



- 1. FCC Group
- 2. Key figures
- 3. Diversified business model
- 4. Leadership position in all areas
- 5. International presence
- 6. Integrated Offer
- 7. Value Creation
- 8. Corporate Governance Structure
- 9. Management Team





More than
120 years
of experience



Over 59,000 employees



Working in

Over 25 countries,

41% of revenue comes

from international markets



High degree of revenue stability



Leader
in Environment, Water,
Infrastructure and Real Estate
Development



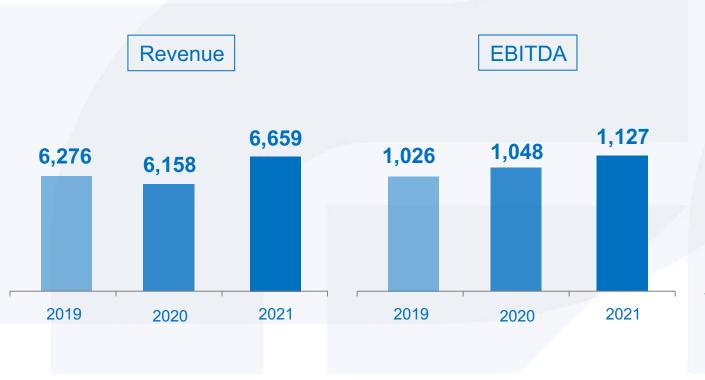
€ 6,659 M revenue 1,127 M€ EBITDA in 2021



Comprehensive range de services

1.2. Key Figures 2021









Backlog* (Dec. 31, 2021)

€ 30,197 M

Environment, Water, Construction and Real Estate

Figures in million euros

FCC

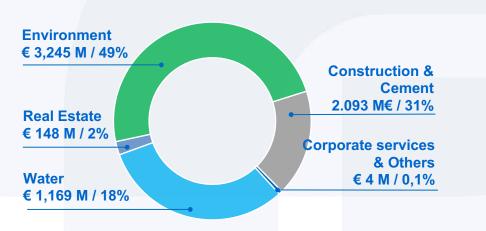
1.3. Diversified business model

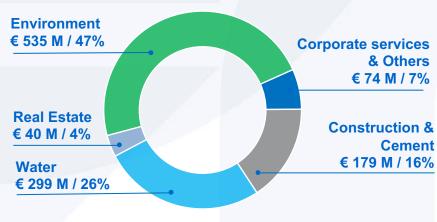


EBITDA per business area / 2021

Total: € 6,659 M

Total: € 1,127 M





1.3. Diversified business model













Refuse collection

Street cleaning

Solid waste treatment and recycling

Ground maintenance

Sewer networks maintenance

Building Cleaning & maintenance

Industrial waste treatment and recycling

Remediation of polluted soils

 Municipal concessions for the management of the end-to-end water cycle

Infrastructure concessions in

BOT model contracts

O&M Services

EPC Models

Civil Works

Railway Works

Building

Industrial

Concessions

Infrastructure maintenance

Construction precast

Corporate image

Cement

Trading

Other businesses

(Concrete, Aggregate, Mortar)

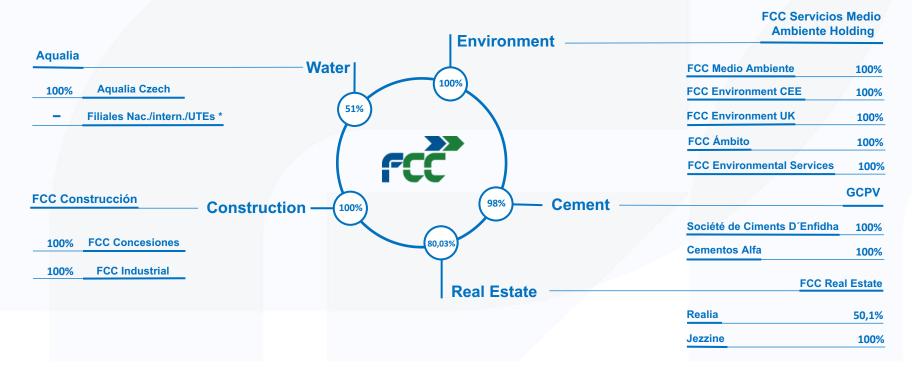
Housing development

Real Estate rentals

Land management

FCC

1.3. Diversified business model



* Different percentage of shares

1.4. Leadership position in all areas







Environment:

