undertaken to pay retirement bonuses, permanent occupational disability or other benefits.

In 2002, pursuant to the revised Pension Fund and Plan Law, the Company externalized its pension and other similar commitments to its employees, for which a provision amounting to  $\leq 2,242$  thousand had been recorded in prior years.

In addition, in certain individual cases, including certain executives and directors, the companies have undertaken to pay retirement bonuses, permanent occupational disability or other benefits. All these commitments had previously been externalized.

#### i) Other provisions for contingencies and expenses

The Company has recorded provisions for contingencies and expenses, which are basically booked in accordance with the accounting principle of prudence, to cater for any general and extraordinary contingencies which might arise.

#### j) Reversion reserve

The Company generally records a reversion reserve for assets subject to administrative concessions which revert to the grantor entity at the end of the concession period. This reserve is calculated by supplementing the depreciation of the related asset, so that at the end of the concession period the net book value (after deduction of the related accumulated depreciation) is zero.

Additionally, the Company considers that the periodic maintenance plans for its assets, the cost of which is expensed currently, are sufficient to ensure delivery of the assets subject to reversion in good working order at the end of the concession periods and that, therefore, no significant expenses will arise as a result of the reversion.

#### k) Classification of debt

Debts maturing in under 12 months from the balance sheet date are classified as current liabilities and those maturing at over 12 months as long-term debt.

Debts are valued at the amounts drawn plus the unmatured accrued interest. Nontrade debts are valued at repayment value and the interest on the transaction is recorded under the "Deferred Charges" or "Accrual Accounts" captions on the asset side of the balance sheet, depending on whether the principal amount is classified as long- or short-term. The balances of these captions are allocated to income on the basis of the principal amount outstanding.

#### l) Corporate income tax

The corporate income tax expense is recorded in the statement of income. The effect of the differences between taxable income and book income before taxes, which in some cases revert in subsequent periods, and the tax relief and tax credits to which the Company is entitled were considered in determining the amount of corporate income tax payable.

#### m) Foreign currency transactions

Balances receivable and payable in foreign currencies are translated to euros at the exchange rates prevailing at the date of the balance sheet, and the differences arising are taken to income as stipulated by current regulations.

The differences arising from fluctuations in exchange rates from the date on which the transactions were made, or the related values were adjusted, to the date of collection or payment are taken to period income.

#### n) Recognition of revenues and expenses

Revenues and expenses are recognized on an accrual basis, i.e. when the actual flow of the related goods and services occurs, regardless of when the resulting monetary or financial flow arises.

The Company recognizes as the period result on its contracts the difference between period production (valued at the sale price of the service provided during the period, as specified in the principal contract or in approved amendments thereto, or at the sale price of other services for which, despite being as yet unapproved, there is reasonable assurance of recovery), and the costs incurred. Additionally, late-payment interest is recognized as a revenue at the date it is approved and/or finally collected.

The difference between the recorded amount of production and the amount certified for each project through the date of the financial statements is recorded as "Completed Production Pending Certification" under the "Trade Receivables for Sales and Services" caption. Certificate prebillings under sundry headings are recorded under the "Advances Received on Orders" caption on the liability side of the balance sheet.

In accordance with the accounting principle of prudence, the company only records realized income at year-end, whereas foreseeable contingencies and losses, including possible losses, are recorded as soon as they become known.

#### o) Environmental information

As indicated in Note 1, the Company engages mainly in Services activities which, due to their nature, involve special care in controlling environmental impact, for example, the holding under concessions and operation of landfills for which, in general, the Company is responsible for the subsequent sealing, control and reforestation on completion of operations. Also, the Company has fixed assets for the protection of the environment and bears any expenses that may be necessary for this purpose when carrying on its activities.

The acquisition costs of these fixed assets used in environmental conservation are recorded, depending on the type of asset, under the "Tangible Fixed Assets" or "Intangible Assets" caption and amortized or depreciated over their useful life. Also, the company records the expenses and provisions relating to its environmental commitments in accordance with current accounting regulations.

# 6. Intangible Assets

The variations in 2002 in this caption in the accompanying balance sheet were as follows:

|  | Balance at<br>12/31/01 | Additions<br>or Provisions | Retirements<br>or Reductions | Transfers to<br>Tangible Fixed<br>Assets | Balance at 12/31/02 |
|--|------------------------|----------------------------|------------------------------|--|---------------------|
| Concessions, patents, licenses, trademarks and other | 26,090                 | 4,232                      | _                            | _  | 30,322              |
| Rights on leased assets                              | 78,216                 | 63,965                     | _                            | (35,647)                                 | 106,534             |
| Accumulated amortization                             | (22,706)               | (14,984)                   | —                            | 8,956                                    | (28,734)            |
|  | 81,600                 | 53,213                     | -                            | (26,691)                                 | 108,122             |

The "Concessions, Patents, Licenses, Trademarks and Other" account relates mainly to joint ventures and includes most notably the amounts paid for concessions for, among others, water supply services, which are being amortized on a straight-line basis over the concession period.

The features of the financial lease contracts in force at 2002 year-end are as follows:

| Original cost of the assets                           | 106,534 |
|---|---------|
| Value of purchase options                             | 1,122   |
| Contract term (years)                                 | 2       |
| Lease payments paid in the year                       | 43,128  |
| Lease payments paid in prior years                    | 23,632  |
| Lease payments outstanding, including purchase option | 41,515  |

The detail of leased assets as of December 31, 2002, is as follows:

| Plant and machinery                 | 92,852  |
|-------------------------------------|---------|
| Other fixtures, tools and furniture | 12,454  |
| Other tangible fixed assets         | 1,228   |
|                                     | 106,534 |

# 7. Tangible Fixed Assets

The detail of tangible fixed assets and of the related accumulated depreciation as of December 31, 2002, is as follows:

|                                       | Cost    | Accumulated<br>Depreciation | Allowances | Net     |
|---------------------------------------|---------|-----------------------------|------------|---------|
| Land and structures                   | 143,796 | (45,091)                    | (164)      | 98,541  |
| Plant and machinery                   | 225,986 | (148,867)                   | _          | 77,119  |
| Other fixtures, tools and furniture   | 56,773  | (36,602)                    | _          | 20,171  |
| Advances and construction in progress | 11,403  | _                           |            | 11,403  |
| Other tangible fixed assets           | 14,046  | (9,572)                     | _          | 4,474   |
|                                       | 452,004 | (240,132)                   | (164)      | 211,708 |

€48,064 thousand of the net balance of tangible fixed assets relate to joint ventures.

All the tangible fixed assets were being used in production at 2002 year-end; however, €137,476 thousand of tangible fixed assets had been fully depreciated.

The Company takes out the insurance policies it considers necessary to cover the possible risks to which its tangible fixed assets are subject.

The variations in tangible fixed asset accounts as a result of additions and retirements in 2002 were as follows:

|                                       | Balance at 12/31/01 | Due to<br>Merger | Additions<br>or Provisions | Retirements<br>or Reductions | Transfers | Balance at 12/31/02 |
|---------------------------------------|---------------------|------------------|----------------------------|------------------------------|-----------|---------------------|
| Land and structures                   | 41,025              | 102,189          | 2,670                      | (2,088)                      | _         | 143,796             |
| Plant and machinery                   | 190,707             | 210              | 6,849                      | (7,066)                      | 35,286    | 225,986             |
| Other fixtures, tools and furniture   | 48,592              | 1,548            | 6,322                      | (1,691)                      | 2,002     | 56,773              |
| Advances and construction in progress | 5,565               | _                | 7,703                      | _                            | (1,865)   | 11,403              |
| Other tangible fixed assets           | 9,893               | 2,189            | 1,806                      | (66)                         | 224       | 14,046              |
| Allowances                            | (162)               | _                | (2)                        | _                            | _         | (164)               |
| Accumulated depreciation              | (180,893)           | (32,829)         | (26,415)                   | 8,961                        | (8,956)   | (240,132)           |
|                                       | 114,727             | 73,307           | (1,067)                    | (1,950)                      | 26,691    | 211,708             |

As indicated in Notes 2 and 3 to these financial statements, the 80% ownership interest in the Torre Picasso building was included in the "Due to Merger" column.

# 8. Long - and Short-Term Investments. Marketable Securities and Nontrade Loans

The detail of the main accounts under the "Long-Term Investments" and "Short-Term Investments" captions in the accompanying balance sheet is as follows:

#### I) Long-term

Investments in Group companies

The detail, by company, of this account in the accompanying balance sheet is presented in Exhibit I, showing for each company in which the Company has a direct holding: corporate name, address, line of business, percentage of direct or indirect ownership, amount of capital and reserves, income (loss), dividends received, whether listed or unlisted, and the book value of the holding.

