

# Corporate Presentation

2024





Over  
**125 years**  
of experience



Over  
**71,000**  
employees



**Referent** in environmental services, the management of the end-to-end water cycle, the construction of infrastructures and the development of projects under concession.



Operations in over **25 countries**,  
51% of revenue from international markets



High income  
**stability**



**Integrated**  
service offering



**€9,071 M** in revenue  
**€1,435 M** EBITDA in 2024



## Diversified business model

FCC Group

Environment

Water

Construction

Concessions

### Environment

- Waste collection
- Street cleaning
- Urban waste treatment and recycling
- Conservation of green areas
- Maintenance of sewer networks
- Comprehensive cleaning and maintenance of buildings and facilities
- Industrial waste treatment and recycling
- Soil contamination recovery

### Construction

- Civil engineering
- Railway works
- Industrial building
- Concessions
- Infrastructure maintenance
- Construction prefabricates
- Corporate image

### Water

- Municipal concessions for the management of the public water cycle service
- Infrastructure concessions in BOT model contracts
- O&M services
- EPC models

### Concessions

- Road infrastructure
- Urban transport
- Social infrastructure
- Other infrastructure







Integrated offering

FCC Group

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Advanced technology

Proprietary technology for waste collection and street cleaning

Leadership in recycling systems and energy recovery from waste

Experts in providing solutions across all phases of the comprehensive water cycle for all uses: residential, agricultural, and industrial, and for all needs of public and private entities and organizations

Specialists in technically complex bridges and ports

Innovative processes for high-speed lines, metro, and tunnels

Specialists in turnkey projects in the industrial sector





Our leadership position strengthens our ability to capitalize on the demand for our activities.

|              |   |   |
|--------------|---|---|
| Environment  |    | <p>Positive long-term outlook due to regulatory developments and environmental considerations. The EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035, while reducing landfill to 10% by 2035.</p> <p>New opportunities arising from the planned reforms in Spain regarding recycling and composting in 2023.</p> <p>Organic potential for international expansion, particularly in America, the UK, and some Central European countries.</p> |
| Water        |  | <p>Positive long-term outlook due to regulatory developments, environmental considerations, and the gap in water infrastructure.</p> <p>Growth and international expansion to meet global needs for clean water and sanitation for all, supported by the right human resources and technology.</p> <p>Growth potential in Europe and selectively in MENA and America.</p>   |
| Construction |  | <p>The ongoing infrastructure gap in selected markets provides additional advantages.</p> <p>Growth potential in Spain linked to clean energy, efficiency, and related facilities.</p>  |
| Concessions  |  | <p>Selective expansion supported by the demand for public-private collaboration in new transport infrastructure and facilities projects.</p> <p>Predominant geographical positioning in the established jurisdictions where the Group operates.</p>   |







## Environment

- Urban waste collection
- Street cleaning
- Treatment and recycling of urban waste
- Conservation of green areas
- Maintenance of sewage systems
- Industrial waste and soil recovery



Figures



FCC Group

Environment

Water

Construction

Concessions



Providing services to citizens since 1911



Among the 7 best in the world



Service for over 78 million citizens



More than 860 treatment, recycling, and waste disposal facilities



ISO 50001 certified in Comprehensive Energy Management



Management of 26.9 million tonnes of waste per year



Present in 5,650 municipalities



4,217 sustainable vehicles (CNG, electric, and Bi Power)