- #1 in Spain (1)
- Among the top 5 in waste management in the United Kingdom⁽¹⁾
- #1 in end-to-end waste management in Central and Eastern Europe (1)
- . More than 8 million citizens serviced in the USA

Water:

- #1 in Spain (2)
- #4 in Europe (2)
- #9 in the World (2)

Construction:

- #4 in Spain (1)
- Among the 15 largest construction companies in Europe⁽¹⁾

Cement:

- #1 producer in Spain (1)
- · Large presence in Tunisia

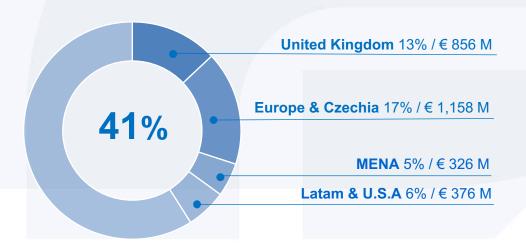
- (1) By revenue volume(2) Source: March 2021 GWI ranking

1.5.International Presence



International Revenue 2021

Total : € 2,716 M





1.6. Integrated Offer



Advanced technology

- Own technology for waste collection and street cleansing
- Leaders in waste recycling and energy recovery systems
- Experts in providing solutions at all stages of the water management cycle for all uses: human, agricultural and industry, meeting the needs of institutions and public and private organizations
- Specialists in bridges and ports with a high technical complexity
- Innovative processes for high speed lines, metro and tunnels
- Specialists in turnkey projects in the industrial sector

Comprehensive range of services throughout the whole value chain



Advanced technology and integrated range of products and services with high added value in all of its business areas

1.7. Value creation



Our incumbent position enhances our ability to benefit from the strong fundamentals of our core business areas

	Positive long-term outlook due to regulatory developments and environmental considerations			
Environment	 EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035 plus landfilling up to 10% also in 2035 New opportunities offered by expected reforms in Spain on recycling and composting 			
STEE STEE				
	Organic international expansion potential, particularly in America, UK and some Central European countries			
	Positive long-term outlook due to regulatory developments and environmental considerations			
Water	 Increase in water consumption, both industrial and residential, in Spain with economic recovery 			
Water	 International growth and expansion that responds to global needs for clean water and sanitation for all, with the right people and technology. 			
	Growth potential in Latam, MENA and America			
Construction	Continued infrastructure gap in selected emerging markets providing further upside			
& Cement	Potential growth in Spain based on Next Generation EU plan linked to clean energy, efficiency and related facilities.			
Real Estate	 Combined recurring rental income with a focus on improving its sustainability profile with the development of real estate assets (build-to-rent) and residential housing in high-demand areas based on active land management. 			

1.7. Value creation



Experience More than 120 years creating value for citizens





Internationalization

Operating in over 25 countries

Innovation and technological capacity





Professionalism

Over **59,000 professionals** specialising in different areas



More than 63 M euros for the prevention of environmental risks Environmental management systems certified according to UNE-EN ISO 14001 in all business areas





Quality m

Quality management systems certified according to **UNE-EN ISO 9001** in all business areas

Local development commitment

Over 4 million euros allocated to Projects for local development in 2021





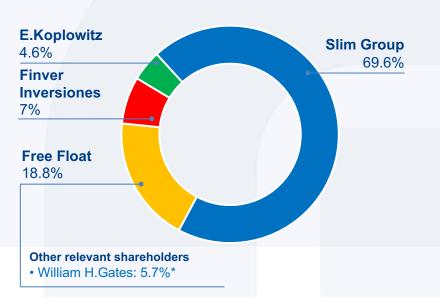
Health and Safety

Occupational health and safety management systems certified according to ISO 45001 in all business areas