The variations in the balance of this caption in 2002 were as follows:

|  |   | Cost    |
|--|---|---------|
| Balance at 12/31/01  |   | 915.930 |
| Capital increases and purchases:   |   |         |
| Egypt Environmental Services S.A.E.  | 7,760                                   |         |
| FCC Agua y Entorno Urbano, S.A.  | 10,757                                  |         |
| Gyza Environmental Services S.A.E.   | 7,566                                   | 26,083  |
| Retirements or disposals:  |   |         |
| Tratamiento y Recuperaciones Industriales, S.A.  | (7,152)                                 |         |
| Other  | (278)                                   | (7,430  |
| Portland Valderrivas, S.A. referred to in Note 2:  |   |         |
|  |   |         |
|  | 0/ E/0                                  |         |
| Portland Valderrivas, S.A.   | 84,548                                  |         |
| Portland Valderrivas, S.A.   | 84,548                                  |         |
| Portland Valderrivas, S.A.   | 84,548<br>175,953                       |         |
| b) Additions and retirements due to merger:  |   |         |
| <ul> <li>Portland Valderrivas, S.A.</li> <li>b) Additions and retirements due to merger:<br/>Cementos Portland, S.A.</li> </ul>  | 175,953                                 |         |
| <ul> <li>Portland Valderrivas, S.A.</li> <li>b) Additions and retirements due to merger:<br/>Cementos Portland, S.A.</li> <li>Grucycsa, S.A.</li> </ul>  | 175,953<br>15,803                       |         |
| <ul> <li>Portland Valderrivas, S.A.</li> <li>Additions and retirements due to merger:<br/>Cementos Portland, S.A.</li> <li>Grucycsa, S.A.</li> <li>Cía. Auxiliar de Agencia y Mediación, S.A.</li> </ul>                                     | 175,953<br>15,803<br>1,657              |         |
| <ul> <li>Portland Valderrivas, S.A.</li> <li>Additions and retirements due to merger:<br/>Cementos Portland, S.A.</li> <li>Grucycsa, S.A.</li> <li>Cía. Auxiliar de Agencia y Mediación, S.A.</li> <li>Portland Valderrivas, S.A.</li> </ul> | 175,953<br>15,803<br>1,657<br>(112,781) | 165,258 |

The Group company Seragua, S.A. changed its corporate name in 2002 to Aqualia Gestión Integral del Agua, S.A., which then absorbed Mediterránea de Aguas, S.A. and other subsidiaries (all belonging to the Fomento de Construcciones y Contratas Group), in order to centralize the water activities, without any adverse economic impact on Fomento de Construcciones y Contratas, S.A.

#### Investments in associated companies

This account in the accompanying balance sheet reflects the Company's holdings in associated and multigroup companies, as detailed in Exhibit III, which discloses the same information for each company in which the Company has a direct holding as that presented for the Group companies.

The variations in the balance of this caption in 2002 were as follows:

|  |        | Cost    |
|--|--------|---------|
| Balance at 12/31/01  |        | 190,479 |
| Capital increases and purchases:   |        |         |
| Proactiva Medio Ambiente, S.A.   | 30,000 |         |
| Ecoserveis Urbans de Figueres, S.L.  | 301    | 30,301  |
| Retirements or disposals:  |        |         |
| Fisersa Manteniment Urbà, S.A.   | (266)  |         |
| Other  | (46)   | (312)   |
| Addition due to absorption of<br>Portland Valderrivas, S.A. referred to in Note 2: |        |         |
| Realia Business, S.A.  |        | 18,508  |
| Balance at 12/31/02  |        | 238,976 |

Long-term investment securities

The detail, by investment, cost and allowance, of the balance of this account as of December 31, 2002, is as follows:

|  | Equity Securities | Allowances | Net Book<br>Value |
|--|-------------------|------------|-------------------|
| Artscapital Investment, S.A.<br>(8.63% shareholding) | 5,469             | (3,661)    | 1,808             |
| Polux Capital, S.L.<br>(8.63% shareholding)          | 2,344             | (2,344)    | _                 |
| Shopnet Brokers, S.A.<br>(16.7% shareholding)        | 3,005             | (821)      | 2,184             |
| Venditelecom España, S.L.<br>(17.23% shareholding)   | 15,534            | (12,884)   | 2,650             |
| Other  | 1,409             | (56)       | 1,353             |
|  | 27,761            | (19,766)   | 7,995             |

Venditelecom España, S.L. is the holding company of Xfera Móviles, in which it has a 29.49% ownership interest.

#### Investment valuation allowances

The detail, by company, of this account in the accompanying balance sheet is presented in Exhibit I, in the case of the Group companies, and in Exhibit III, in the case of associated companies. The detail of allowances relating to long-term investment securities is shown in the preceding table.

The variations in 2002 were as follows:

| Balance at 12/31/01                             |        |        | 40,935  |
|---|--------|--------|---------|
| Provisions and reversals:                       |        |        |         |
| Group and associated companies:                 |        |        |         |
| Ambiente y Ecología de Buenos Aires, S.A.       | 387    |        |         |
| Tratamiento y Recuperaciones Industriales, S.A. | (435)  |        |         |
| Proactiva Medio Ambiente, S.A.                  | 58,768 |        |         |
| Other   | 148    | 58,868 |         |
| Long-term investment securities:                |        |        |         |
| Venditelecom España, S.L                        | 12,884 |        |         |
| Artscapital Investment, S.A.                    | 1,449  |        |         |
| Polux Capital, S.L.                             | 1,551  |        |         |
| Shopnet Brokers, S.A.                           | 265    | 16,149 |         |
| Other loans:                                    |        | (78)   | 74,939  |
| Retirements and disposals:                      |        |        |         |
| Group and associated companies:                 |        |        |         |
| Bahamas, S.A.                                   | (185)  |        |         |
| Tratamiento y Recuperaciones Industriales, S.A. | (145)  |        | (330)   |
| Balance at 12/31/02                             |        |        | 115,544 |

In relation to the company's effective ownership, through Venditelecom España, S.L, of a 5.08% holding in Xfera Móviles, S.A. with a total investment of €25,768 thousand, recorded under the "Investment Securities" and "Other Long-Term Loans" captions for €15,534 thousand and €10,234 thousand, respectively, in the accompanying financial statements, in 2002 an allowance was recorded, with a charge to extraordinary income, for 50% of this investment, i.e., €12,884 thousand, due to the difficulties relating to the commercial development of the UMTS technology. Xfera Móviles, S.A. is the concession-holder of a UMTS wireless telephony license. It should also be noted that the company has provided guarantees to Xfera Móviles, S.A. for €9,353 thousand.

#### II) Short-term investments

This account includes the loans and other nontrade credit facilities granted to Group and associated companies, among others, to cater for certain specific cash situations, and other cash surpluses which are invested at short term, valued at the lower of cost or market, and increased by the interest earned at market rates.

# 9. Deferred Charges

The variations in 2002 in the balance of this caption in the accompanying balance sheet were as follows:

|                           | Balance at<br>12/31/01 | Additions | Amounts<br>Used | Balance at<br>12/31/02 |
|---------------------------|------------------------|-----------|-----------------|------------------------|
| Financing of fixed assets | 3,973                  | 715       | _               | 4,688                  |
| Arrangement of debt       | 385                    | _         | (385)           | _                      |
| Financial leases          | 47                     | 1,801     | (1,592)         | 256                    |
|                           | 4,405                  | 2,516     | (1,977)         | 4,944                  |

# 10. Trade Receivables for Sales and Services

The breakdown of the balance of this caption in the accompanying balance sheet, relating mainly to the amounts receivable for company services, is as follows.

| Construction certificates receivable       | 211,740  |
|--|----------|
| Completed production pending certification | 48,356   |
| Trade receivables for sales and services   | 260,096  |
| Advances received on orders                | (17,182) |
| Total trade receivables, net               | 242,914  |

€32,635 thousand of the net trade receivables balance relate to joint ventures

The foregoing total is the net balance of trade receivables after deduction of the "Advances Received on Orders" balance on the liability side of the accompanying balance sheet which, as required by accounting regulations, includes collected and uncollected certificate prebillings under sundry headings and the advances received (normally in cash) for future supplies.

The "Construction Certificates Receivable" account reflects the amount of the certificate billings to customers for services provided pending collection as of December 31, 2002.

The "Completed Production Pending Certification" account reflects the difference between the production recognized by Fomento de Construcciones y Contratas, S.A. on each contract and the amount of the certificates issued to the customers. This amount relates basically to balances receivable for production in December 2002 and the price revisions, under the terms of the different contracts, pending approval, which the Company considers are certain to be recovered so that they can be duly certified.

The Company transfers trades receivables to financial institutions, without recourse against Fomento de Construcciones y Contratas, S.A. in the event of nonpayment. The amount deducted from the trade receivables balance at year-end amounted to  $\notin$ 73,757 thousand. These transactions accrue interest under normal market conditions through the date on which the financial institution collects from the customers. Collection management in this period continues to be carried on by Fomento de Construcciones y Contratas, S.A.

