

Corporate Presentation

2024



Over
125 years
of experience



Over
71,000
employees



Referent in environmental services, the management of the end-to-end water cycle, the construction of infrastructures and the development of projects under concession.



Operations in over **25 countries**,
51% of revenue from international markets



High income
stability

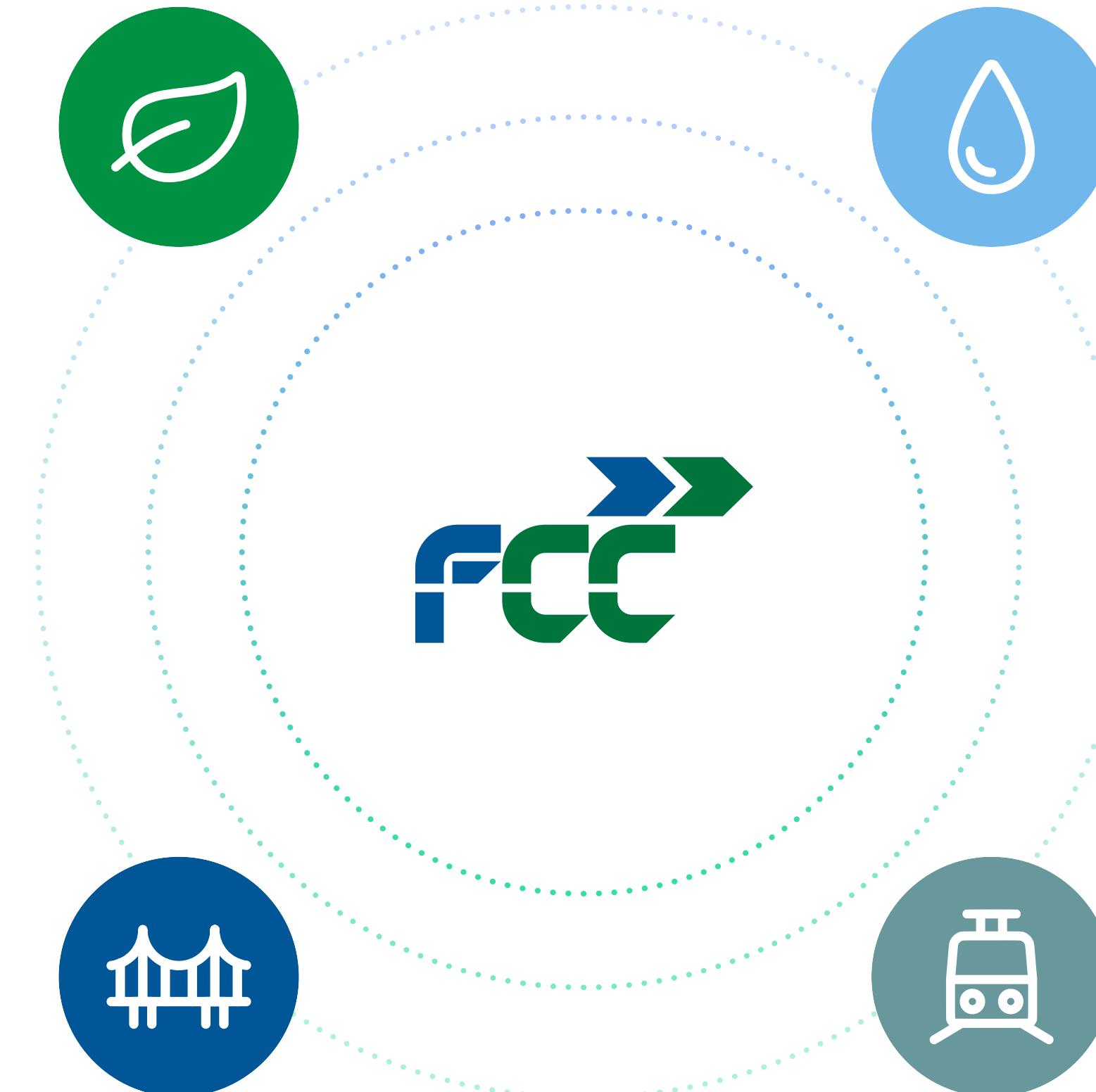