1.8. Corporate Governance Structure

Shareholding Structure*



Composition of the Board

14 members:

- 6 appointed by Slim Group
- 4 appointed by E.Koplowitz
- 3 independent members
- 1 executive director

Audit and Remuneration Board Commissions:

Chaired by independent members

^{*} As of latest communications to the CNMV (Spanish stock market regulator)

1.9. Management Team



Chairman FCC Esther A. Koplowitz

CEO Pablo Colio Abril

Business Areas

Construction		Environment	Water	Cement	Real Estate
	Pablo Colio Abril	Jordi Payet Pérez – Iberia Paul Taylor – U.K.	Félix Parra Mediavilla	Gerardo Kuri Kaufmann	Gerardo Kuri Kaufmann
		Bjoern Mittendorfer- CEE Iñigo Sanz - America			

Business Areas



- 1. Environment
- 2. Water
- 3. Construction
- 4. Cement
- 5. Real Estate





Activities

















Providing services to cities since 1911



Top 7 in the world



Serves over 60 million citizens



Most technologically advanced vehicle fleet in the world with over 17,200 units



Over 770 waste treatment, recycling and disposal centres



ISO 50001 certificate Comprehensive Energy Management



Management of **24 million tons waste** per year



Operating in over 5,000 municipalities



About

2,600 sustainable
vehicles
(CNG, electric,
hybrid and bi-power



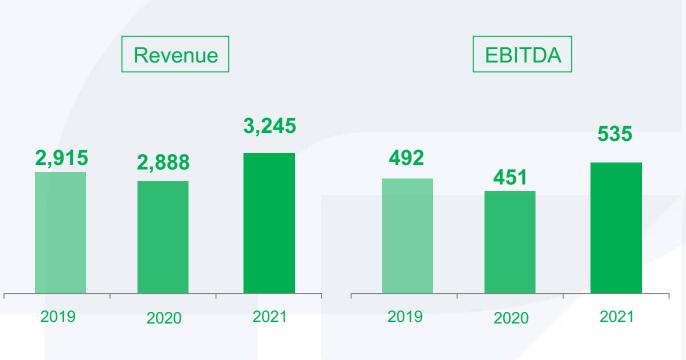
Over 40,000 employees



Inclusion of underprivileged groups in the workplace

Key Figures 2021









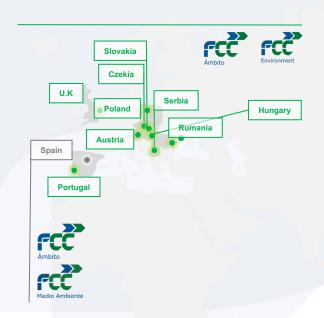
Backlog (Dec 31. 2021) 10,746 M€

Figures in million euros

International Presence







International Revenue 2021

Total : 1,408 M€



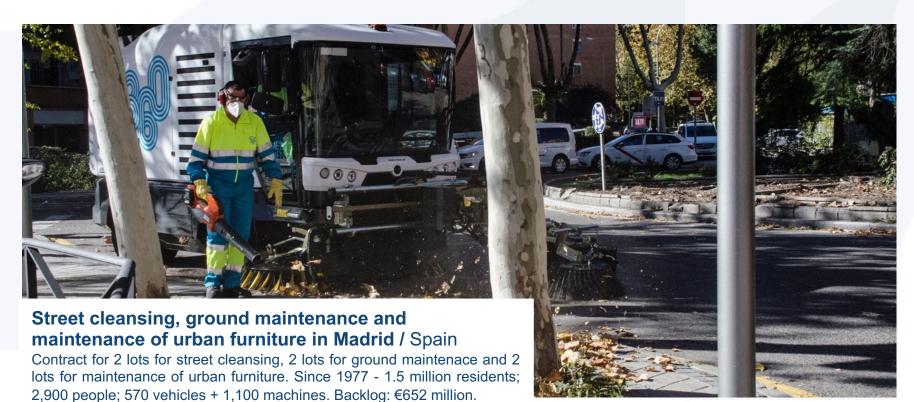


International Backlog*

(Dec. 31, 2021) **€4,446 M** (1.3 years)

*41.5% of Total









Treatment Plant - Since 1983 - 370,000 residents. Backlog: €114.8 million.

