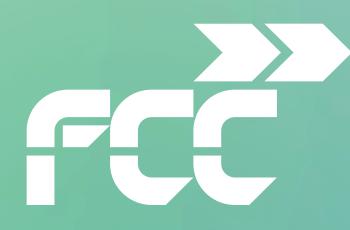


Corporate Presentation 2024



# FCC Group

FCC Group
Key figures
Diversified business model
Leadership position in all areas
International presence
Integrated offering
Value creation
Corporate Governance Structure
Management team

3 . 5 . . . . . . . . . . . . . . . 8 . . . . . . . . . . . . . . 9 . . . . . . . . . . . . 10 • • • • • • • • • • • • • • • 11 . . . . . . . . . . . . . 13 . . . . . . . . . . . 14 . . . . . . . . . . . .

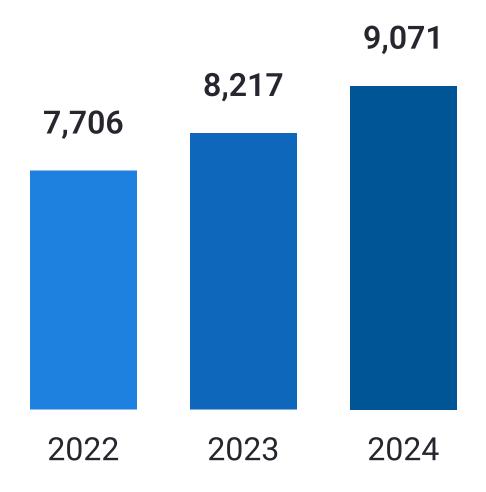


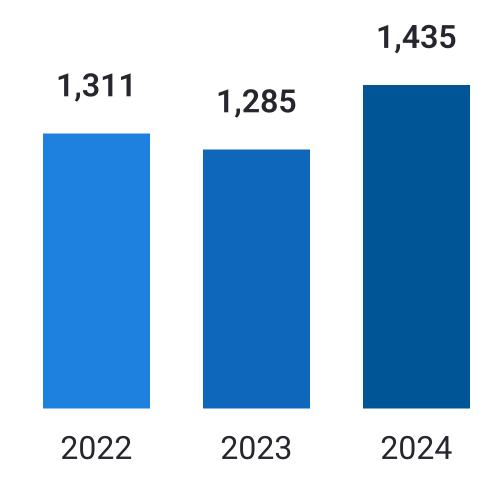




#### Turnover In € M

#### EBITDA In € M



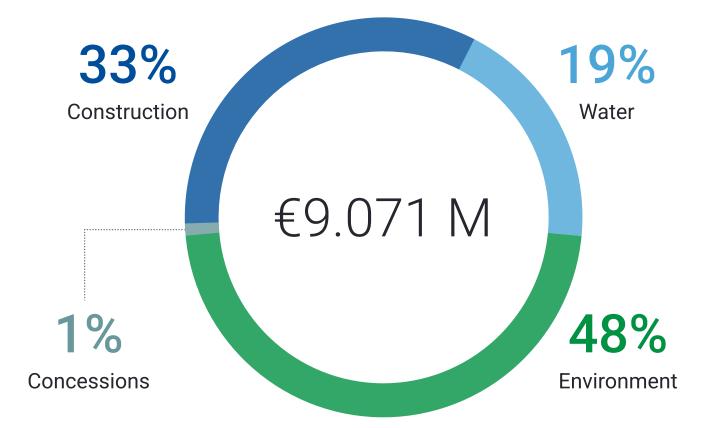






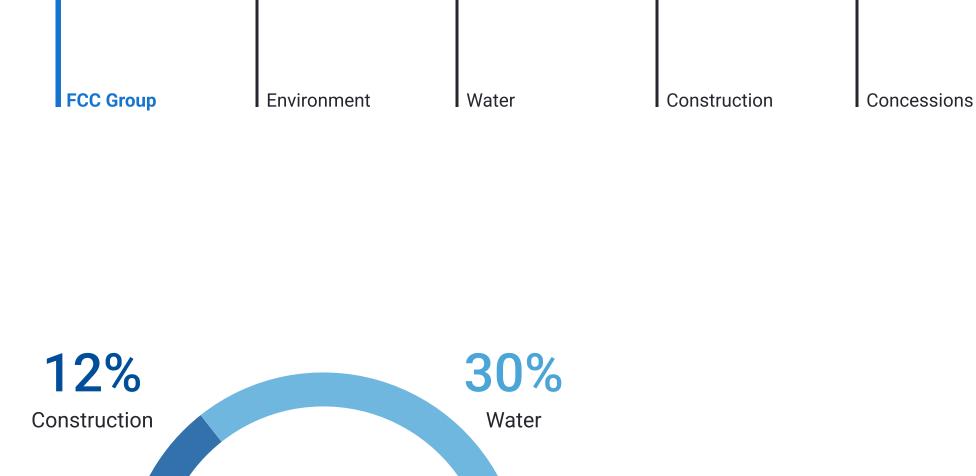


#### **Diversified business model**



#### Revenue per Business Area 2024

Environment	€4.346 M
Water	€1.675 M
Construction	€2.991 M
Concessions	€78 M
Corporate	(€19 M)





#### EBITDA per Business Area 2024

Environment	€732 M
Water	€425 M
Construction	€170 M
Concessions	€55 M
Corporate	€53 M



#### **Diversified business model**

#### Environment

Waste collection Street cleaning Urban waste treatment and recycling Conservation of green areas Maintenance of sewer networks Comprehensive cleaning and maintenance of buildings and facilities Industrial waste treatment and recycling Soil contamination recovery



E