Integrated
service offering



€9,071 M in revenue
€1,435 M EBITDA in 2024

Diversified business model



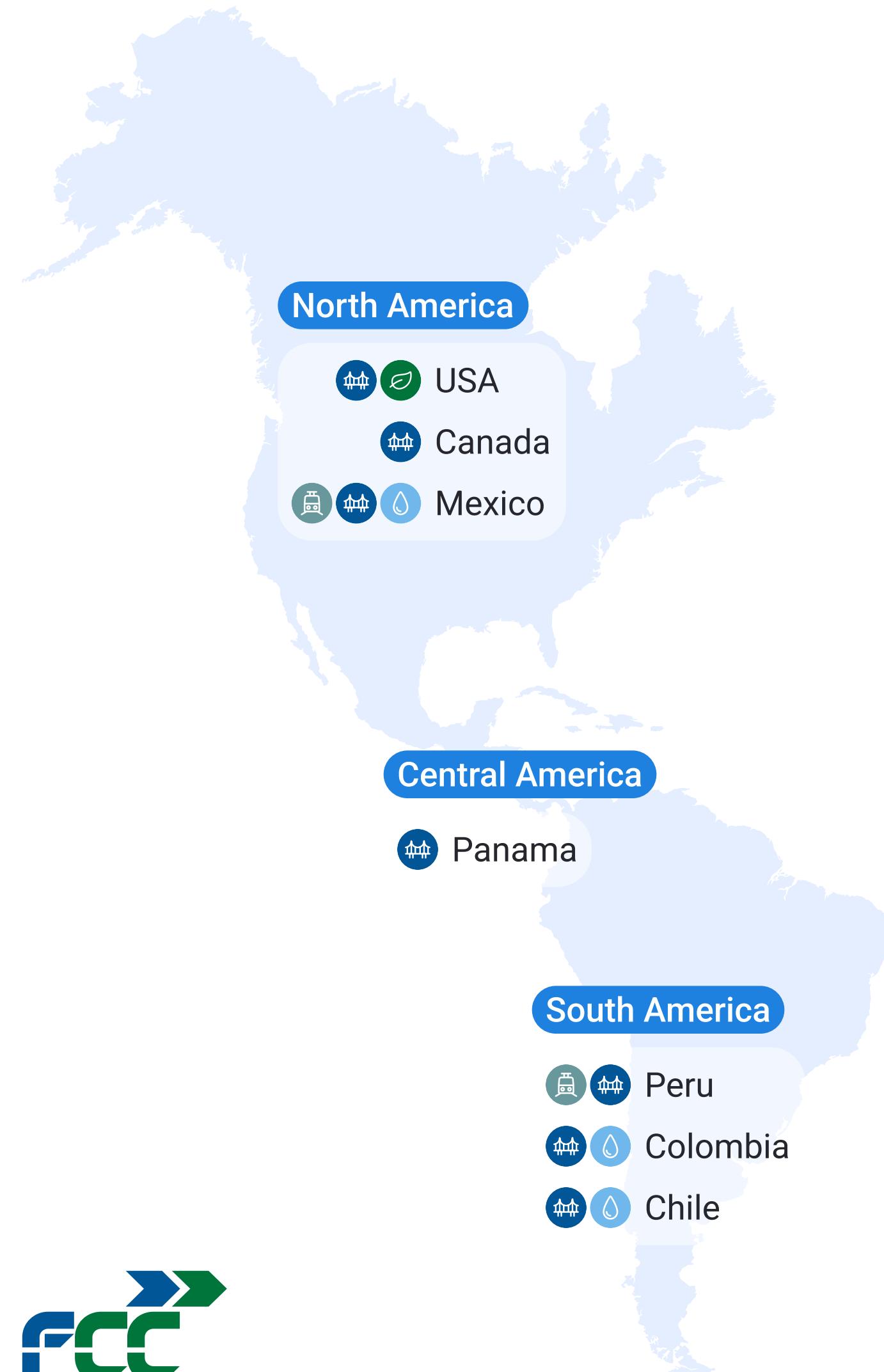
Water

- Municipal concessions for the management of the public water cycle service
- Infrastructure concessions in BOT model contracts
- O&M services
- EPC models

Concessions

- Road infrastructure
- Urban transport
- Social infrastructure
- Other infrastructure