Nearly 54,000 people



Labour integration for disadvantaged groups

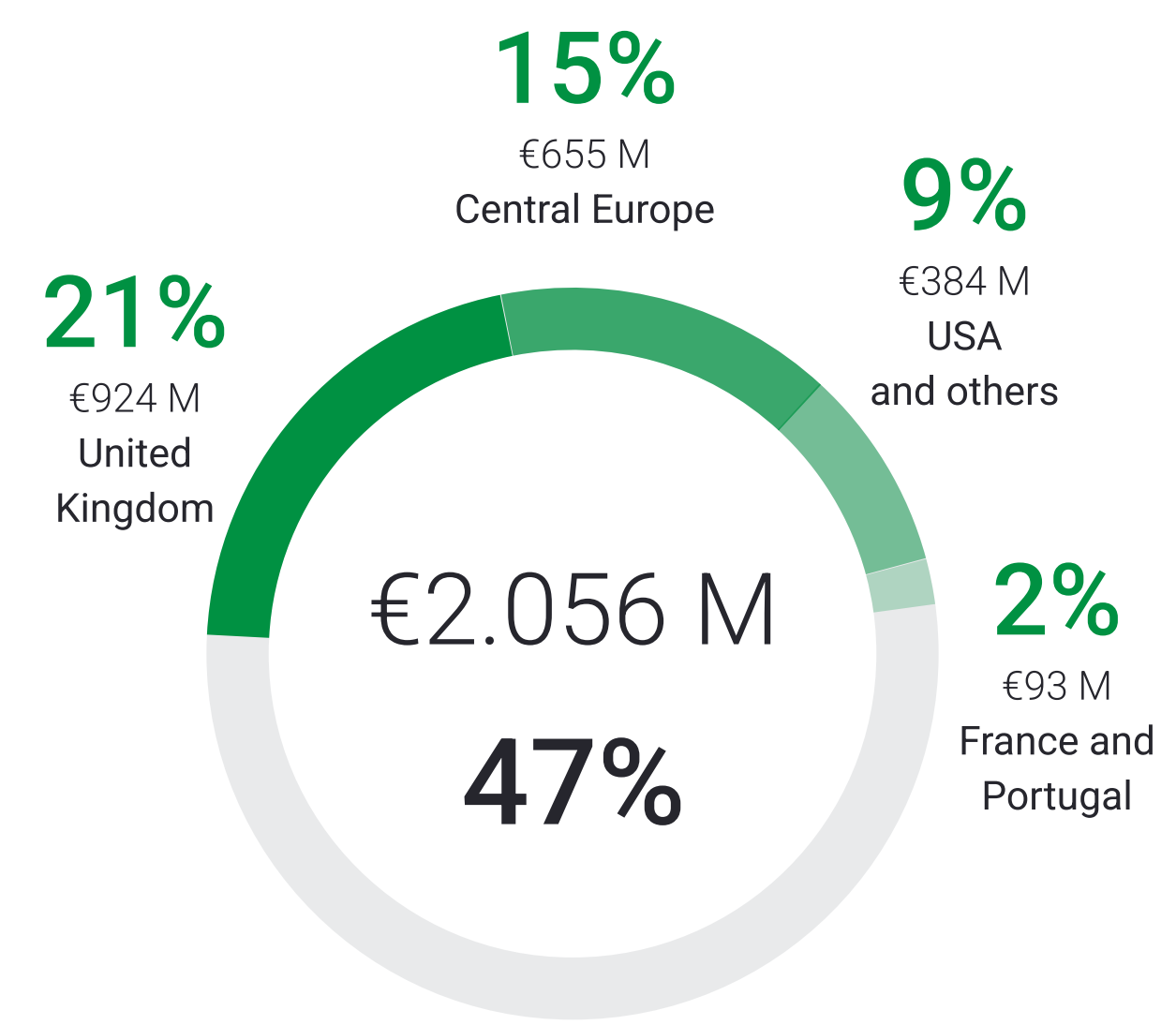


The world's most technologically advanced fleet of vehicles with over 23,000 units





International revenues 2024



International portfolio

€5.609 M

40% of the total,  
as of 31 December 2024







## Water

### End-to-end public water cycle management service

Management of both Public and Private Services such as water capture, treatment, purification, distribution, sanitation, and analysis of water quality.

### Operation, maintenance, and exploitation services of infrastructures – O&M

O&M contracts ensure a continuous supply of quality water, which requires the dedication, technology, professionalism, and experience necessary to achieve maximum excellence in the processes of the integrated water cycle.

### Infrastructure Concessions – BOT

Design, construction, financing, and long-term operation of infrastructures, treatment plants (purification, depuration, and desalination) or reuse facilities through BOT-type contracts and take or pay mechanisms.

### EPC Models (Engineering, Procurement and Construction)

Execution of design and construction projects, without involving the operation of the projects once the construction phase is completed.