#### Construction

Civil engineering Railway works Industrial building Concessions Infrastructure maintenance Construction prefabricates Corporate image





#### Water

Municipal concessions for the management of the public water cycle service

Infrastructure concessions in BOT model contracts

**O&M** services

EPC models



Road infrastructure Urban transport Social infrastructure Other infrastructure



 $\square$ 

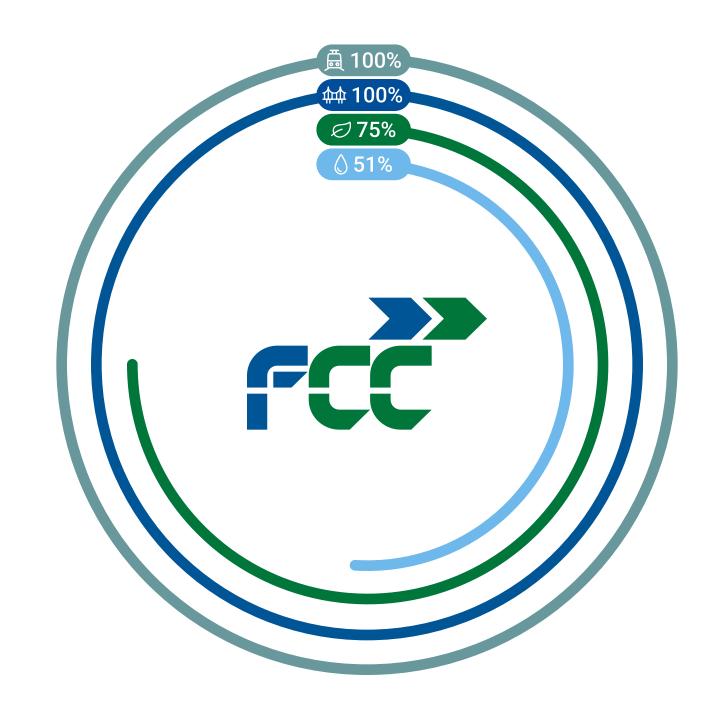
### FCC Environmental Services Holding

FCC Medio Ambiente (Spain)	100%
FCC Ámbito	100%
FCC Environment France	100%
FCC Meio Ambiente Portugal	100%
FCC Environment UK	100%
FCC Environment CEE	100%
FCC Environmental Services USA	100%



FCC Concessions

100%



FCC Group	Environment	Water	Construction	Concession



Aqualia Czech	100%
	• • • • • • • • • • • • • • • • • • • •
GGU	80%

### Construction

FCC Industrial	100%
Matinsa	100%
Prefabricados Delta	100%
Megaplás	100%

ons

#### Leadership position in all Areas







#### 💧 Georgia

() Qatar

O United Arab Emirates





#### Environment

#1 in Spain1 #5 in the EU1 #1 in integrated waste management services in Central and Eastern Europe1 Among the top 15 in the USA1 Among the top 7 in the world1

#### **Water**

#1 in Spain2 #4 in Europe2 #9 in the world2

#### Construction

#3 in Spain1 Among the 15 largest construction companies in Europe2 #34 in the world3