# 11. Shareholders' Equity

The variations in equity accounts in 2002 were as follows:

|                             | Balance at<br>12/31/01 | 2001<br>Retained<br>Earnings | Capital<br>Increase | Retirement<br>of Own<br>Shares | Transfers | Balance at<br>12/31/02 |
|-----------------------------|------------------------|------------------------------|---------------------|--------------------------------|-----------|------------------------|
| Capital stock               | 120,102                | _                            | 13,235              | (2,770)                        | _         | 130,567                |
| Additional paid-in capital  | 129,897                | _                            | 112,236             | _                              | _         | 242,133                |
| Legal reserve               | 24,020                 | _                            | -                   | _                              | _         | 24,020                 |
| Reserve for treasury stock  | 16,327                 | _                            | _                   | _                              | (14,162)  | 2,165                  |
| Reserve for retired capital | _                      | _                            | _                   | 2,770                          | _         | 2,770                  |
| Voluntary reserves          | 352,239                | 41,087                       | -                   | (52,498)                       | 14,162    | 354,990                |
| Total Capital and reserves  | 642,585                | 41,087                       | 125,471             | (52,498)                       | _         | 756,645                |

#### a) Capital stock

The capital stock of Fomento de Construcciones y Contratas, S.A. consists of 130,567,483 common bearer shares of  $\in 1$  par value each.

All the shares have identical rights and are fully subscribed and paid.

The shares of Fomento de Construcciones y Contratas, S.A. are listed on the Madrid, Barcelona, Bilbao and Valencia Stock Exchanges and traded through the Spanish computerized trading system.

As a result of the absorption of Portland Valderrivas, S.A. referred to in Note 2 to these financial statements, capital stock was increased by  $\leq 13,235$  thousand through the issuance of 13,235,784 shares of  $\leq 1$  par value each.

On October 31, 2002, the deed of the capital reduction was registered at the Mercantile Registry pursuant to a resolution of the Shareholders' Meeting on June 28, 2002. The capital reduction of  $\notin$ 2,770 thousand was made through the retirement of 2,770,277 shares of  $\notin$ 1 par value each with a charge to voluntary reserves of  $\notin$ 52,498 thousand.

With regard to direct holdings or indirect holdings (through subsidiaries) of 10% or more owned by other companies, as required by current legislation B-1998, S.L. has informed us that it has a direct and indirect holding of 52.48% in the Company's capital stock. The principal shareholders of B-1998, S.L. are Esther Koplowitz Romero de Juseu and the Vivendi Environment Group with holdings of 51% and 49%, respectively.

The CNP Group (Compagnie Nationale à Portefeuille) has an investment of 9.3%.

#### b) Additional paid-in capital

As a result of the absorption of Portland Valderrivas, S.A. referred to in Note 2 to these financial statements, the Company's additional paid-in capital increased by €112,263 thousand in 2002.

The revised Corporations Law expressly permits the use of the additional paid-in capital balance to increase capital and establishes no specific restrictions as to its use for other purposes.

#### c) Legal reserve

Under the revised Corporations Law, 10% of income for each year must be transferred to the legal reserve until the balance of this reserve reaches at least 20% of capital stock. The legal reserve cannot be distributed to shareholders except in the event of liquidation.

The legal reserve can be used to increase capital provided that the remaining reserve balance does not fall below 10% of the increased capital stock amount.

Except as mentioned above, until the legal reserve exceeds 20% of capital stock, it can only be used to offset losses, provided that sufficient other reserves are not available for this purpose.

Should the proposed distribution of income be accepted, the legal reserve will have reached the required level.

#### d) Treasury stock

The company holds 108,000 shares of treasury stock, representing 0.08% of its capital stock, with a net book value of  $\notin$  2,165 thousand.

As required by Article 79.3 of the Spanish Corporations Law, the company recorded a reserve of  $\leq 2,165$  thousand for treasury stock, with a charge to voluntary reserves. This reserve is restricted as long as the treasury stock is not sold or retired.

The variations in treasury stock in 2002 were as follows:

|                         | No. of Shares | %      | Amount   |
|-------------------------|---------------|--------|----------|
| Balance at 12/31/01     | 1,235,917     | 1.03   | 16,327   |
| Purchases               | 1,230,080     | 0.94   | 32,603   |
| Additions due to merger | 412,280       | 0.32   | 5,733    |
| Retirements             | (2,770,277)   | (2.12) | (52,498) |
| Balance at 12/31/02     | 108,000       | 0.08   | 2,165    |

The additions due to the merger are the result of the inclusion of the assets and liabilities arising from the absorption of Portland Valderrivas, S.A., described in Note 2 to these financial statements.

As indicated in Note 11-a, in 2002 2,770,277 shares of treasury stock of €1 par value each were retired in order to reduce capital stock by €2,770 thousand.

#### e) Reserve for retired capital

This reserve includes the par value of the own shares retired with a charge to income or unrestricted reserves. The reserve for retired capital is restricted, unless it meets the same requirements as those stipulated for capital reductions.

The variations in this caption relate to the recording of this reserve as a result of the capital reduction described in Note 11-a, pursuant to Article 167.3 of the Spanish Corporations Law.

# 12. Subsidies

The accompanying balance sheet includes  $\notin$ 7,797 thousand of subsidies received in the past,  $\notin$ 2,612 thousand of which had been taken to income, including  $\notin$ 368 thousand in the year ended December 31, 2002. This amount relates in full to joint ventures.

### 13. Provisions for Contingencies and Expenses

#### a) Provisions

This caption includes mainly provisions recorded in accordance with the accounting principle of prudence to cover any general or extraordinary contingencies that may arise.

#### b) Reversion reserve

The Company records the reversion reserve as described in Note 5-j.

The variations in 2002 were as follows:

| Balance at 12/31/01 | 8,132 |
|---------------------|-------|
| Provisions          | 796   |
| Transfers           | 31    |
| Balance at 12/31/02 | 8,959 |

### 14. Nontrade payables



#### a) Long-term payables:

The balance of the "Limited Recourse Project Financing Loans" caption relates to the payments outstanding in connection with the investments made by the Seragua-FCC-Vigo joint venture which operates the water supply in Vigo. The main features of this debt are as follows: the interest rate on the amount outstanding is Euribor plus a spread based on market rates; repayment is in semiannual installments ending in 2010; the repayments are made using the joint venture's revenues from operation of the service and, if the contract terms and conditions are met, with no other liability for the venturers if the funds obtained during the term of the loan do not cover the full amount of the principal plus interest.

The limited recourse project financing loans mature as follows:

| 2008 and subsequent | 5,555 |
|---------------------|-------|
| 2007                | 2,178 |
| 2006                | 1,951 |
| 2005                | 3,797 |
| 2004                | 3,610 |

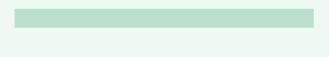
The detail of the balance of the "Long-Term Taxes Payable" caption is disclosed in Note 15 ("Tax Matters").

#### b) Short-term payables:

The accounts payable to Group and associated companies include the loans from these companies, which bear interest at market rates, and the operating payables to these companies.

The company has short- and long-term credit facilities amounting to €569,502 thousand, substantially all of which were undrawn as of December 31, 2002.

### 15. Tax Matters



#### I. Long-term

The "Long-Term Taxes Payable" caption includes €13,212 thousand relating to deferred corporate income tax for 35% of the accelerated depreciation of the Torre Picasso building in accordance with the tax incentives provided for in Royal Decree-Law 2/1985 and the depreciation of assets provided for in Royal Decree-Law 3/1993. The variations in 2002 were as follows:

| Additions due to the absorption of             | 10.0/0 |
|--|--------|
| Portland Valderrivas, S.A. described in note 2 | 13,869 |
| Transfer to short term                         | (657)  |
| Balance at December 31, 2002                   | 13,212 |

This liability, which does not accrue any interest, falls due as follows based on the useful life of the assets in question:

| 2004                | 657    |
|---------------------|--------|
| 2005                | 479    |
| 2006                | 208    |
| 2007                | 208    |
| 2008 and subsequent | 11,660 |
|                     | 13,212 |