Leadership position in all Areas

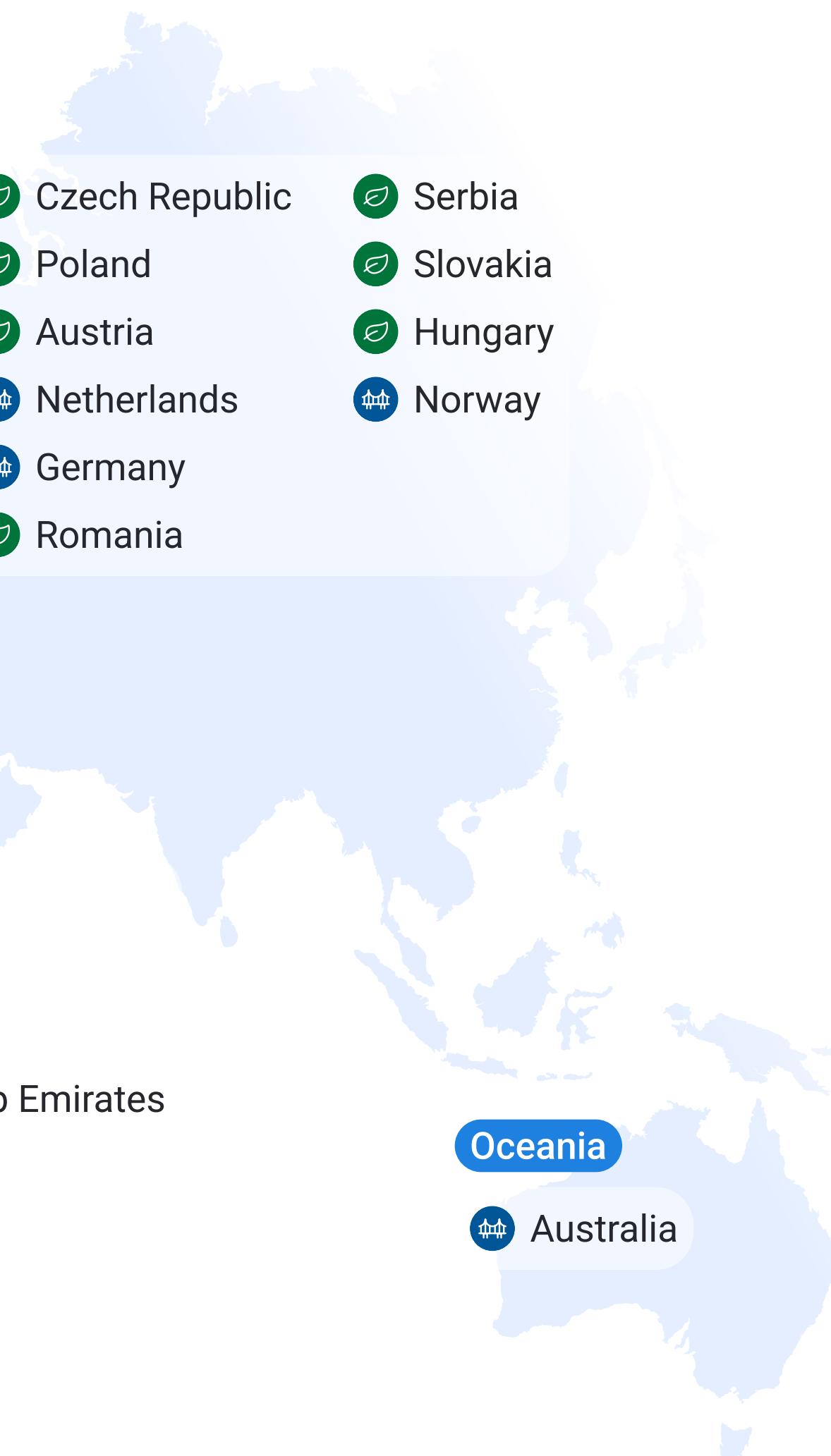


Europe

Spain	Czech Republic	Serbia
Portugal	Poland	Slovakia
United Kingdom	Austria	Hungary
Italy	Netherlands	Norway
France	Germany	
Belgium	Romania	

MENA

Saudi Arabia	Egypt
Algeria	Georgia
Tunisia	Qatar
Oman	United Arab Emirates



Environment

- #1 in Spain¹
- #5 in the EU¹
- #1 in integrated waste management services in Central and Eastern Europe¹
- Among the top 15 in the USA¹
- Among the top 7 in the world¹

Water

- #1 in Spain²
- #4 in Europe²
- #9 in the world²

Construction

- #3 in Spain¹
- Among the 15 largest construction companies in Europe²
- #34 in the world³