#### Concessions

Among the top 10 concessionaires in Europe

<sup>1</sup>By revenue volume <sup>2</sup>Source: December <sup>2022</sup> GWI Ranking <sup>3</sup>ENR Top <sup>250</sup> Contractors



#### International presence





#### International revenues 2024



International portfolio



60% of the total, as of 31 December 2024

### Advanced technology



Advanced technology and integrated offering of high value-added products and services across all Business Areas

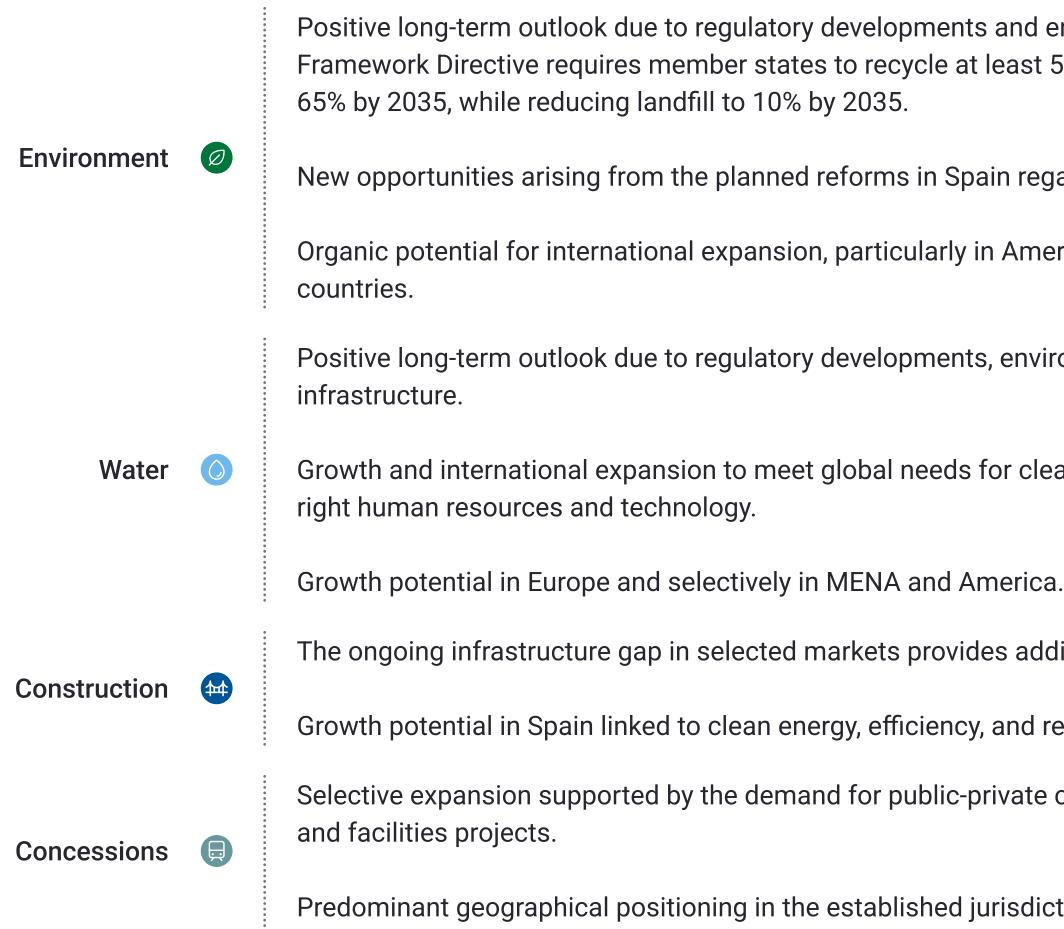
\* \* \* \* \* \* \* \* \* \*

00





#### Our leadership position strengthens our ability to capitalize on the demand for our activities.



FCC Group	Environment	Water	Construction

Positive long-term outlook due to regulatory developments and environmental considerations. The EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and

New opportunities arising from the planned reforms in Spain regarding recycling and composting in 2023.

Organic potential for international expansion, particularly in America, the UK, and some Central European

Positive long-term outlook due to regulatory developments, environmental considerations, and the gap in water

Growth and international expansion to meet global needs for clean water and sanitation for all, supported by the

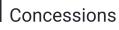
The ongoing infrastructure gap in selected markets provides additional advantages.