#### II. Short-term

The detail of the balances of the "Current Assets -Taxes Receivable" and "Current Liabilities - Taxes Payable" captions in the balance sheet is as follows:

| Prepaid corporate income tax  | 47,587   |
|---|--|
| VAT recoverable   | 1,758  |
| Other items   | 3,868  |
|   | 53,213   |
| axes payable:   |  |
|   |  |
| Personal and corporate income tax withholdings<br>(from salary income and income from movable capital)  | 5,102  |
|   | ,  |
| (from salary income and income from movable capital)  | 6,403  |
| (from salary income and income from movable capital)<br>Deferred corporate income tax<br>Corporate income tax payable   | 6,403<br>11,867                                      |
| (from salary income and income from movable capital)<br>Deferred corporate income tax<br>Corporate income tax payable   | 6,403<br>11,867<br>13,346                            |
| (from salary income and income from movable capital)<br>Deferred corporate income tax<br>Corporate income tax payable<br>VAT and other indirect taxes payable | 5,102<br>6,403<br>11,867<br>13,346<br>1,020<br>8,721 |

Reconciliation of the income per books to the taxable income for corporate income tax purposes:

| Income for the year per books |          |          | 104,693  |
|-------------------------------|----------|----------|----------|
|                               | Increase | Decrease |          |
| Permanent differences         | _        | 33,774   | (33,774) |
| Adjusted income per books     |          |          | 70,919   |
| Timing differences:           |          |          |          |
| Arising in the reporting year | 25,178   | 1,665    | 23,513   |
| Arising in prior years        | 3,599    | 2,169    | 1,430    |
| Taxable income                |          |          | 95,862   |

| Adjusted income per books                                | 70,919   |
|--|----------|
| Corporate income tax charge (35%)                        | 24,822   |
| Double taxation tax credit for intercompany transactions | (35,088) |
| Tax credits and relief                                   | (2,047)  |
| Corporate income tax recoverable                         | (12,313) |

The corporate income tax recoverable in the statement of income arises mainly from the application of the 17% tax credit for reinvestment of gains which, in accordance with the change in legislation introduced in Law 24/2001, were taxable at 18% instead of 35% if the reinvestment requirement was complied with. In accordance with the formal requirements established in the aforementioned Law amending Corporate Income Tax Law 43/1995, the income on which the above-mentioned tax credit is taken amounts to  $\in$ 57,369 thousand, giving rise to a tax credit of  $\notin$ 9,753 thousand, and the extraordinary income was reinvested between 1996 and 2000. This tax credit was deducted from the 2001 corporate income tax charge, following the 2001 year-end closing and preparation of the related financial statements, and, accordingly, the effect thereof was included in the 2002 financial statements. Consequently, in 2002 the deferred taxes recorded in this connection in the 2001 balance sheet for  $\notin$ 20,079 thousand, were canceled. Of this amount, corporate income tax at 18% was paid relating to 2001 ( $\notin$ 10,326 thousand) and the tax cost for 2002 was reduced by the tax relief of 17% ( $\notin$ 9,753 thousand).

In general, Fomento de Construcciones y Contratas, S.A. capitalizes the prepaid tax relating to timing differences. Any variations in taxable income for which the related tax is not or was not capitalized are reflected in the above table as "Permanent Differences", together with the tax relief indicated in the preceding paragraph.

The timing differences relate to prepaid corporate income tax arising mainly from the variations in provisions for third-party liabilities and other items, which will become deductible in subsequent years when the conditions stipulated by tax law are met. This balance also includes deferred corporate income tax due to the special amortization of lease contracts entered into from January 1, 1996, pursuant to Law 43/1995 and to the assets subject to Royal Decree-Laws 2/1985 and 3/1993.

Fomento de Construcciones y Contratas, S.A. has all the years not yet statute-barred open for review by the tax inspection authorities for the taxes applicable to them. The criteria which the tax authorities might adopt for the years open for review might give rise to contingent tax liabilities which cannot be objectively quantified. However, the Company's directors consider that the resulting liabilities would not have a material effect on the Company's net worth.

Under authorization 18/89, Fomento de Construcciones y Contratas, S.A. is taxed on a consolidated basis for corporate income tax purposes with all the other Group companies which meet the relevant requirements envisaged by tax legislation.

# 16. Guarantee Commitments to Third Parties and Other Contingent Liabilities

As of December 31, 2002, Fomento de Construcciones y Contratas had provided €214,043 thousand of guarantees to government agencies and private customers, mainly as security for the provision of services under urban cleaning contracts.

The Company had also provided guarantees to third parties for certain Group companies amounting to €89,099 thousand.

The Company has guaranteed its employees for the investments made by them in 2000 for a five-year period in the collective investment fund set up by the Vivendi Universal Group. The possible payments and additional costs that may be incurred by the Company, which in any case are not expected to be material, are counterguaranteed by the Vivendi Universal Group.

# 17. Revenues and Expenses

In 2002 Fomento de Construcciones y Contratas, S.A. billed Group and associated companies €73,048 thousand for work performed and services provided. This amount included most notably €47,532 thousand billed for management, representation and administration services provided to the Company's wholly-owned subsidiary FCC Construcción, S.A. The Company also purchased €29,060 thousand of services and consumables from the aforementioned companies. The financial expenses incurred in 2002 on nontrade accounts payable to Group companies amounted to €18,230 thousand.

Substantially all the net sales relate to services provided in Spain, of which €79,976 thousand relate to services provided by joint ventures.

Operating revenues include rent revenues and billings for the allocation of 80% of costs to the tenants of the Torre Picasso building, amounting to  $\leq 15,855$  thousand and  $\leq 4.481$  thousand, respectively.

The average number of employees at the company in 2002 was as follows:

| Other salaried employees        | 14,681 |
|---------------------------------|--------|
| Clerical and similar staff      | 627    |
| Junior graduate line personnel  | 153    |
| Managers and graduate employees | 246    |

### 18. Environmental Information

As indicated in Note 5-o, the activities carried on by the company in the Services area are by their nature aimed at environmental protection and conservation, arising not only from production activity itself (waste collection, operation and control of landfills, sewer cleaning, treatment and elimination of industrial waste, waste water treatment, etc.), but also from the performance of these activities through the use of production techniques and systems aimed at reducing environmental impact in accordance with the limits stipulated in the legislation relating to this area, such as the methanization of organic waste, the use of sludge from WWT plants through transformation into compost, recycling, the segregation and storage of hazardous waste until its delivery to the authorized manager, etc.

The performance of production activities in the Services area requires the use of specialized structures, plant and machinery that are efficient in terms of environmental protection and conservation. As of December 31, 2002, fixed assets relating to production in the Services area amounted to  $\leq$ 428,783 thousand, net of depreciation of  $\leq$ 210,891 thousand.

Company management considers that the contingencies relating to environmental protection and improvement as of December 31, 2002, would not have a significant impact on the accompanying financial statements, which include provisions for contingencies and expenses to meet any general and extraordinary contingencies that may arise.

# **19. Fees Paid to Auditors**

The "Outside services" caption in the accompanying statement of income includes the fees for audit services provided to the company, amounting to  $\notin$ 147 thousand. This caption also includes fees relating to other services billed by the auditor or by other entities related to them, amounting to  $\notin$ 102 thousand.

### 20. Other Information

The compensation earned by the members of the Board of Directors in 2002 amounted to €4,580 thousand.

Except as indicated in Note 5-h, no advances, loans or guarantees of any kind had been granted to the directors, and there were no pension or life insurance obligations to former or present directors.

Fomento de Construcciones y Contratas, S.A.

# 21. Statement of Changes in Financial Position

| Source of funds   | 2002    | 2001    |
|---|---------|---------|
| Funds obtained from operations  | 188,418 | 151,196 |
| Funds obtained from extraordinary income  | 20,454  | 3,697   |
| Shareholders' contribution due to the merger of Portland Valderrivas, S.A., described in Note 2 | 125,471 | _       |
| Retired treasury stock  | 52,498  | _       |
| Capital subsidies   | _       | 306     |
| Increase in long-term debt  | 4,350   | 1,904   |
| Disposal of tangible fixed assets   | 2,055   | 1,088   |
| Disposal of long-term investments   | 4,270   | 4,598   |
| Repayment or transfer to short term<br>of long-term investments                                 | 3,119   | 361     |
| Increase in provisions for contingencies and expenses   | 839     | _       |
| Decrease in working capital   | 155,577 | 27,919  |
|   | 557,051 | 191.069 |

| Aplication of funds                                | 2002     | 2       | 20     | 001     |
|--|----------|---------|--------|---------|
| Fixed asset additions                              |          | 155,606 |        | 70,998  |
| Intangible assets                                  | 68,197   |         | 44,848 |         |
| Tangible fixed assets                              | 25,350   |         | 19,448 |         |
| Long-term investments                              | 62,059   |         | 6,702  |         |
| Due to the merger of Portland Valderrivas, S.A.:   |          | 157,865 |        |         |
| Tangible fixed assets                              | 73,307   |         |        |         |
| Long-term investments                              | 106,939  |         |        |         |
| Long-term debt                                     | (22,381) |         |        | _       |
| Purchases of shares of Portland Valderrivas, S.A.  |          |         |        |         |
| prior to merger                                    |          | 84,548  |        | _       |
| Reduction of shareholders' equity due to retiremen | t        |         |        |         |
| of shares  |          | 52,498  |        | _       |
| Increase in long-term loans                        |          | —       |        | 8,510   |
| Acquisition of treasury stock                      |          | 32,603  |        | _       |
| Dividends  |          | 67,209  |        | 59,039  |
| Repayment or transfer to short                     |          |         |        |         |
| term of long-term debt                             |          | 6,722   |        | 9,622   |
| Transfer to short term of long-term provisions     |          | —       |        | 5,109   |
| Reduction of provisions for contingencies and expe | nses     | _       |        | 37,791  |
|  |          | 557,051 |        | 191,069 |