Concessions

- Among the top 10 concessionaires in Europe

¹By revenue volume

²Source: December 2022 GWI Ranking

³ENR Top 250 Contractors

Integrated offering

Advanced technology

Proprietary technology for waste collection and street cleaning

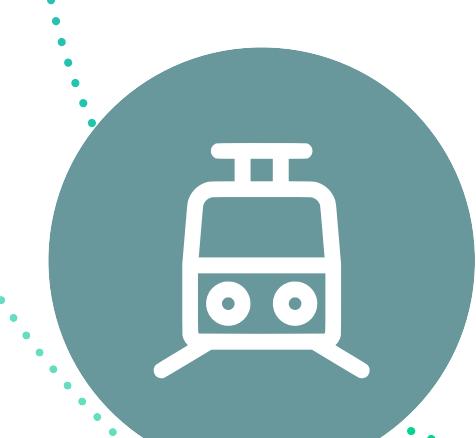
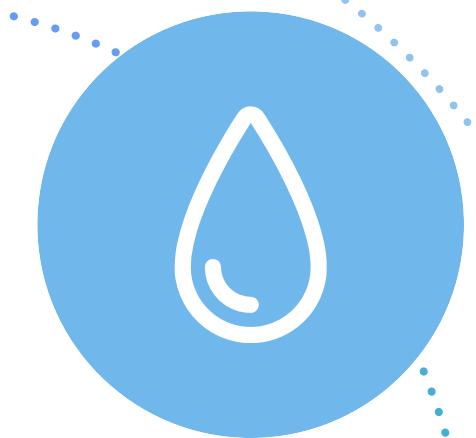
Leadership in recycling systems and energy recovery from waste

Experts in providing solutions across all phases of the comprehensive water cycle for all uses: residential, agricultural, and industrial, and for all needs of public and private entities and organizations

Specialists in technically complex bridges and ports

Innovative processes for high-speed lines, metro, and tunnels

Specialists in turnkey projects in the industrial sector



Advanced technology and integrated offering of high value-added products and services across all Business Areas

Value creation

Our leadership position strengthens our ability to capitalize on the demand for our activities.

Environment



Positive long-term outlook due to regulatory developments and environmental considerations. The EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035, while reducing landfill to 10% by 2035.

New opportunities arising from the planned reforms in Spain regarding recycling and composting in 2023.

Organic potential for international expansion, particularly in America, the UK, and some Central European countries.

Positive long-term outlook due to regulatory developments, environmental considerations, and the gap in water infrastructure.

Water



Growth and international expansion to meet global needs for clean water and sanitation for all, supported by the right human resources and technology.

Growth potential in Europe and selectively in MENA and America.

Construction



The ongoing infrastructure gap in selected markets provides additional advantages.

Growth potential in Spain linked to clean energy, efficiency, and related facilities.

Concessions



Selective expansion supported by the demand for public-private collaboration in new transport infrastructure and facilities projects.

Predominant geographical positioning in the established jurisdictions where the Group operates.



Environment

- Urban waste collection
- Street cleaning
- Treatment and recycling of urban waste
- Conservation of green areas
- Maintenance of sewage systems
- Industrial waste and soil recovery



Figures

FCC Group

Environment

Water

Construction

Concessions



Providing services
to citizens
since 1911



Service for over **78**
million
citizens



ISO 50001 certified in
Comprehensive Energy
Management



Present in
5,650 municipalities



Nearly
54,000
people



The world's most technologically advanced fleet of
vehicles with **over 23,000** units



Among the
7 best
in the world



More than **860**
treatment, recycling,
and waste disposal
facilities



Management of **26.9**
million tonnes of waste
per year



4,217 sustainable
vehicles (CNG,
electric, and Bi
Power)