Growth potential in Spain linked to clean energy, efficiency, and related facilities.

Selective expansion supported by the demand for public-private collaboration in new transport infrastructure

Predominant geographical positioning in the established jurisdictions where the Group operates.





#### Value Creation

**Experience Over 125 years of creating** value for citizens





#### Innovation and technological capability

Over €13.5 M in R&D and advancements to optimize efficiency, tackle digital challenges, and promote sustainable practical solutions



#### **Environmental Care**

Over €100.5 M allocated to environmental risk prevention. Certified environmental management systems according to UNE-EN ISO 14001 in all business areas



#### Local Development

Over €5.2 M allocated to sponsorships and contributions to non-profit entities, foundations, and sector associations

	$\mathbf{n}$	Λ.	 
			In.
FC	<b>U</b>	U	

Water

Construction

Concessions



#### Internationalization Present in more than 25 countries



#### **Professionalism** More than **71,000 professionals** specialized in various fields





#### Quality

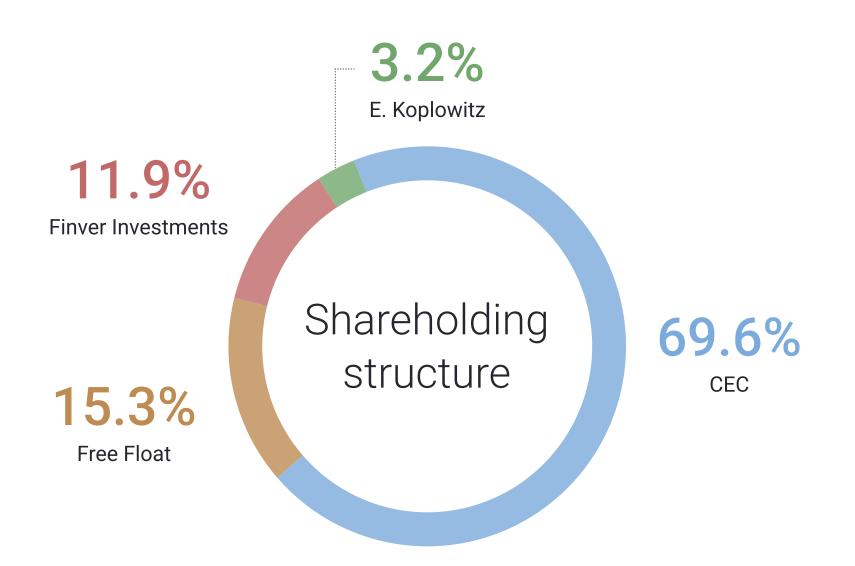
Certified quality management systems according to **UNE-EN ISO 9001** in all business areas



#### Safety and Health

Certified occupational risk management systems according to **ISO 45001** in all business areas

#### **Corporate Governance Structure**



Composition of the Council

11 members

8 Dominical Directors 2 Independent Members

1 Executive Director

Audit and Remuneration Board Commissions

Chaired by independent members Majority of independent members



### Management Team

FCC Group
-----------

Water

Construction

Concessions

**Esther Alcocer Koplowitz** Chairwoman of FCC

Pablo Colio Abril CEO

Business Areas

Íñigo Sanz Pérez Environment

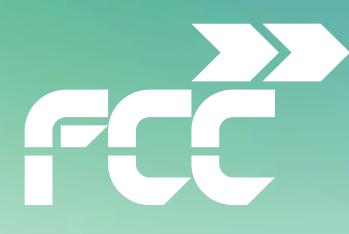
Santiago Lafuente Pérez-Lucas Water

Pablo Colio Abril Construction

Ramón Gómez Andrío Concessions

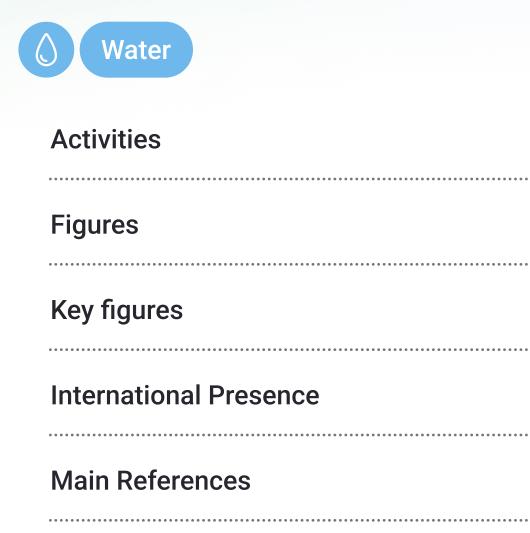








Activities	16
Figures	17
Key figures	18
International Presence	19
Main References	20