# Variation in Working Capital

|  | 20       | 2002     |          | 2001     |  |
|--|----------|----------|----------|----------|--|
|  | Increase | Decrease | Increase | Decrease |  |
| Inventories                            | 12,122   | _        | _        | 1,310    |  |
| Accounts receivable                    | _        | 73,716   | 71,712   | _        |  |
| Accounts payable                       | _        | 91,115   | _        | 98,626   |  |
| Short-term investments                 | 1,062    | _        | _        | 5,516    |  |
| Shares of treasury stock at short term | _        | _        | _        | 2,070    |  |
| Cash                                   | _        | 6,375    | 8,131    | _        |  |
| Accrual accounts                       | 2,445    | _        | _        | 240      |  |
|  | 15,629   | 171,206  | 79,843   | 107,762  |  |
| Decrease in working capital            | 155,577  | _        | 27,919   | _        |  |
|  | 171,206  | 171,206  | 107,762  | 107,762  |  |

The reconciliation of income per books for the year to the funds obtained from operations in the foregoing statements of changes in financial position is as follows:

|  | 2002     | 2001    |
|--|----------|---------|
| Ordinary income for the year after taxes     | 157,491  | 122,684 |
| Depreciation and amortization expense        | 41,399   | 31,589  |
| Period provision to reversion reserve        | 796      | 607     |
| Deferred revenues                            | (12)     | _       |
| Deferred charges                             | (539)    | (1,153) |
| Provisions for contingencies and expenses    | (14,072) | (6,119) |
| Variation in investment valuation allowances | 3,355    | 3,588   |
| Funds obtained from operations               | 188,418  | 151,196 |

# 22. Cost Accounting Statements of Income

|  | 12/      | 31/02  | 12/3    | 1/01   |
|--|----------|--------|---------|--------|
|  | Amount   | %      | Amount  | %      |
| Net sales  | 706,822  | 100.00 | 601,018 | 100.00 |
| + Other operating revenues   | 71,654   | 10.13  | 59,416  | 9.89   |
| + Variation in finished goods and work-in-process inventories  | (590)    | (0.08) | (1,310) | (0.22) |
| + Capitalized expenses of Group work on fixed assets   | 421      | 0.06   | 313     | 0.05   |
| Production value   | 778,307  | 110.11 | 659,437 | 109.72 |
| - Net purchases  | 78,719   | 11.14  | 57,606  | 9.58   |
| - Variation in inventories of merchandies, materials<br>and other consumables                                | (12,611) | (1.78) | 271     | 0.05   |
| - External and operating expenses  | 193,589  | 27.38  | 158,093 | 26.30  |
| - Personnel expenses   | 398,260  | 56.34  | 337,029 | 56.08  |
| Gross operating income   | 120,350  | 17.03  | 106,438 | 17.71  |
| - Depreciation and amortization expense  | 41,399   | 5.86   | 31,589  | 5.26   |
| - Period provision to reversion reserve  | 796      | 0.11   | 607     | 0.10   |
| <ul> <li>Bad debts written off and variation in<br/>operating provisions</li> </ul>                          | (15,720) | (2.22) | 1,118   | 0.19   |
| Net operating income   | 93,875   | 13.28  | 73,124  | 12.17  |
| + Financial revenues   | 101,809  | 14.40  | 89,100  | 14.82  |
| - Financial expenses   | 25,317   | 3.58   | 28,746  | 4.78   |
| - Variations in long-term financial investment provisions  | 3,389    | 0.48   | 3,588   | 0.60   |
| Financial income   | 73,103   | 10.34  | 56,766  | 9.44   |
| Income from ordinary activities  | 166,978  | 23.62  | 129,890 | 21.61  |
| + Gains on fixed assets and extraordinary revenues   | 14,643   | 2.07   | 3,890   | 0.65   |
| <ul> <li>Losses on fixed assets and extraordinary<br/>expenses</li> </ul>                                    | 18,060   | 2.56   | 8,727   | 1.45   |
| <ul> <li>Variation in tangible fixed asset, intangible asset<br/>and control portfolio allowances</li> </ul> | 58,868   | 8.33   | 18,674  | 3.11   |
| Income before taxes  | 104,693  | 14.81  | 106,379 | 17.70  |
| - Corporate income tax   | 12,313   | 1.74   | (3,233) | (0.54) |
| Income after taxes   | 117,006  | 16.55  | 103,146 | 17.16  |
|  |          |        |         |        |

# 23. Explanation Added for Translation to English

These financial statements are presented on the basis of accounting principles generally accepted in Spain. Certain accounting practices applied by the Company that conform with generally accepted accounting principles in Spain may not conform with generally accepted accounting principles in other countries.

# **EXHIBIT I. Group Companies**

| Company   | Boo          | Book Value |                                | Dividends<br>Received |               | l Reserves   |                 |                             |
|---|--------------|------------|--------------------------------|-----------------------|---------------|--------------|-----------------|-----------------------------|
|   | Cost         | Provision  | ownersnip                      | Receiveu              | Stock         |              | bei<br>Ordinary | fore Taxes<br>Extraordinary |
| Abies Re Anstalt<br>Josef Rheinbergerstrasse, 6<br>Vaduz. (Liechtenstein)<br>-Portfolio company-  | 421          | _          | 100                            | _<br>CHF              | 1,000<br>CHF  | 32,021       | -               |                             |
| AEBA Ambiente y Ecología<br>de Buenos Aires, S.A.<br>Tucumán, 1321 – 3ª<br>Buenos Aires - Argentina<br>-Urban Cleaning-                                 | 834          | 471        | Direct 50<br>Indirect 2.5      | -                     | 1,000<br>ARP  | 1,497<br>ARP | 113<br>ARP      | -                           |
| Aqualia Gestión Integral del Agua, S.A.<br>Federico Salmón, 13 – Madrid<br>-Water management-   | 254,769      | _          | Direct 99.99<br>Indirect 0.01  | 13,280                | 145,000       | 21,995       | 30,141          | 961                         |
| Asesoría Financiera y de Gestión, S.A.<br>Federico Salmón, 13 - Madrid<br>-Financial-   | 3,008        | -          | Direct 43.84<br>Indirect 56.16 | _                     | 6,843         | 409,250      | 17,585          | 14,702                      |
| Asiris, S.A. Correduría de Seguros<br>Pº de la Castellana, 156 - Madrid   | 30           | -          | Direct 25<br>Indirect 50       | -                     | 120           | 652          | 37              | [2]                         |
| Cementos Portland, S.A.<br>Estella, 6 – Pamplona<br>-Cement-  | 175,953      | -          | Direct 58.76<br>Indirect 0.06  | 20,448                | 41,757        | 517,598      | 127,323         | 9,551                       |
| Compañía Auxiliar de Agencia<br>y Mediación, S.A. Sole-shareholder comp<br>José Abascal, 59 – Madrid<br>-Portfolio company-                             | 1,657<br>any | _          | 100                            | 90                    | 61            | 1,768        | 262             | 19                          |
| Compañía General de Servicios<br>Empresariales, S.A. Sole-shareholder cor<br>Federico Salmón, 13 - Madrid<br>-Instrumentality company-                  | 60<br>npany  | _          | 100                            | 2                     | 60            | 12           | 3               | -                           |
| Corporación Española de Servicios, S.A.<br>Federico Salmón, 13 - Madrid<br>-Instrumentality company-  | 44           | _          | Direct 99.99<br>Indirect 0.01  | 2                     | 60            | 11           | 4               | _                           |
| Corporación Financiera Hispánica,S.A.<br>Federico Salmón, 13 – Madrid<br>-Portfolio company-  | 69,818       | -          | Direct 99.99<br>Indirect 0.01  | _                     | 58,393        | 237,686      | 5,281           | 37,314                      |
| Egypt Environmental Services SAE<br>Cairo-Egypt<br>-Urban Cleaning-   | 7,760        | 47         | Direct 97<br>Indirect 3        | -                     | 36,400<br>EGP | -            | -               | -                           |
| Empresa Comarcal de Serveis<br>Medioambientals del Baix Penedés,<br>ECOBP, S.L.<br>Plaça del Centre, 3 - El Vendrell<br>(Tarragona)<br>-Urban Cleaning- | 240          | -          | 80                             | -                     | 301           | -            | 54              | -                           |
| Europea de Gestión, S.A. 63<br>Sole-shareholder company<br>Federico Salmón, 13 – Madrid<br>-Instrumentality company-                                    | _            | 100        | 6                              | 60                    | 12            | 7            | _               |                             |
| FCC Agua y Entorno Urbano, S.A.<br>Federico Salmón, 13 – Madrid<br>-Management company-   | 62,625       | -          | Direct 99.99<br>Indirect 0.01  | 5,103                 | 40,337        | 53,514       | 11,999          | (1,404)                     |
| FCC Construcción, S.A.<br>Balmes, 36 – Barcelona<br>-Construction-  | 275,551      | -          | Direct 99.99<br>Indirect 0.01  | 32,500                | 130,000       | 50,728       | 79,971          | (3,285)                     |
| FCC Construcciones y Contratas<br>Internacional, S.L. Sole-shareholder com<br>Federico Salmón, 13 – Madrid<br>-Instrumentality company-                 | 3<br>pany    | -          | 100                            | -                     | 3             | _            | -               | -                           |