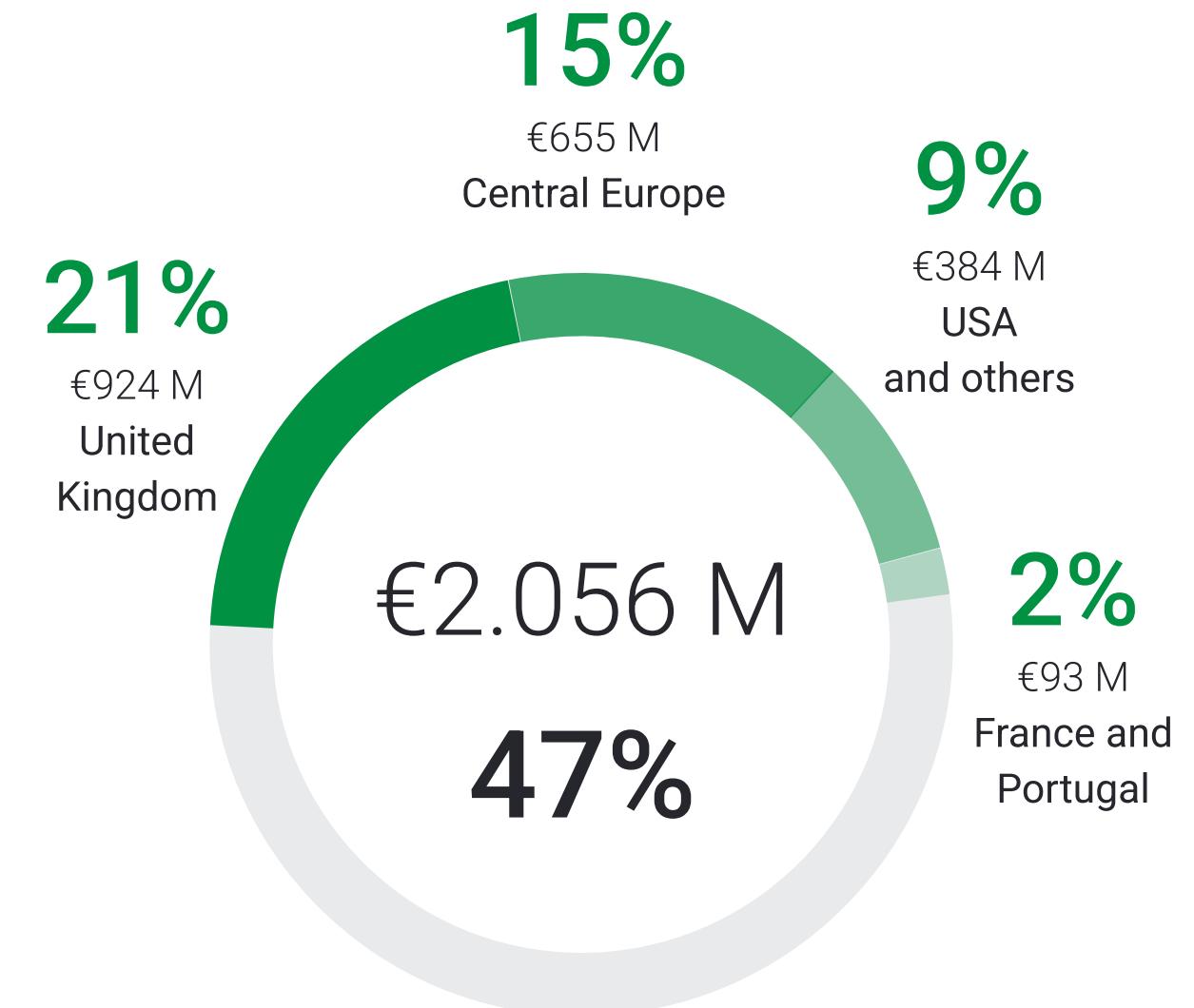


Labour integration
for disadvantaged
groups

International presence



International revenues 2024



International portfolio

€5.609 M

40% of the total,
as of 31 December 2024





Activities



Water

End-to-end public water cycle management service

Management of both Public and Private Services such as water capture, treatment, purification, distribution, sanitation, and analysis of water quality.

Operation, maintenance, and exploitation services of infrastructures – O&M

O&M contracts ensure a continuous supply of quality water, which requires the dedication, technology, professionalism, and experience necessary to achieve maximum excellence in the processes of the integrated water cycle.

Infrastructure Concessions – BOT

Design, construction, financing, and long-term operation of infrastructures, treatment plants (purification, depuration, and desalination) or reuse facilities through BOT-type contracts and take or pay mechanisms.

EPC Models (Engineering, Procurement and Construction)

Execution of design and construction projects, without involving the operation of the projects once the construction phase is completed.