## **Business Areas**



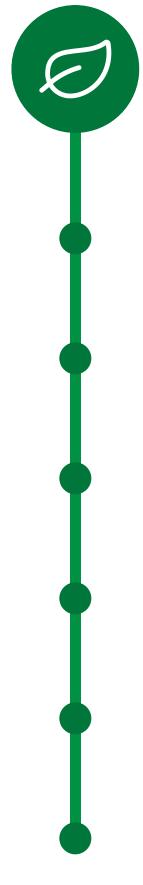
43	Activities	79
44	Figures	80
45	Key figures	81
46	International Presence	82
47	Main References	83

<u>الم</u>	Concessions	
Activ	rities	
Figur	'es	
Key f	īgures	
Interr	national Presence	
Interr	national PPP Infrastructures	
Main	References	





FCC Group	Environment	Water	Construction	Concession



## Environment

Urban waste collection

Street cleaning

Treatment and recycling of urban waste

Conservation of green areas

Maintenance of sewage systems

Industrial waste and soil recovery

ns



11.7	
1	
C	
-	
A LARRY	

FCC Group	Environment	Water	Construction



Providing services to citizens since 1911



Service for over **78 million** citizens



**ISO 50001** certified in Comprehensive Energy Management



Present in **5,650 municipalities** 



Nearly 54,000 people



The world's most technologically advanced fleet of vehicles with **over 23,000 units** 



Among the **7 best** in the world



More than **860** treatment, recycling, and waste disposal facilities



Management of **26.9 million tonnes** of waste per year



**4,217 sustainable vehicles** (CNG, electric, and Bi Power)



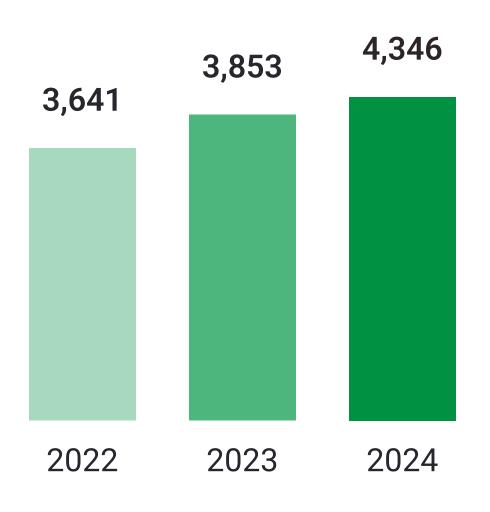
Labour integration for disadvantaged groups