Main references



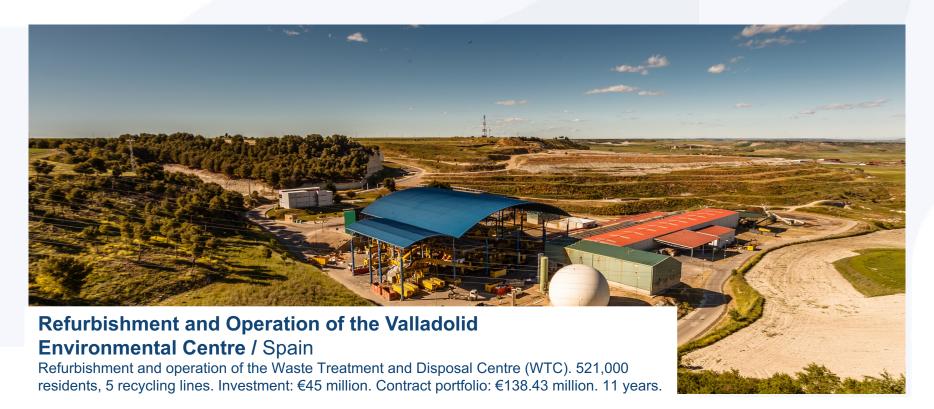


22









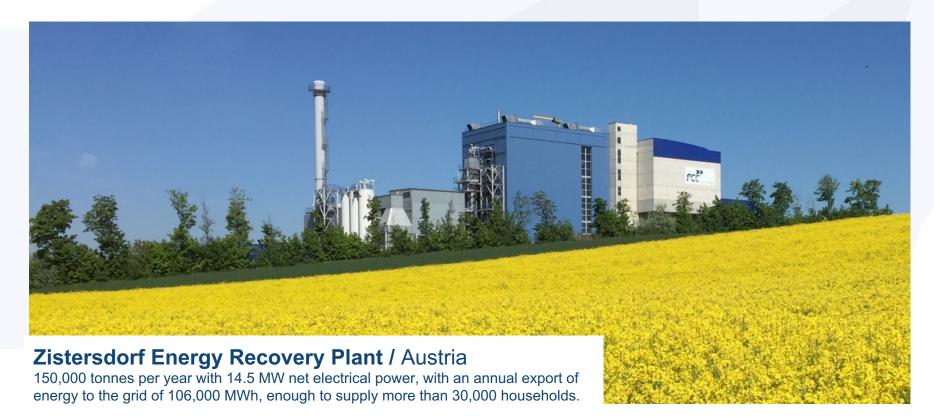
























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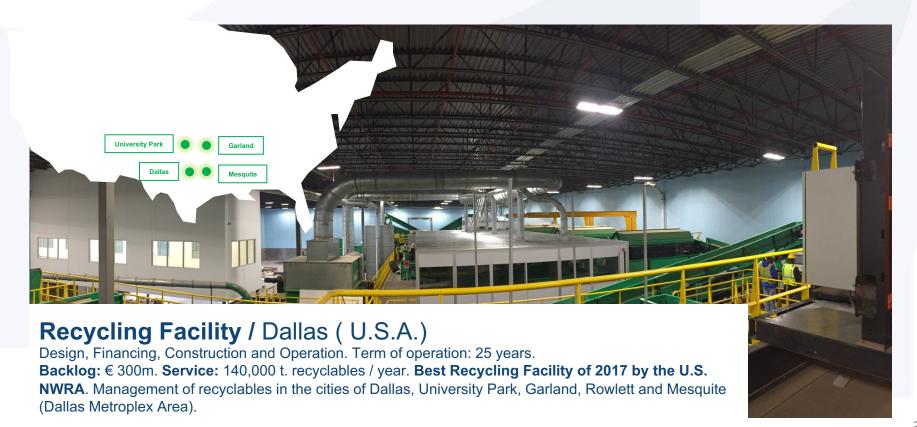
















2.2.Water



Activities



Municipal concessions for the management of the end-to-end water cycle



Infrastructure concessions in BOT model contracts

Management of public services such as collection, treatment, potabilisation, distribution, sanitation and purification, as well as water quality analysis..