Figures 2023

FCC Group

Environment

Water

Construction

Concessions



44,822,891
population served



18 countries presence



14,040 employees



966 WWTP's



92,405 km
of managed
networks



291 DWTP's



1,246 hm³/year
potable water
produced



48 SWRO's



3,353 potable water
reservoirs



20 sports centres

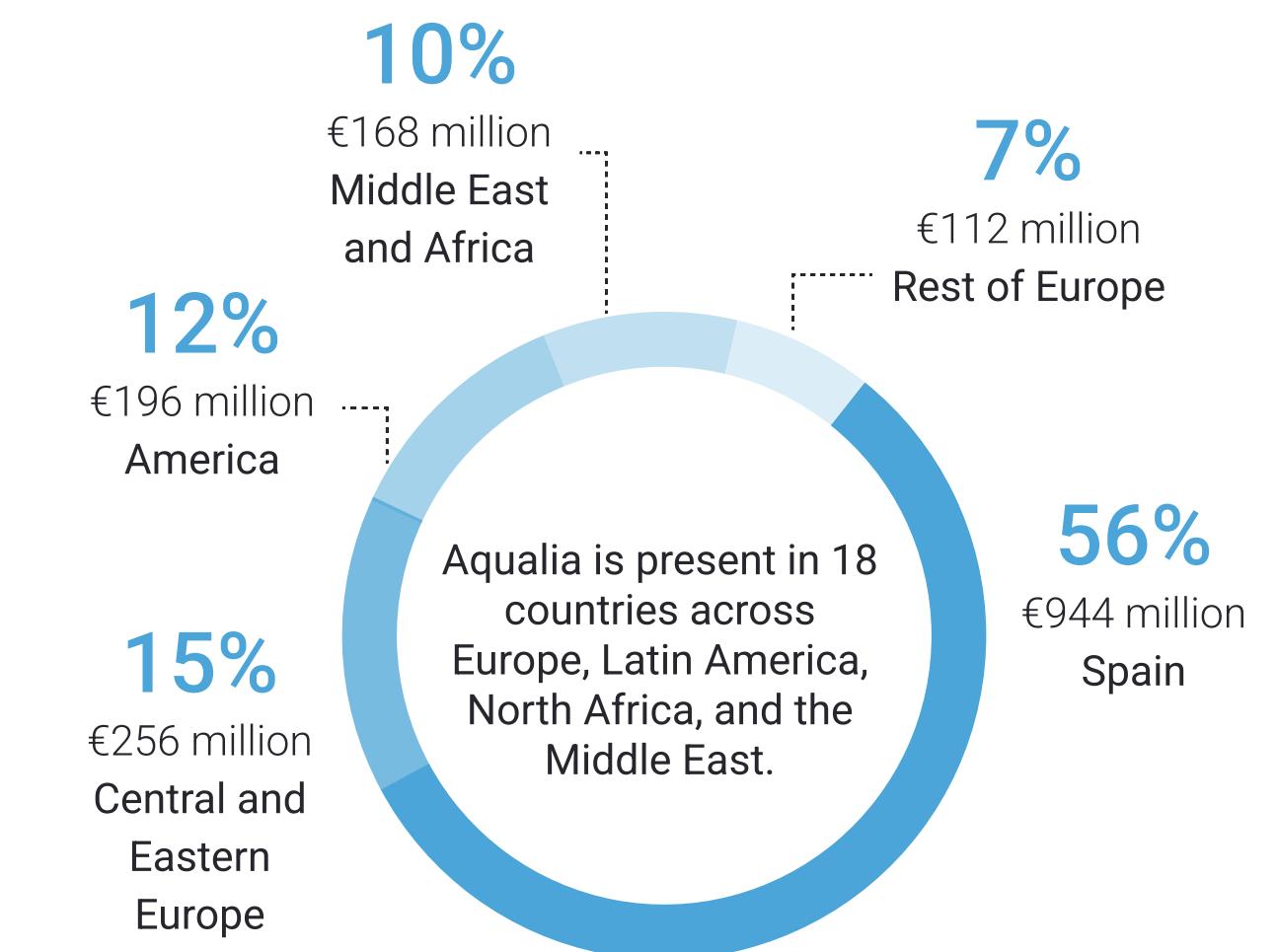


22 accredited central laboratories according to ISO-17025

International presence



Business Breakdown 2024



Spain

€944 M

56% of the total

International

€731 M

44% of the total



Activities

fcc

FCC Group

Environment

Water

Construction

Concessions



Construction

Civil works

- Railway infrastructures
- Roads
- Bridges
- Tunnels
- Maritime infrastructures
- Airport infrastructures
- Hydraulic infrastructures

Building

- Housing units and estates
- Non-residential buildings
- Rehabilitation

Industrial

- Electromechanical installations and maintenance
- Electrical networks and railway works
- Industrial construction
- Systems
- Infrastructure maintenance
- Prefabrication
- Corporate image



Figures

FCC Group

Environment

Water

Construction

Concessions



Over 125 years of
experience



We are global and local



Awarded the **largest urban transport infrastructure contracts**
(Riyadh Metro, Toronto Rail Network)