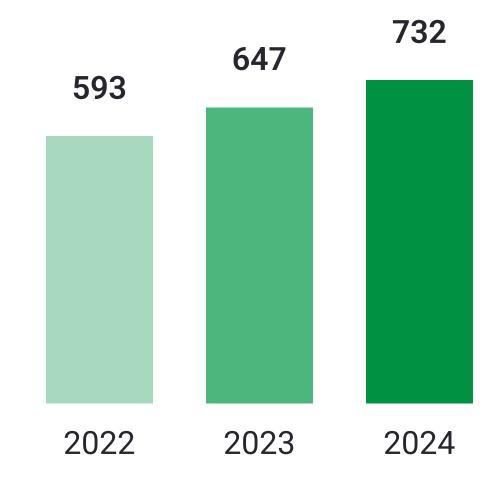
Concessions

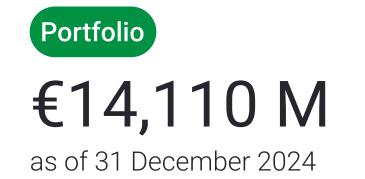


#### Revenue In € M

#### **EBITDA** In € M











Environment

Water

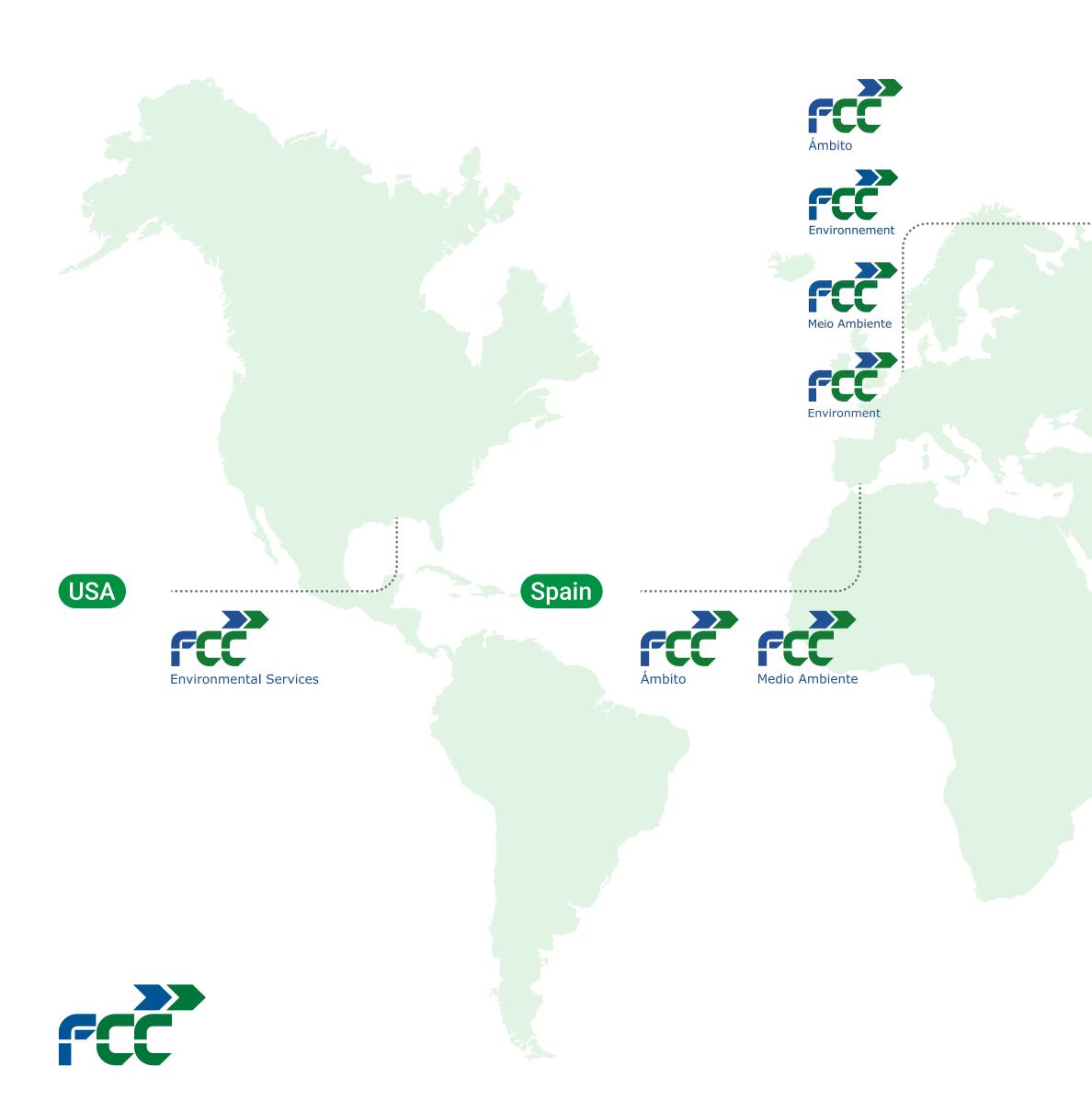
Construction

Concessions

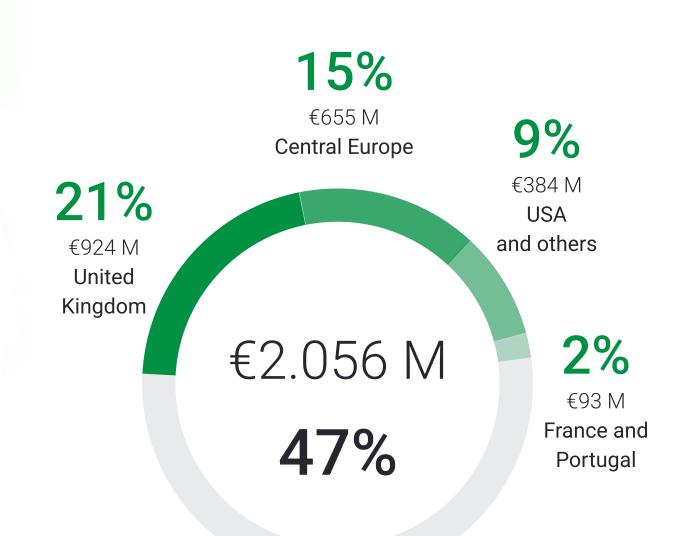




#### International presence



#### International revenues 2024



International portfolio

€5.609 M

40% of the total, as of 31 December 2024

#### Rest of Europe

France

Portugal

United Kingdom

Austria

Czech Republic

Poland

Slovakia

Hungary

Serbia

Romania





FCC Group	Environment	Water	Construction	Concessions

#### Waste collection and street cleansing, Valencia, Spain

Since 1957.

Population: 365,000 inhabitants.

Portfolio: €525.89 million.

200 ECO and Zero Emissions vehicles and machines. 550 people / 140,000 tonnes per year and 2.3 million m2 of surface area.





FCC Group	Environment	Water	Construction	Concessions

#### Waste collection and street cleansing, Valencia, Spain

Since 1957.

Population: 365,000 inhabitants.

Portfolio: €525.89 million.

200 ECO and Zero Emissions vehicles and machines. 550 people / 140,000 tonnes per year and 2.3 million m2 of surface area.





FCC Group	Environment	Water	Construction
i cc dioup	Linnoiment	Water	Construction

Waste collection and street cleansing and drainage, L'Hospitalet de Llobregat, Barcelona, Spain

Since 1960.

Population: 260,000 inhabitants.

**Portfolio:** €400 million. 10 years.

136 ECO and Zero Emissions vehicles and machines. 500 people / 88,500 tonnes per year / 230 km of road surface / 232.94 km of network.



#### Waste collection and street cleaning (lot 1), Bilbao, Spain

Since 1972.

Population: 346,000 inhabitants.

**Investment:** €268 million. 5 years.

300 vehicles and machines, 33% ECO. 900 people / 143,000 tonnes per year / 1,000 km of streets.





FCC Group	Environment	Water	Construction	Concessions

Facility Management of GESPESA, Badajoz, Spain Operation, maintenance and conservation of facilities in management area 4. Since 2005.