Design, construction, financing and long-term operation of infrastructures, treatment plants (drinking water treatment, purification and desalination) or reuse facilities.



O&M services



EPC Models

Operation, maintenance and exploitation of infrastructures

Engineering, Procurement and Construction





29,662,500 Population served (GWI)



17 Countries presence



9,818 Emplyees



866 WWTP's



45,399 km of managed networks



239 WPP's



708 hm³/year Drinking water produced



28 IDAM's



2,867Drinking water repositories



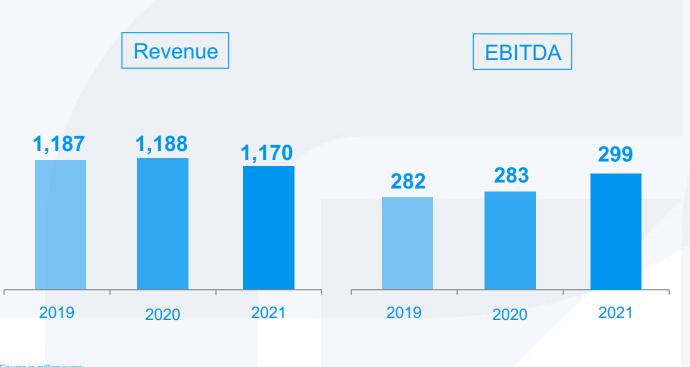
Laboratories certified according to ISO-17025



22 Sports centres

2.2.Water **Key Figures 2021**









Figures in million euros

International Presence





International Revenue 2021

Total : 404 M€





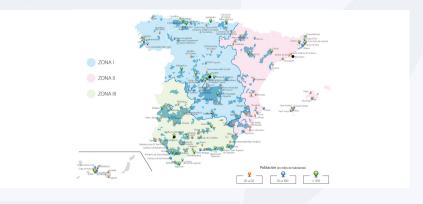
International Backlog*

(Dec. 31, 2021) **€ 8,212 M** (7 years)