-Instrumentality company-

| Company  | Book Value<br>Cost Provision |           | %<br>Ownership                | Dividends<br>Received | Capital<br>Stock | Reserves | 2002 Income (Loss)<br>before Taxes |               |
|--|------------------------------|-----------|-------------------------------|-----------------------|------------------|----------|------------------------------------|---------------|
|  | COST                         | Provision |                               |                       |                  |          | Ordinary                           | Extraordinary |
| FCC Fomento de Obras y<br>Construcciones, S.L. Sole-shareholder compa<br>Federico Salmón, 13 – Madrid<br>-Instrumentality company- | 3<br>any                     | -         | 100                           | -                     | 3                | -        | -                                  | -             |
| FCC Inmobiliaria Conycon, S.L.<br>Sole-shareholder company<br>Federico Salmón, 13 – Madrid<br>-Instrumentality company-            | 3                            | -         | 100                           | _                     | 3                | _        | _                                  | -             |
| FCC International B.V.<br>Amsteldijk 166<br>Amsterdam (Holland)<br>-Portfolio company-   | 49,910                       | 9,962     | 100                           | -                     | 40,840           | (843)    | (48)                               | -             |
| FCC Medio Ambiente, S.A.<br>Federico Salmón, 13 - Madrid<br>-Urban Cleaning-   | 35,102                       | -         | Direct 98.98<br>Indirect 1.02 | -                     | 43,272           | 32,812   | 12,820                             | (2,064)       |
| FCC 1, S.L. Sole-shareholder company<br>Federico Salmón, 13 – Madrid<br>-Instrumentality company-                                  | 3                            | -         | 100                           | -                     | 3                | -        | _                                  | -             |
| F-C y C, S.L. Sole-shareholder company<br>Federico Salmón, 13 – Madrid<br>-Instrumentality company-                                | 3                            | _         | 100                           | _                     | 3                | -        | _                                  | -             |
| Fedemés, S.L.<br>Federico Salmón, 13 – Madrid<br>-Real estate-   | 10,764                       | -         | Direct 92.67<br>Indirect 7.33 | -                     | 10,301           | 14,002   | 516                                | (1)           |
| Fomento Internacional Focsa, S.A.<br>Federico Salmón, 13 . Madrid<br>-Instrumentality company-                                     | 69                           | -         | Direct 99.93<br>Indirect 0.07 | 3                     | 90               | 18       | 4                                  | -             |
| Giza Environmental Services S.A.E.<br>Cairo – Egypt<br>-Urban Cleaning-  | 7,566                        | 46        | Direct 97<br>Indirect 3       | -                     | 35,500<br>EGP    | -        | _                                  | -             |
| Grucysa, S.A.<br>Pza. Pablo Ruiz Picasso, s/n - Madrid<br>-Portfolio company-  | 116,871                      | -         | 80.42                         | 3,277                 | 135,600          | 34,131   | 828                                | 143           |
| Limpiezas Urbanas de Mallorca, S.A.<br>Fusters, 18 - Manacor (Balearic Islands)<br>-Urban Cleaning-                                | 5,208                        | -         | Direct 99.92<br>Indirect 0.08 | _                     | 308              | 339      | 449                                | (1)           |
| Per Gestora Inmobiliaria, S.L.<br>Pza. Pablo Ruiz Picasso, s/n – Madrid<br>-Property management and administration-                | 48                           | -         | 80                            | _                     | 60               | 45       | 36                                 | 4             |
| Tratamientos y Recuperaciones<br>Industriales, S.A.<br>Anglí, 31 – Barcelona<br>-Waste treatment-                                  | 21,455                       | _         | Direct 74.92<br>Indirect 0.08 | 704                   | 72               | 7,353    | 2,785                              | 523           |

TOTAL

1,099,841 10,526

#### NOTES:

- Of the related companies only Grucycsa, S.A. and Cement Portland, S.A. are listed companies and their market price was €7.07 and €35.90, respectively, at year-end. The average market price in the last quarter of 2002 was €7.07 for Grucycsa, S.A. and €35.88 for Cement Portland, S.A.
  As required by Article 86 of the revised Corporations Law, in 2002 the Company made the related notifications to the companies in which it had acquired direct or indirect holdings of over 10%.

# **EXHIBIT II. Joint Ventures**

Percentage of Ownership

| 1 ZONA 3   | 10       | MONTCADA  | 50       |
|--|----------|---|----------|
| 2 ZONA 10  | 10       | MORELLA   | 50       |
| ADDENDA PUENTE DE VALLECAS 5ª FASE                     | 50       | MÚSKIZ  | 70       |
| AIGÜES DE LLEIDA                                       | 50       | NAVALMORAL                                      | 50       |
| AGUAS TOMELLOSO  | 20       | NIGRAN  | 10       |
| ALCANTARILLADO BILBAO                                  | 90       | NOROESTE  | 33       |
| ALCOY  | 20       | NOVELDA   | 5        |
| ALPERNICHES  | 50       | OCAÑA   | 75       |
| ASTONDO  | 40       | OLESA   | 20       |
| BAIX CAMP  | 30       | OVER  | 20       |
| BARAJAS  | 50       | PARQUE PARÍS DE LAS ROZAS                       | 50       |
| BERGUEDĂ   | 5        | PAVIMENTOS                                      | 50       |
| BOADILLA   | 50       | PINETONS  | 50       |
| BONMATÍ  | 10       | PLA D'URGELL<br>PLANTA SABIÑÁNIGO               | 60       |
|  | 45       |   | 20       |
| CANGAS DE MORRAZO                                      | 50       | PLANTA DE TRATAMIENTOS VALLADOLID               | 60       |
| CASTELLAR DEL VALLES                                   | 50       |   | 20       |
| CENTRALSUG-FCC<br>CENTRO DE GESTIÓN MADRID             | 50<br>50 |   | 50<br>50 |
| CENTRO DE GESTIÓN MADRID<br>CENTRO DE GESTIÓN ZARAGOZA | 50<br>50 | POSA FOCSA MADRID I<br>POSA FOCSA MADRID II     | 50<br>50 |
| CERCS  | 5        | POSA FOCSA MADRID II<br>POSA FOCSA MADRID - III | 50       |
| CIUTAT VELLA   | 50       | POSA FOCSA MADRID - III<br>POSU-FCC VILLALBA    | 50       |
| COLEGIO SANT QUIRZE                                    | 50       | POSO-FCC VILLALDA<br>POZUELO DE ALARCÓN         | 20       |
| COLMENAR   | 20       | PRISMA  | 50       |
| CONSERVACIÓN Y SISTEMAS                                | 60       | PUERTO  | 50       |
| CORNELLÁ   | 90       | R.B.U L.V. DENIA                                | 20       |
| CUENCA   | 20       | R.B.U L.V. JAVEA                                | 20       |
| CYCSA-EYSSA VIGO                                       | 50       | R.B.U. SAN JAVIER                               | 20       |
| DEIXALLERÍA TARRAGONA                                  | 20       | R.B.U. SAN SEBASTIÁN                            | 20       |
| DEPÓSITO CABECERA                                      | 80       | R.B.U. TAVERNES DE VALLDIGNA                    | 80       |
| DEPÓSITO LA MATANZA                                    | 20       | R.B.U. TUDELA                                   | 20       |
| DEPURADORA HUESCA                                      | 80       | R.B.U. VILLARREAL                               | 47       |
| EDAR ALMANSA   | 5        | REDONDELA                                       | 10       |
| EDAR ALMENDRALEJO                                      | 20       | REPARACIÓN VÍAS PÚBLICAS MÓSTOLES               | 50       |
| EDAR CUERVA  | 5        | RESTAURACION GARRAF                             | 27.5     |
| EDAR ELCHE   | 20       | RUTA PANTANOS                                   | 50       |
| EDAR MEQUINENZA  | 80       | SABIÑÁNIGO                                      | 80       |
| EXPLOTACIÓN PLANTA ONDA                                | 33.33    | SAN FERNANDO HENARES                            | 20       |
| EXTREMADURA  | 25       | SANEJAMENT PALAFRUGELL                          | 20       |
| F.L.F. LA PLANA  | 47       | SANT QUIRZE                                     | 50       |
| FANGOS VIC   | 20       | SANTA COLOMA DE GRAMANET                        | 61       |
| FCC-ACISA-AUDING                                       | 45       | SANTOMERA                                       | 60       |
| FCC-ANPE   | 80       | SCC-FCC   | 10       |
| FCC DISEL BARCELONA                                    | 80       | SEGRIÁ  | 20       |
| FCC DISEL N-VI   | 50       | SELECTIVES                                      | 20       |
| FCC-ERS LOS PALACIOS                                   | 50       | SERAGUA - FCC - VIGO                            | 50       |
| FCC FOCONSA  | 50       | SIMÓN HERNÁNDEZ                                 | 50       |
| FCC-LUMSA  | 50       | SOGESUR-FCC-MYASA                               | 20       |
| FCC-SECOPSA I  | 50       | SOLANA  | 20       |
| FCC-SERAGUA-OVIED0                                     | 5        | SYF TRATAMIENTOS                                | 35       |
| FCC-SERAGUA-SALAMANCA                                  | 5        | TIRVA   | 20       |
| FCC-SUFI MAJADAHONDA                                   | 50       | TABLADA   | 20       |
| FCC-SUFI PESA  | 50       | TARAZONA  | 80       |
| FCC-SYF PLAYAS   | 40       | TOMELLOSO                                       | 50       |
| GUADIANA   | 20       | TOVIVAL   | 50       |
| JARDINES ALBACETE                                      | 20       | TREMP   | 51       |
| JARDINES SANTA COLOMA                                  | 50       | TRIAG Y CLASIFICACIÓN                           | 60       |
| JUNDIZ   | 51       |   | 30       |
| LA SELVA   | 99       |   | 70       |
| LEGIO VII  | 50       | VERTRESA  | 10       |
| L.J. SAN SEBASTIAN                                     | 20       | VINAROZ   | 50       |
| L.V. PAMPLONA  | 20       | ZARAUTZ   | 20       |
| L.V. SAN SEBASTIÁN                                     | 20       |   | 50       |
| MANCOMUNIDAD ALTO MIJARES                              | 50       | ZONZAMAS FASE II                                | 30       |
| MÉRIDA   | 10       |   |          |
| MOLINA<br>MONLEÓN                                      | 5<br>20  |   |          |
| MUNECUN  | 20       |   |          |
|  |          |   |          |