Population: 243,000 inhabitants.

**Investment:** €56.6 million.

**Portfolio:** €94.45 million. 15 years.

36 municipalities. 65 people / 110,000 tonnes per year.





FCC Group	Environment	Water	Construction	Concessions

#### Las Calandrias Environmental Complex, Jerez de la Frontera, Spain

Modernisation and operation contract. 18 months of construction work.
Population: 450,000 inhabitants.
Investment: €40.8 million
Portfolio: €317 million. 20 years.
260,000 tonnes per year.





FCC Group	Environment	Water	Construction	Concession

#### Environmental Complex of the Eastern Community, Loeches, Spain

Recycling Environmental Complex.

Population: 730,000 inhabitants.

**Portfolio:** €130 million.

31 municipalities, 5 recycling lines / 254,000 tonnes per year / -90,000 tonnes eq CO2 per year.





FCC Group	Environment	Water	Construction	Concessions

#### FCC Environnement, France

**Europe Waste Services:** Waste collection. New contracts for Paris Saclay (€5.5m) and Rambouillet (€4.36m).

Europe Road Services: Street cleaning. Renewal of Grand Paris Sud and new contract for Vitry-sur-Seine.

Europe Cleaning Services: Building cleaning. Renewal of contracts with Decathlon, Ministry of Defence, and the communities of Coeur d'Essonne and Paris Seine (new).





#### Transport and treatment of municipal waste in Western Tyrol, Austria

Rail transport and energy recovery of municipal waste at the Zitersdorf plant for the Western Tyrol Waste Disposal Association. Portfolio: €33 million. 5 years.







FCC Group	Environment	Water	Construction	Concessions



FCC Group	Environment	Water	Construction	Concessio

#### Integrated waste management, Galati, Romania

Collection, treatment and recycling of waste. **Portfolio:** €16.78 million. 5 years.





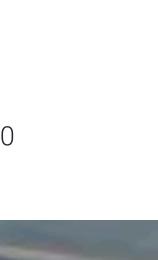
#### Braila integrated waste management system, Romania

Management of the INSURATEI transfer station. Population: 46,000 inhabitants.