*53.5% of Total



















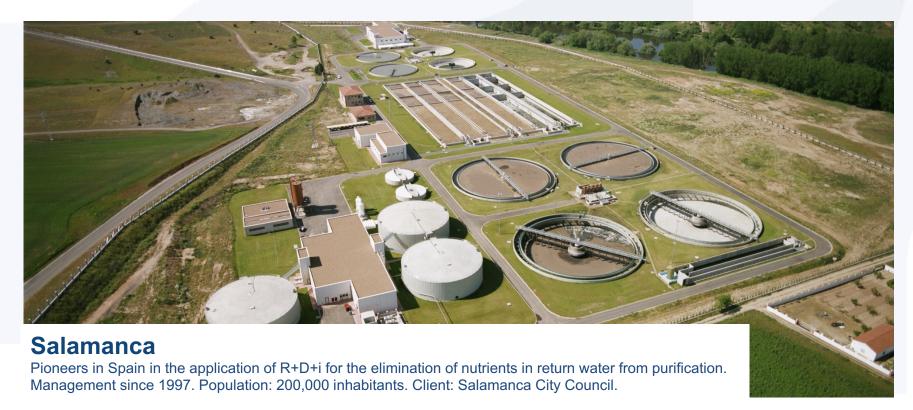
2.2.Agua

España. Principales referencias













Latam. Main references





Latam. Main references





Latam. Main references





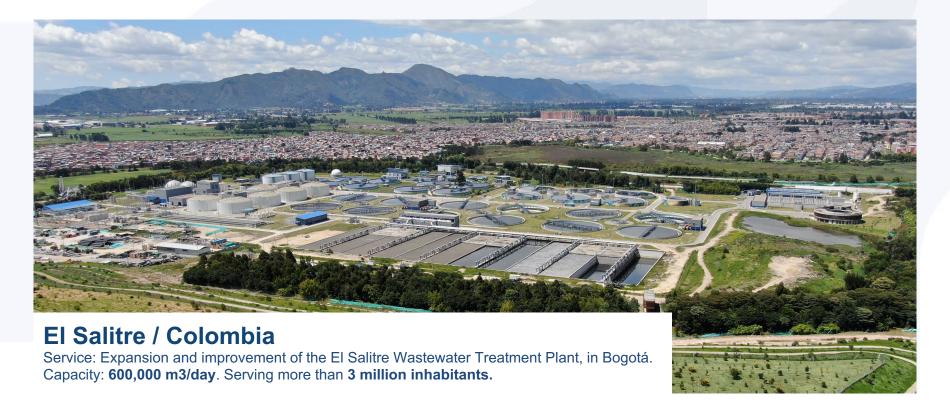


End-to-end water Cycle / Colombia

Management of the end-to-end water cycle since 2019 in 13 municipalities, providing service to more than **450,000 inhabitants**. 12 municipalities are located in the department of Córdoba and the last one in Cúcuta, Norte de Santander.

Latam. Main references





Africa. Main references





Africa. Main references





2.2.Agua

Europa. Principales referencias





República Checa - SmVaK

Proyecto: Gestión Integral del Agua es el principal operador de las regiones de Moravia y Silesia. SmVak es propietaria de las infraestructuras (siendo por tanto una actividad de duración indefinida). Es uno de los pocos casos existentes de suministro de agua transfronterizo, dando servicio por medio de sus infraestructuras a **100.000 habitantes** en la vecina Polonia.

SmVaK, filial de Aqualia cuenta con **1.200.000 usuarios** y posee una red de suministro que mide **4.627 kilómetros** y una red de alcantarillado de **1.379 kilómetros**.





Europe. Main references





France - SEFO / CEG

Serving **140,000 inhabitants** in the Île de France region (France):

8 supply management contracts and 2 sanitation contracts through the companies SEFO and CEG. Management of 700 kilometers of distribution networks, 32 water storage tanks and 70 pumping stations, as well as 200 kilometers of sewage networks.

2.2.Agua

Europa. Principales referencias

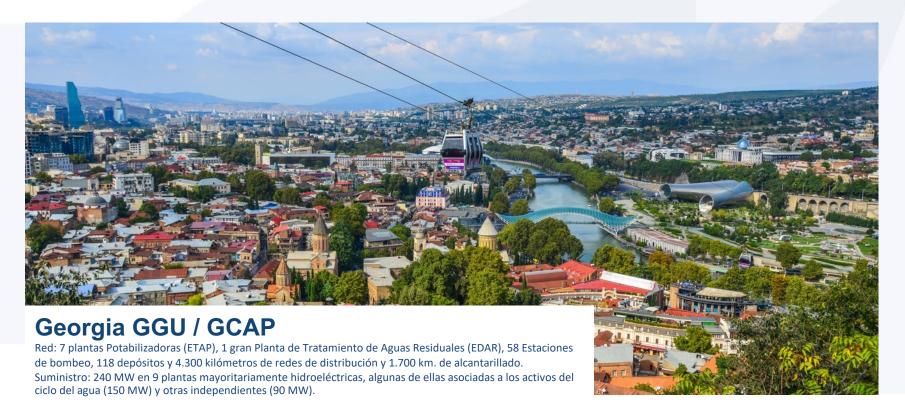




2.2.Agua

Europa. Principales referencias





Webs





www.aqualia.com

Webs

Adeje (Tenerife)

Linares (Jaén)

Lleida

Alcalá de Henares

<u>Almería</u>

Ávila

<u>Calahorra</u> (La Rioja)

<u>Écija</u> (Sevilla)

El Vendrell (Tarragona)

Entemanser

Granadilla de Abona

(Tenerife)

Guía de Isora (Tenerife)

<u>Ingenio</u> (Gran Canarias)

<u>Jaén</u>

San Miguel de Abona

(Tenerife)

Jerez de la Frontera (Cádiz)

Lloret de Mar (Girona)

Medina del Campo

(Valladolid)