Figures 2023



**44,822,891**  
population served



**18** countries presence



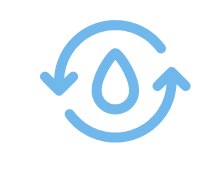
**14,040** employees



**966** WWTP's



**92,405** km  
of managed  
networks



**291** DWTP'S



**1,246** hm<sup>3</sup>/year  
potable water  
produced



**48** SWRO's



**3,353** potable water  
reservoirs



**20** sports centres



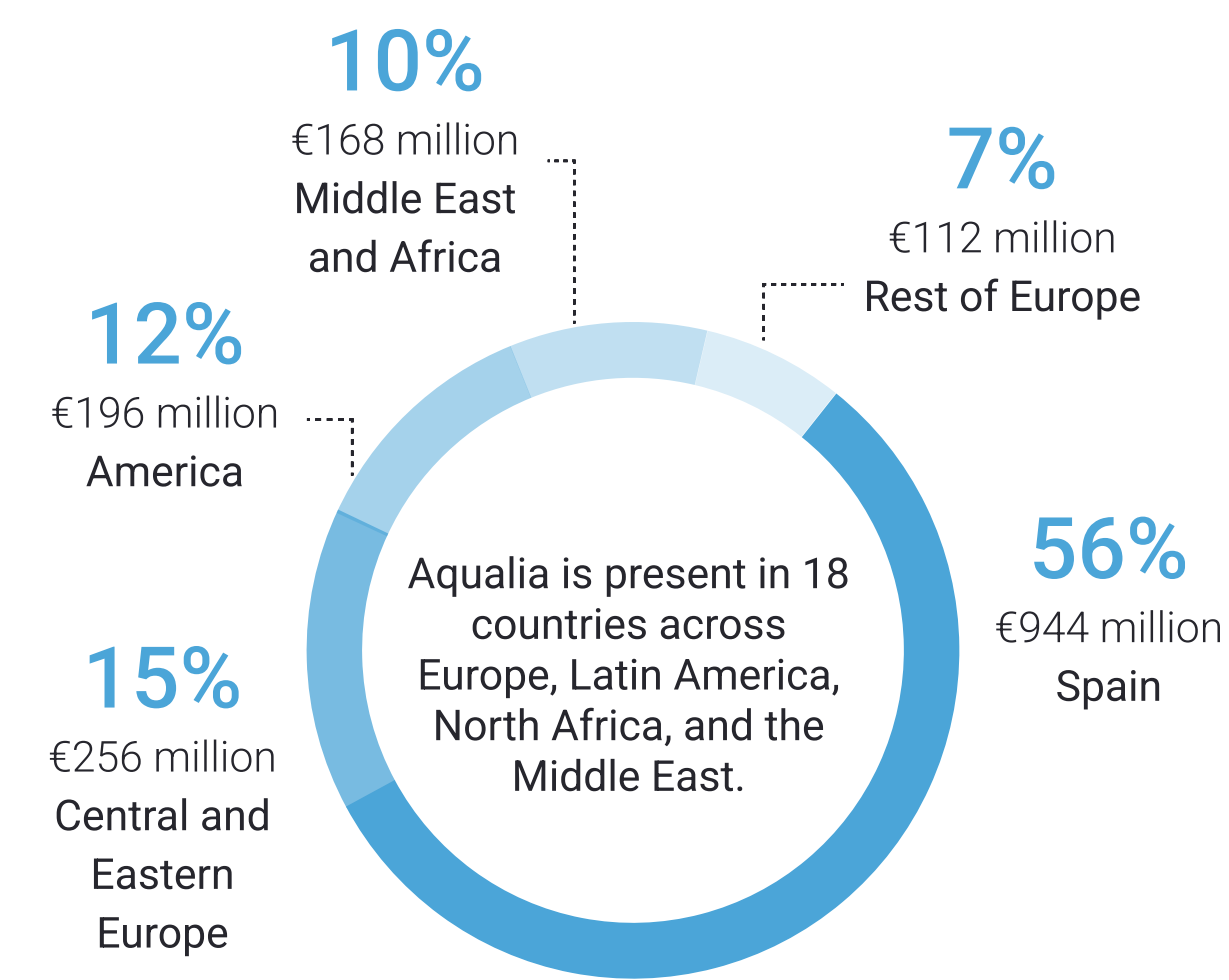
**22** accredited central laboratories according to ISO-17025



International presence



Business Breakdown 2024



Spain

€944 M

56% of the total

International

€731 M

44% of the total





## Construction

### Civil works

- Railway infrastructures
- Roads
- Bridges
- Tunnels
- Maritime infrastructures
- Airport infrastructures
- Hydraulic infrastructures

### Building

- Housing units and estates
- Non-residential buildings
- Rehabilitation

### Industrial

- Electromechanical installations and maintenance
- Electrical networks and railway works
- Industrial construction
- Systems
- Infrastructure maintenance
- Prefabrication
- Corporate image



Figures



FCC Group

Environment

Water

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Concessions



Over **125 years** of experience



We are **global and local**



Awarded the **largest urban transport infrastructure contracts** (Riyadh Metro, Toronto Rail Network)