# **EXHIBIT III. Associated and Multigroup Companies**

238,976

85,251

| Company  | Book Value   |           | %<br>Ownership                 | Dividends<br>Received | Capital<br>Stock | Reserves      |                | ncome (Loss)<br>ore Taxes |
|--|--------------|-----------|--------------------------------|-----------------------|------------------|---------------|----------------|---------------------------|
|  | Cost         | Provision | p                              |                       |                  |               | Ordinary       | Extraordinar              |
| Clavegueram de Barcelona, S.A.<br>Acer, 16 - Barcelona<br>-Urban Cleaning-   | 811          | _         | 22.50                          | 83                    | 3,606            | 2,390         | 758            | (198)                     |
| Ecoparc del Besós, S.A.<br>Rambla Cataluña, 91-93 - Barcelona<br>-Urban Cleaning-  | 1,388        | -         | Direct 18<br>Indirect 18       | -                     | 7,710            | -             | -              | -                         |
| Ecoserveis Urbans de Figueres, S.L.<br>Pg. Empordà Internacional, Calle A,<br>parcela 50 – Vilamalla (Girona)<br>-Urban Cleaning-      | 301          | 4         | 50                             | -                     | 601              | -             | (9)            | -                         |
| Empresa Mixta de Medio Ambiente de<br>Rincón de la Victoria, S.A.<br>Pz. Al Andalus, 1 – Rincón de la Victoria (Má<br>-Urban Cleaning- | 301<br>laga) | 2         | 50                             | -                     | 601              | 69            | 16             | (42)                      |
| Gestión Integral de Residuos Sólidos, S.A.<br>Santa Amalia, 2 – Valencia<br>-Urban Cleaning-   | 4,733        | -         | 49                             | 546                   | 781              | 1,514         | 1,963          | 70                        |
| Proactiva Doña Juana E.S.P.S.A<br>Calle 98 nº 9-03 of. 804 Ed. Torre Sancho<br>Santa Fe de Bogotá (Colombia)<br>-Urban Cleaning-       | 284          | -         | Direct 23.75<br>Indirect 27.76 | -                     | 2,250,000<br>COP | 50,012<br>COP | 475,115<br>COP | 151,374<br>COP            |
| Proactiva Medio Ambiente, S.A.<br>Paseo de la Castellana, 216 – Madrid<br>-Urban Cleaning-   | 119,542      | 85,245    | 50                             | -                     | 56,520           | 129,611       | (3,181)        | (125,620)                 |
| Realia Business, S.A.<br>Paseo de la Castellana, 216 - Madrid<br>-Real estate-   | 110,006      | -         | Direct 44.25<br>Indirect 4.82  | 16,195                | 66,570           | 269,743       | 71,650         | 3,287                     |
| Servicios Urbanos de Málaga, S.A.<br>Ulises, 18 – Madrid<br>-Urban Cleaning-   | 1,610        | -         | 51                             | -                     | 3,156            | -             | 322            | [4]                       |

NOTE:

TOTAL

<sup>-</sup> As required by Article 86 of the revised Corporations Law, in 2002 the Company made the related notifications to the companies in which it had acquired direct or indirect holdings of over 10%.

# EXHIBIT IV. Report of the Board of Directors of Fomento de Construcciones y Contratas, S.A., for the Distribution of an Interim Dividend in 2002.

In accordance with Article 216 of the revised Corporations Law, which requires the Company's directors to present an accounting statement evidencing the existence of sufficient liquidity for the distribution of an interim dividend, it is hereby stated:

- 1. That the after-tax income of FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A. as of September 30, 2002, amounted to €69,536 thousand.
- 2. That the company's after-tax cash flow in the first nine months of 2002 amounted to €94,680 thousand.
- 3. That the company's cash as of September 30, 2002, amounted to €48,300 thousand, evidencing the existence of liquidity, i.e. of sufficient cash for the distribution of the interim dividend.

Therefore, since at the date of this report there had been no material variations with respect to the foregoing data, the directors consider that there is sufficient liquidity for the distribution of an interim dividend of  $\leq$  38,778,542.45 out of 2002 income.

The number of shares entitled to an interim dividend is calculated by subtracting from the 130,567,483 shares the shares of treasury stock existing at the date of payment of the dividend.

Accordingly, the Chairman proposes that the following interim dividend out of 2002 income be approved:

| Gross % of each share with dividend rights | 29.70 % |
|--|---------|
| Gross interim dividend per share           | €0.2970 |

The related personal income tax or corporate income tax withholdings, where appropriate, will be deducted from the agreed –upon gross interim dividend.

The Board of Directors unanimously resolved:

- 1. To approve the report of the Board of Directors transcribed above, and
- 2. To distribute an interim dividend out of 2002 income for the amount stated in the foregoing report of the Board of Directors, which will be paid, as will be duly announced, on or after January 7, 2003.

Madrid, December 19, 2002

# MANAGEMENT REPORT



# FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A.

# Company Performance in 2002

The Company's core business is to provide general services, which include mainly sewerage, cleaning, maintenance, water treatment and distribution. It also owns holdings in other Spanish and foreign companies and in 2002 reported net income of €117,006 thousand, representing a 16.55% return on net sales.

The Board of Directors proposes the distribution of a final dividend of  $\leq 0.2536$  per share, representing 25.36% of the par value of the shares outstanding at the date of payment. It also proposes the allocation of  $\leq 2,093$  thousand to the legal reserve, in order to bring the balance of this reserve up to the legally required level, and of the remainder to unrestricted reserves. Earlier, on January 7, 2003, an interim dividend of  $\leq 0.2970$  per share was paid pursuant to the resolution adopted by the Board of Directors on December 19, 2002.

Fomento de Construcciones y Contratas, S.A. is the parent company of the FCC Group, which is composed of a wide range of subsidiaries engaging in activities such as construction, urban cleaning, the integral water cycle, parking lots, street furniture, passenger transport, vehicle roadworthiness testing, passenger and aircraft handling, logistics and cement, etc. Consequently, for a fully comprehensive representation of the economic events of 2002, the reader is referred to the information contained in the consolidated financial statements.