Mérida (Badajoz)

Muro (Valencia)
Narón (A Coruña)

Nerja (Málaga)

Oviedo (Asturias)

Puerto de la Cruz (Tenerife)

Salamanca

San Lorenzo de El Escorial

Santander

Talavera de la Reina

Vélez Málaga (Málaga)

Vigo

Santa Marta de Tormes (Salamanca)

Santiago del Teide (Tenerife) Sanlúcar de Barrameda (Cádiz)

Ostrava (República Checa)

Caltanissetta

Campomaior (Portugal)

Elvas (Portugal)

Fundao (Portugal)

Francia Colombia Georgia



Activities



Railway infrastructures

Roads

Bridges

Tunnels

Maritime infrastructure

Airport infrastructure

Water Infrastructure



Housing units and estatesNon-residential buildingsRehabilitation



Electromechanical installations and maintenance

Electrical networks and railway works

Maintenance

Industrial Construction

Systems

Infrastructure maintenance

Prefabrication

Corporate Image





Over 120 years of experience



We are global and local



Riyadh Metro, the largest contract awarded in the history of Spanish construction

(Riyad Metro, Toronto Railway Network)



Leader
in urban transport
infrastructure



Operating in over 25 countries



One of the **top 35** construction companies in the world



International benchmark in the selective execution of large civil works (tunnels, railway, metro)



More than 25 million people use our infrastructures

Key Figures 2021







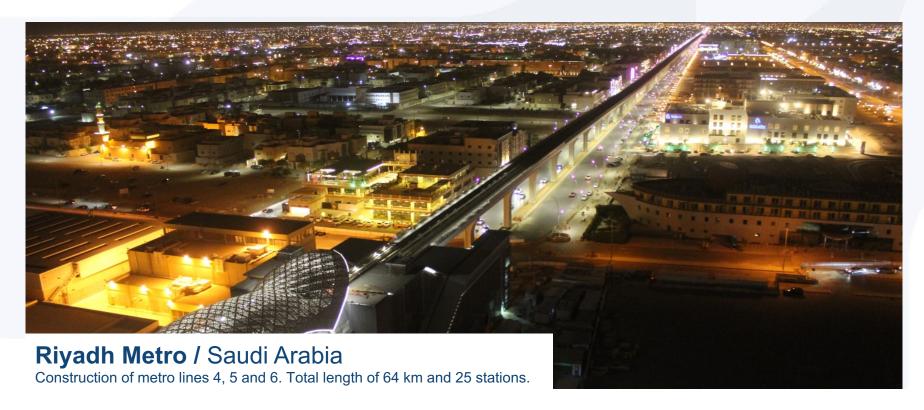


International Presence

































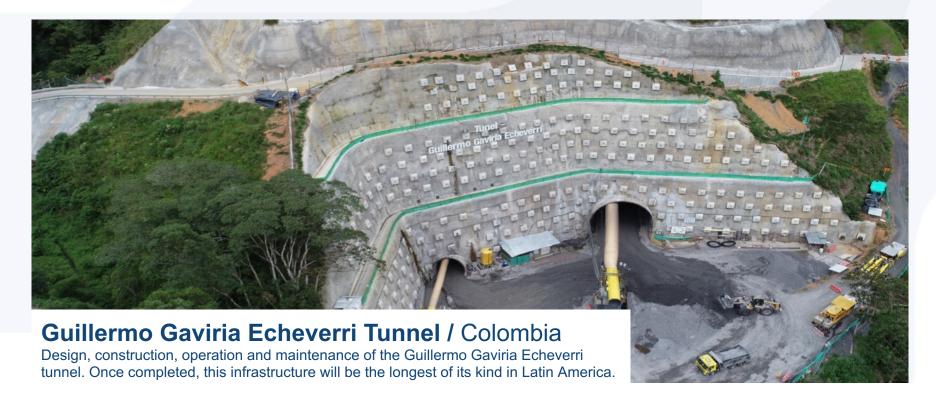




















2.3. Construction

Main References





2.3. Construction

Main References





2.3. Construction

Main References







Activities











Present in **3 continents**



"El Alto" plant, the second largest cement factory in Europe



Promoting fuel and alternative raw materials



SpainMarket leader
with extensive
territorial coverage



Production capacity of 15.6 million tonnes of cement



The **most advanced technology**to guarantee
sustainable production



Tunisia Market leader

2.4. Cement **Key Figures 2021**







Figures in million euros

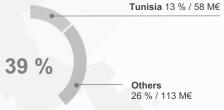
International presence





International Revenue 2021

Total : € 171 M



Spain. Main references





África. Main references





Main references





Main references







Activities







Office
Malls
Locals & Others
Build to Rent (BtR)