Leader in urban
transport
infrastructures



Present in **24 countries**



One of the **top 28**
construction
companies in the world



More than 250
million people use
our infrastructures

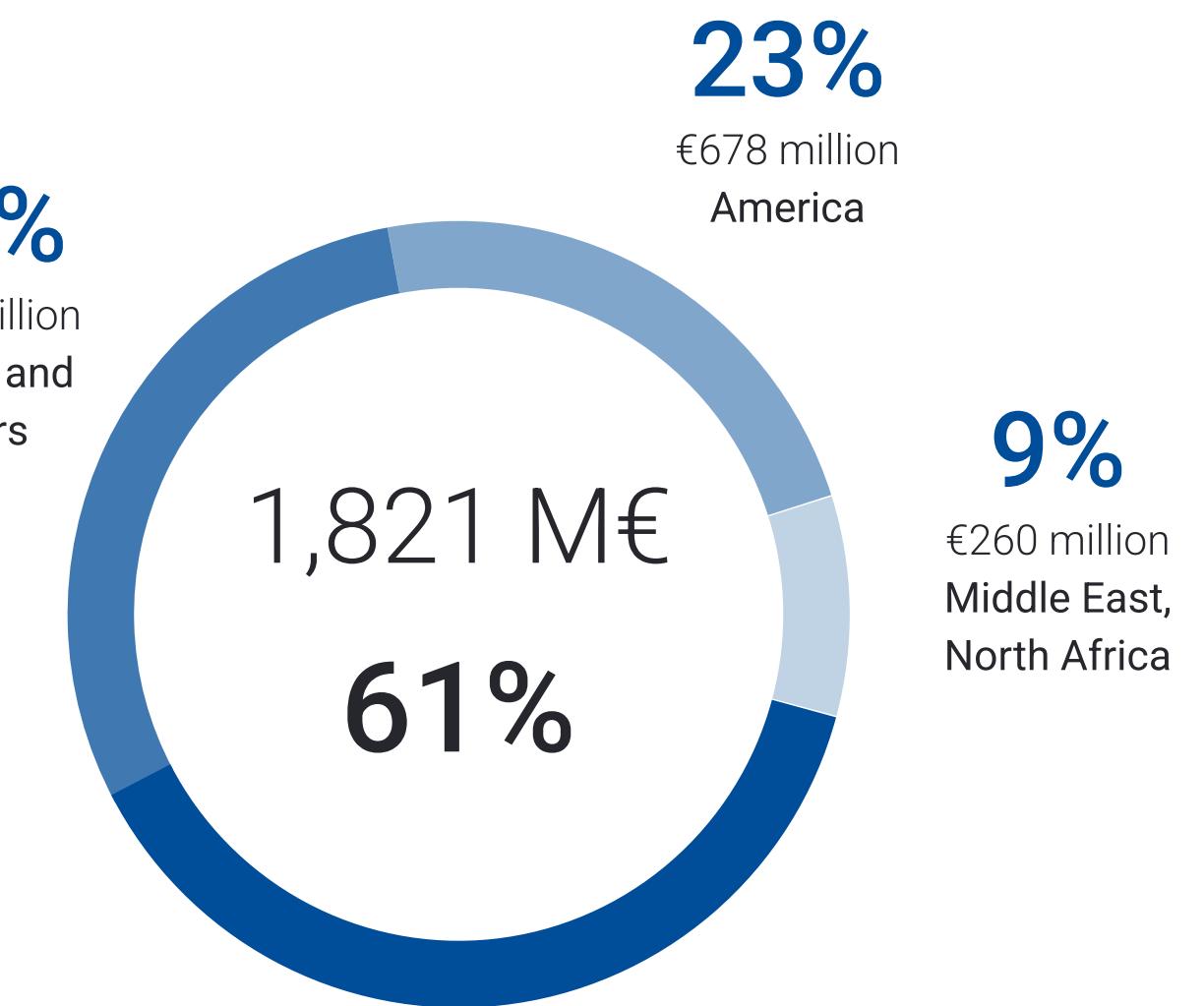


International benchmark in the selective execution
of large civil works (tunnels, railways, metro...)