# **Acquisition of Treasury Stock**

At 2002 year-end Fomento de Construcciones y Contratas, S.A. held 108,000 shares of treasury stock, representing 0.08% of capital stock, valued at €2,165 thousand.

Also in 2002 Compañía Auxiliar de Agencia y Mediación, S.A. owned 316,008 shares of Fomento de Construcciones y Contratas, S.A., representing 0.24% of its capital stock, which were recorded at their book value of €1,107 thousand, and Grucycsa, S.A. owned 475 shares of Fomento de Construcciones y Contratas, S.A., recorded at their book value of €10 thousand. These shares are also deemed to be Parent Company shares in accordance with Article 87 of the revised Corporations Law.

In accordance with Article 79.4 of the Corporations Law, the variations in treasury stock in 2002 are presented below, reflecting the total effect on the FCC Group after the appropriate eliminations for intercompany transactions.

|   | FCC, S.A.   | Portland<br>Valderrivas | Afigesa   | Cía. Auxiliar<br>de Agen. y<br>Mediación | Grucycsa | FCC<br>Group |
|---|-------------|-------------------------|-----------|--|----------|--------------|
| At december 31, 2001                    | 1,235,917   | 412,280                 | 218.803   | —  | —        | 1,867,000    |
| Intercompany purchases<br>and sales     | 218,803     | _                       | (218,803) | _  | _        | _            |
| Purchases                               | 1,011,277   | _                       | _         | _  | _        | 1,011,277    |
| Additions due to merger                 | 412,280     | (412,280)               | _         | 316,008                                  | 475      | 316,483      |
| Withdrawals due to retirement of shares | (2,770,277) | _                       | _         | _  | _        | (2,770,277)  |
| At december 31, 2002                    | 108,000     | _                       | _         | 316,008                                  | 475      | 424,483      |

The additions, due to the merger, of Parent company shares in Fomento de Construcciones y Contratas, S.A. are the result of the inclusion of assets and liabilities arising from the absorption of Portland Valderrivas, S.A., while those relating to Compañía Auxiliar de Agencia y Mediación, S.A. and Grucycsa, S.A. arise from the exchange of shares of Portland Valderrivas, S.A. for shares of Fomento de Construcciones y Contratas, S.A., also relating to the absorption of Portland Valderrivas, S.A., referred to in Note 2 to the financial statements.

The withdrawals due to retirement of Parent Company shares relate to the capital reduction with a charge to voluntary reserves performed by Fomento de Construcciones y Contratas, S.A. pursuant to the resolution of the Shareholders' Meeting held on June 28, 2002.

### **Research and Development Activities**

The FCC Group takes an active part in research, development and technological innovation and applies the most effective means of production and techniques to carry on its activities.

Noteworthy are the measures taken to improve environmental conditions, for example, in the area of urban cleaning, the continued research and development work relating to the design of new frames for vehicles used to collect high-volume urban waste that comply with current legislation in terms of weight and size. Also, special attention is paid to the design of compression and soundproofing systems for the interior of trucks and containers to reduce noise during waste collection.

Both public-sector institutions and private companies have taken part in a highly innovative project to combine the use of waste for energy with a combined gas cycle, enabling significant electricity output and maximum exploitation of waste.

In the Construction area work continued on two research projects financed by the European Union, the Brite Euram and Growth programs commenced in prior years. The Company is also participating in the organization of various project proposals for the Sixth Framework Program of the European Union. Also, a proposal for a research project was presented to the European Union's Directorate-General of the Environment as part of the Life Program, which involves the optimization of waste in the construction industry. Furthermore, the Company has been involved in various projects presented in the Ministry of Science and Technology's Profit program, including, inter alia, the study of soil aggregates and alternative soils, and cordless devices for the control of construction inspections.

### Outlook for 2003

The development of the FCC Group will be driven mainly by profitability considerations.

Growth will be based on the expansion of activities relating to strategic industries: Services, Construction and Cement.

Maintenance of the securities portfolio representing investments in other industries will depend on the evolution of their value and on financial opportunities.

At 2002 year-end the Group's backlog exceeded €15,229 million, up 11.5% on 2001.

On the basis of the foregoing, it is expected that net sales and income in 2003 will exceed those obtained in 2002.

In the Services area an increase in net sales is expected based mainly on the contribution made by the contracts in the Environmental industry, which were renewed or extended in the final months of 2002, and on the opportunity to make new investments in waste activities.

In Water Management the trend towards privatization of integral management services continues, leading to calls for new tenders and, accordingly, expectations of further contracts.

Noteworthy in terms of activities in the Services area abroad is the start-up of contracts obtained in Egypt, although their global evolution will be affected by the crisis in Latin America.

At 2002 year-end the Services portfolio exceeded €11,500 million, up 11.1% on 2001.

Also, significant growth is expected in the Urban Environment area, basically in the vehicle parking lot and aircraft, passenger and cargo handling industries. This growth will affect both activities in Spain and those in other Eurozone countries.

In Construction, following years of strong growth, it is expected that the level of activity will be consolidated, with a slight increase, thanks to the execution of the contracts obtained in the last year, which have enabled a portfolio of more than €3,400 million to be obtained, representing the largest portfolio ever held by the Group.

In the Cementos Portland Group, sales projections for 2003 are favorable, although a moderate increase in demand is expected with respect to preceding years.

The entry into service in 2003 of the significant investments made in the extension and modernization of the plants located in Spain has given rise to increased earnings projections.

Also, an investment plan will be commenced which is expected to be implemented in the coming years in order to boost productivity and production capacity at the plants located in the U.S.A., and to renew certain facilities at Spanish plants, thereby enabling them to continue to step up productivity and to comply with environmental and safety regulations.

# A U D I T O R ' S R E P O R T



# FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A.

### Fomento de Construcciones y Contratas, S.A.

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Translation of a report originally issued in Spanish based on our work performed in accordance with generally accepted auditing standards in Spain. In the event of a discrepancy, the Spanish-language version prevails.

#### AUDITORS' REPORT ON FINANCIAL STATEMENTS

To the Shareholders of Fomento de Construcciones y Contratas, S.A.:

- 1. We have audited the financial statements of FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A. comprising the balance sheet as of December 31, 2002, and the related statement of income and notes to financial statements for the year then ended. The preparation of these financial statements is the responsibility of the Company's directors. Our responsibility is to express an opinion on the financial statements taken as a whole based on our audit work performed in accordance with generally accepted auditing standards, which require examination, by means of selective tests, of the documentation supporting the financial statements and evaluation of their presentation, of the accounting principles applied and of the estimates made.
- 2. As required by Spanish corporate law, for comparison purposes the directors present, in addition to the 2002 figures for each item in the balance sheet and statements of income and of changes in financial position, the figures for 2001. Our opinion refers only to the 2002 financial statements. Our auditors' report dated April 10, 2002, on the 2001 financial statements contained an unqualified opinion.
- 3. Fomento de Construcciones y Contratas, S.A. is the Parent Company of a group of companies which presents consolidated financial statements separately from the financial statements referred to above, which do not reflect the positive effect of applying consolidation principles. On this same date we have issued our auditors' report on the consolidated financial statements of Fomento de Construcciones y Contratas, S.A. and Subsidiaries, which contains an unqualified opinion. The effect of consolidation, performed on the basis of the accounting records of the companies composing the Group as of December 31, 2002, with respect to the financial statements referred to above, is to increase the Company's assets by approximately €4,792 million, its reserves by €655 million and its income for 2002 by €156 million.
- 4. In our opinion, the financial statements for 2002 referred to above present, in all material respects, a true and fair view of the net worth and financial position of Fomento de Construcciones y Contratas, S.A. as of December 31, 2002, and of the results of its operations and of the funds obtained and applied by it in the year then ended, and contain the required information, sufficient for their proper interpretation and comprehension, in conformity with generally accepted accounting principles and standards applied on a basis consistent with that of the preceding year.



Deloitte Touche Tohmatsu

Deloitte & Touche España, S.L. Insortia en el Registro Mercantil de Madrid, tomo 13.650, fallo 188, sección II, haja N-54414. CJFJ B-79104468. Domicilio Social Reimundo Fernándro Villavende, 65. 38003 Madrid. 5. The accompanying management report for 2002 contains the explanations which the directors consider appropriate about the Company's situation, the evolution of its business and other matters, but is not an integral part of the financial statements. We have checked that the accounting information in the management report is consistent with that contained in the financial statements for 2002. Our work as auditors was confined to checking the management report with the aforementioned scope, and did not include a review of any information other than that drawn from the Company's accounting records.

DELOITTE & TOUCHE ESPAÑA, S.L. Registered in ROAC under no. S0692

Javier Parada Pardo

April 9, 2003

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