**Leader** in urban transport infrastructures



Present in **24 countries**



One of the **top 28** construction companies in the world



**More than 250 million** people use our infrastructures

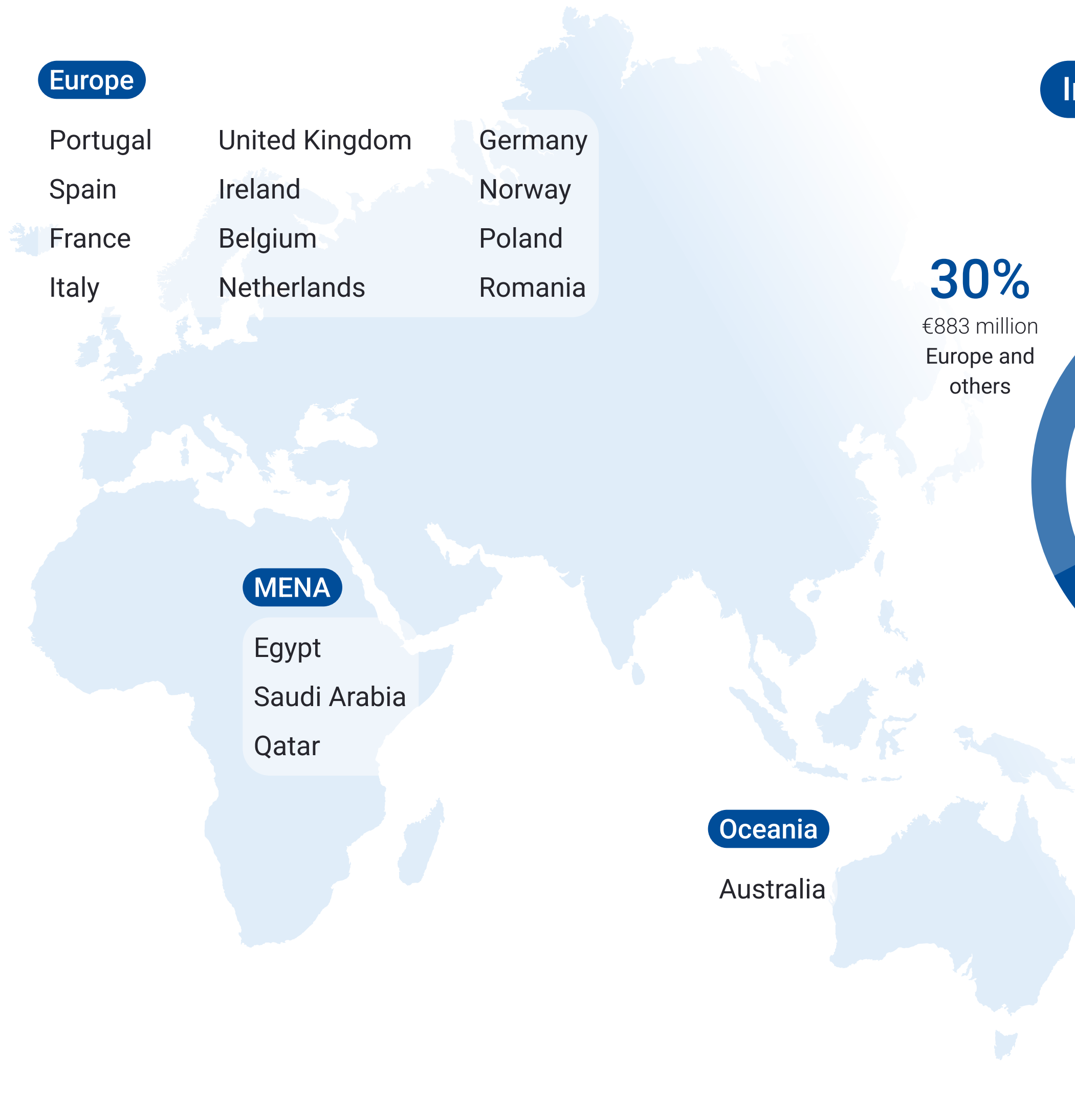


**International benchmark** in the selective execution of large civil works (tunnels, railways, metro...)

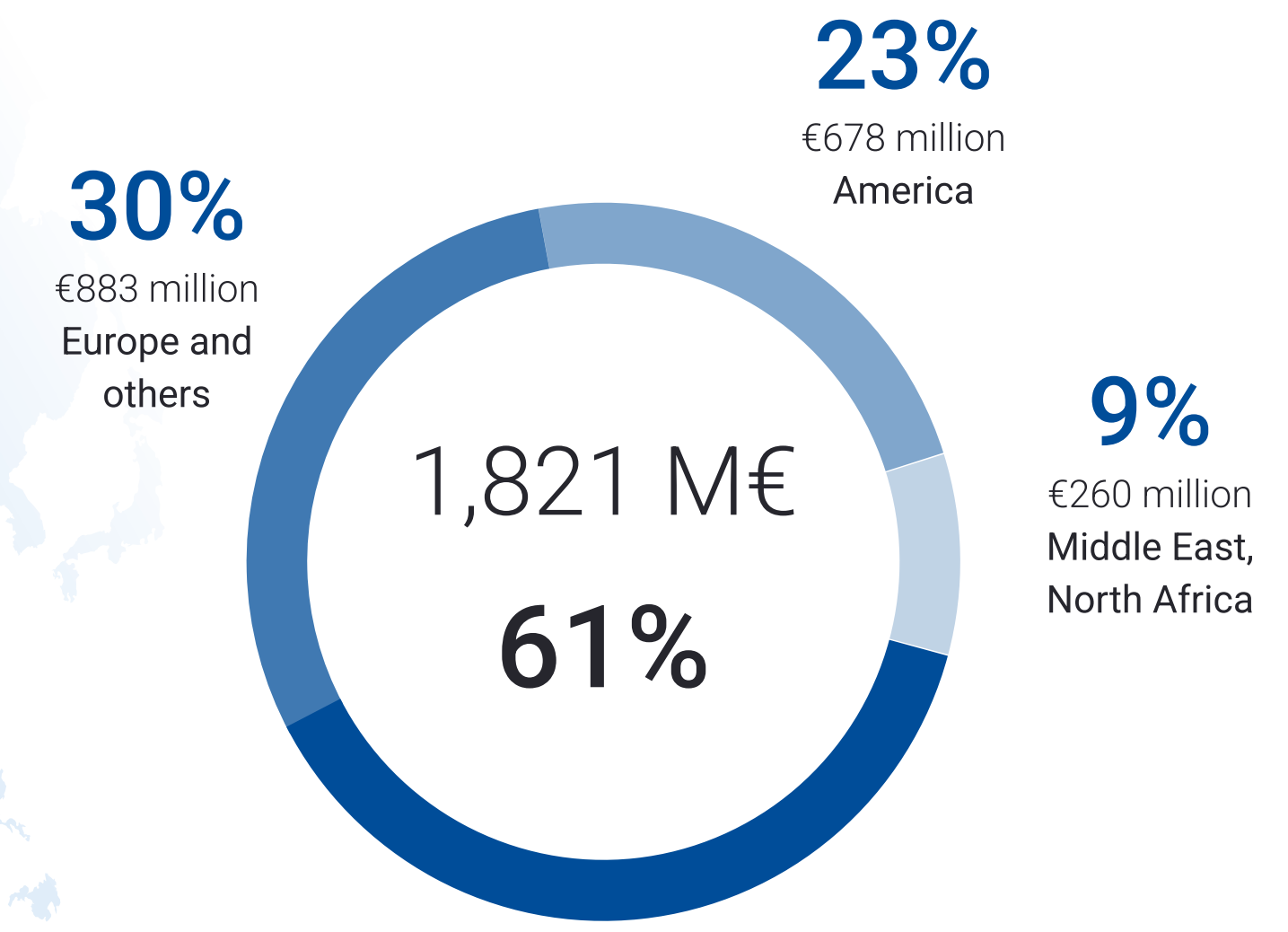




# Key figures 2024



## International Revenue 2024



## International backlog







Activities



FCC Group

Environment

Water

Construction

Concessions



## Concessions

- Road infrastructures
- Urban transport
- Social infrastructures\*  
Includes sanitary facilities and public buildings
- Other infrastructures