Key figures 2024



International Revenue 2024



International backlog

€3,956 M

62% of total,
31 December 2024



Concessions

Road infrastructures

Urban transport

Social infrastructures*

Includes sanitary facilities and public buildings

Other infrastructures



Figures

FCC Group

Environment

Water

Construction

Concessions



Leaders
in urban transport
concessions



More than 100
million people use
our concessions



We are part of the **FCC**
Group, an international
leader in infrastructure



Present in 5 countries



Specialised in
sustainable mobility
infrastructure

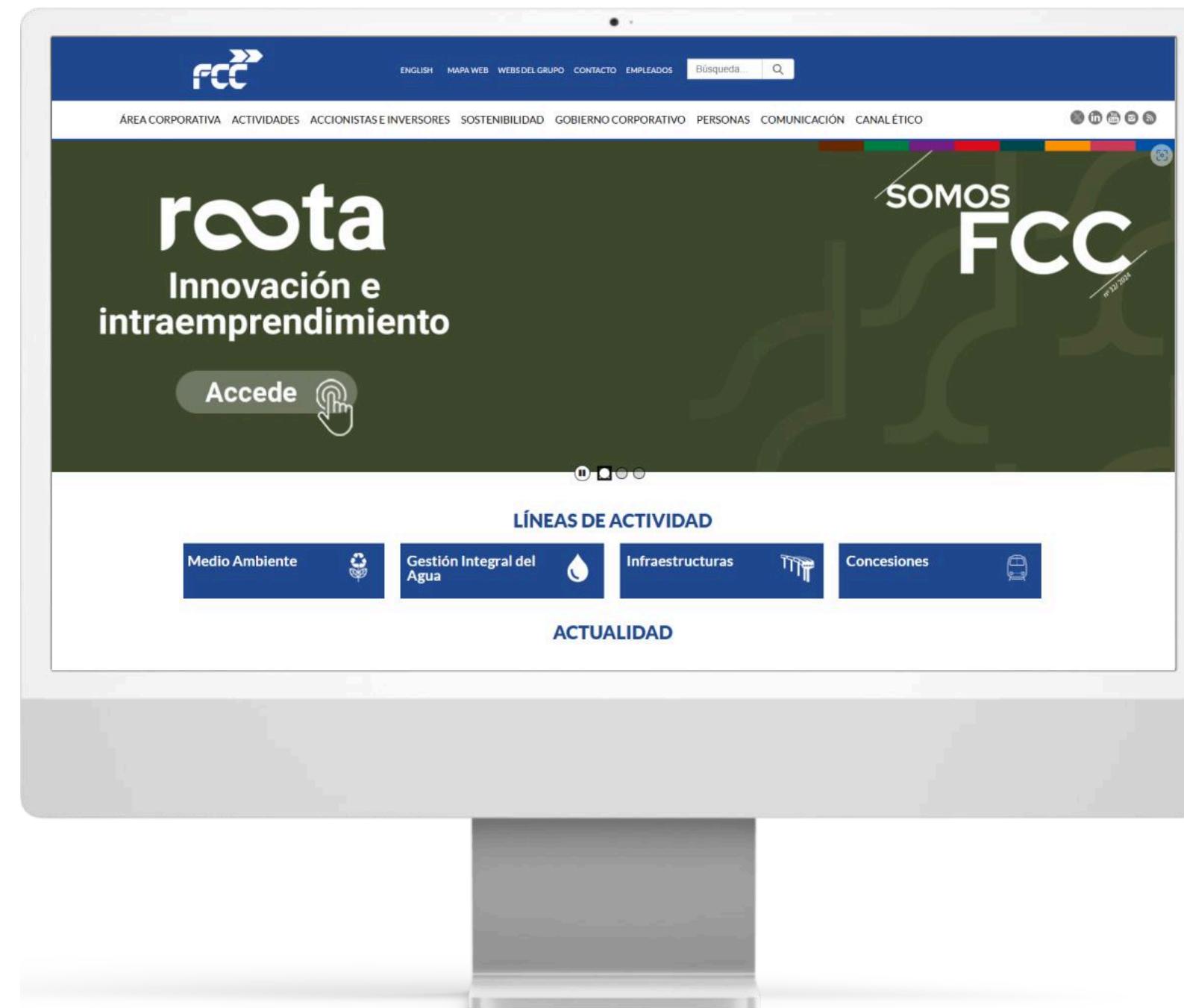


Present in **social**
infrastructure

International presence



Websites



FCC Group



fcc.es

Water



aqualia.com

Construction



fccco.com

Industrial



fccindustrial.com

Concessions



fccconcesiones.com



Environment



fccma.com



fccambito.es



fcc-group.eu



fccenvironment.co.uk



fccenvironmental.com

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