Más de 30 años de experiencia



Más de 500.000 m² de superficie en alquiler



280 viv. BtR: 85 en explotación 195 en construcción



Más de

2,3 millones m²
de techo edificable



Presencia Internacional

Key Figures 2021









Backlog (Dec. 31, 2021) **€ 108 M**

Grupo Realia and Jezzine only contribute to the FCC Group's operations for two months of the year.

Main references / Office Renting





The world's first leaning office tower is part of the nerve centre of Madrid's economic activity. Designed by the first ever Priztker Prize winner, Philip Johnson, and his partner John Burgee, its post-modernist style and its 15° tilt make it an essential part of Madrid's skyline.

Total surface area: 28,424 m²

Storeys: 24 Floors + 3 Underground floors

Parking capacity: 351 Spots



Prominent building in the Plaza de Europa Business Area. Designed by one of the world's most influential architects, Japan's Toyo Ito (Pritzker Prize 2013) in collaboration with the b720 firm, it forms a unique architectural ensemble in its union with the Hotel Porta Fira. Standing 110 m high, it is one of the tallest buildings in the city.

Total surface area: 31,960 m² **Storeys:** 22 Floors + Basement **Parking capacity:** 399 Spots

Main references / Office Renting





The building was completely refurbished in 2012, creating an avantgarde space inside with exclusive materials and design. It boasts a spectacular, modern and unique architecture, with a main façade made of glass on an aluminium structure.

Total surface area: 8,800 m² Available storeys: 11 Floors Parking capacity: 140 Spots



It is one of the most representative buildings of modern architecture in the centre of the Prime area of the capital. Its four glazed façades with curtain wall system give prominence to natural light, creating luminous interior spaces. The rooms are characterised by their spaciousness, open-plan design and cutting-edge technology.

Total surface area: 4,590 m²

Available storeys: Ground floor + 7

Parking capacity: 66 Spots

Main references / Shopping Malls





The Plaza Nueva Shopping Complex is designed in the form of a square and is being built to complete the commercial offer in the south of Madrid and to provide a response to the strong demand from a catchment area of more than one million people.

Gross Leasable Area (GLA): 52,636 m²

Annual visitors: 6.4 million **Parking capacity:** 2,987 spots

Shops: 34



This modern shopping complex, with four floors and three basement car parks, with more than 6 million visitors a year, has become the nerve centre of social activity in Guadalajara. Ferial Plaza has a wide and selected commercial and leisure offer and a magnificent location with great visibility from the A2.

Gross Leasable Area (GLA): 32,523 m²
Annual visitors: more than 6 million

Shops: 95

Main references / Housing









Main references / Local







Main references / Housing Development









Arroyo del Fresno, Madrid



Main references / Land Management



















URBAN

"AR Nuevo Tres Cantos" 262,450 m² of elevation limit(1,822 homes) Tres Cantos, Madrid

BUILDABLE

(Development planning)

"Retamar de la Huerta" 30,134 m² of elevation limit (291 homes) Alcorcón, Madrid.

BUILDABLE

(Pending development planning)

SAU-21 de El Molar 429,664 m² of elevation limit (2,500 homes) El Molar, Madrid





FCC Group

Webs



FCC Group





fccma.com



fccambito.es



fccenviromental.com

Environment



fccenvironment.co.uk



fcc-group.eu

fcc.es





fccco.com

fccindustrial.com

Water



aqualia.com

Cement



Real Estate



valderrivas.es fc

fccrealestate.es realia.es

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