Figures



Leaders  
in urban transport  
concessions



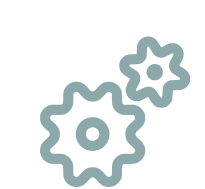
Present in **5 countries**



More than **100 million** people use  
our concessions



**Specialised** in  
sustainable mobility  
infrastructure



We are part of the **FCC Group**, an international  
leader in infrastructure



Present in **social**  
infrastructure

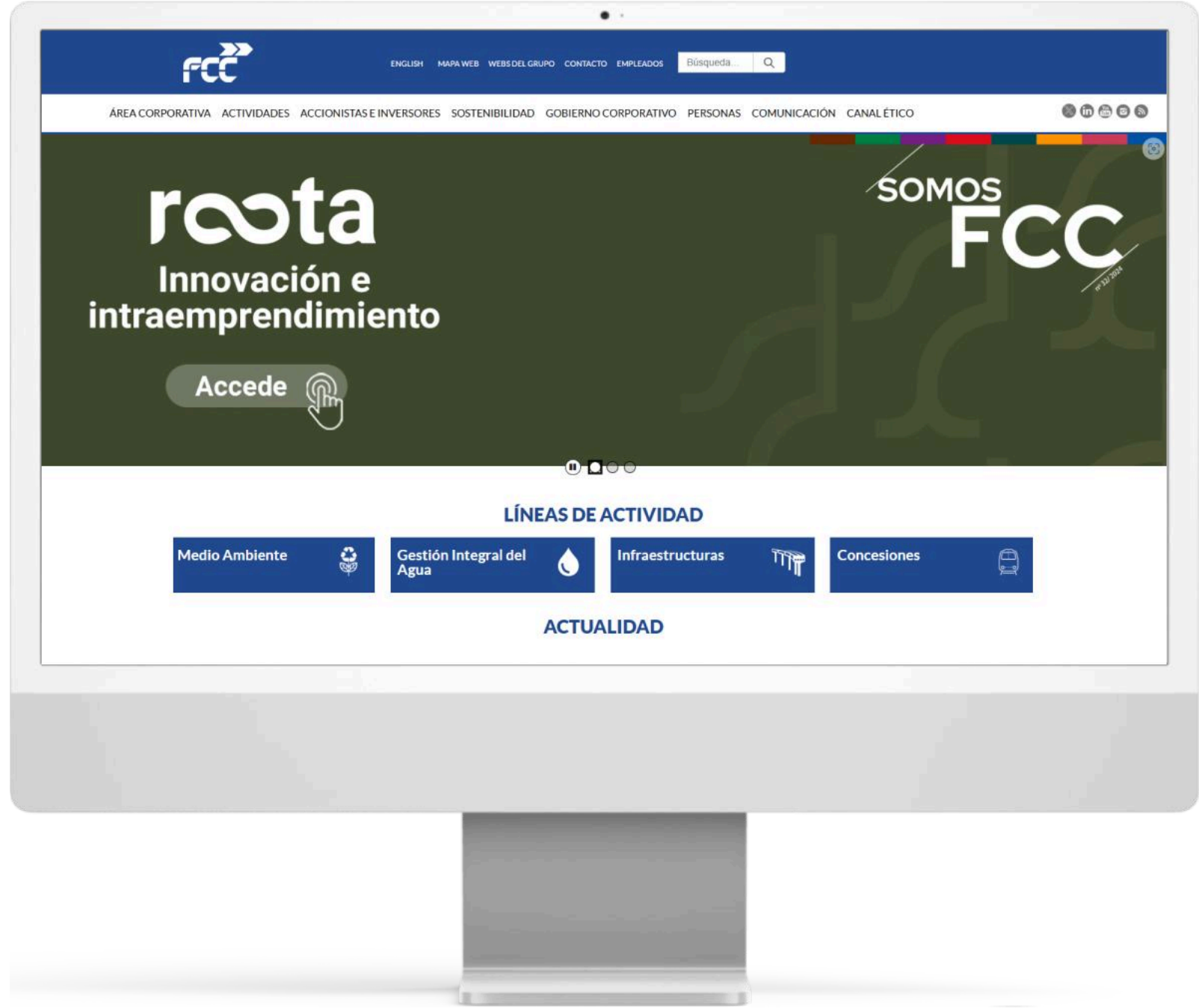


International presence





Websites



FCC Group

Environment

Water

Construction

Concessions

FCC Group



 [fcc.es](https://fcc.es)



Water



 [aqualia.com](https://aqualia.com)



Construction



 [fccco.com](https://fccco.com)



 [fccindustrial.com](https://fccindustrial.com)



Concessions



 [fccconcesiones.com](https://fccconcesiones.com)



Environment



 [fccma.com](https://fccma.com)



 [fccambito.es](https://fccambito.es)



 [fcc-group.eu](https://fcc-group.eu)



 [fccenvironment.co.uk](https://fccenvironment.co.uk)



 [fccenvironmental.com](https://fccenvironmental.com)



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