**Portfolio:** €8.54 million. 7 years.

Management and operation of the IANCA integrated waste center. 5,000 tons per year.









FCC Group	Environment	Water	Construction	Concession

#### Energy recovery plant in Zitersdorf, Austria

150,000 tonnes per year with 14.5 MW net electrical power, with an annual energy export to the grid of 106,000 MWh, enough to supply more than 30,000 homes.





FCC Group	Environment	Water	Construction	Concession

#### Management of recycling centre and transfer station, Yorkshire, United Kingdom

Extension of the management contract for 13 recycling centres and 3 transfer stations for the councils of Hull and the East Riding of Yorkshire. Portfolio: £45 million. 6 years







#### Waste disposal, Cheshire West and Chester, United Kingdom

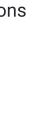
Extension of the waste disposal contract. Population: 357,699 inhabitants. Portfolio: £34.49 million. 3 years.



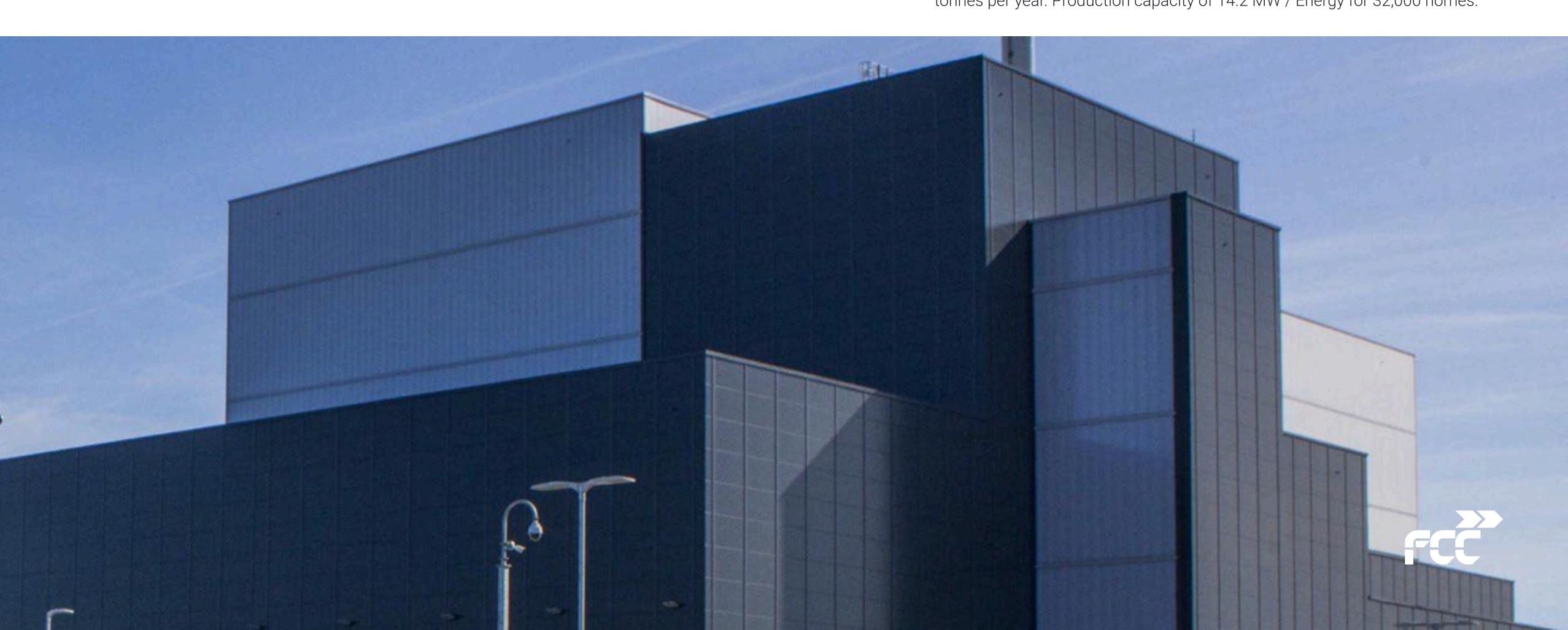


#### Lostock sustainable energy recovery plant, United Kingdom

Development of a waste energy recovery plant with a capacity of 600,000 tpa in partnership with Copenhagen Infrastructure Partners (CIP). Investment: £408 million. Start of operations: November 2026.







#### Edinburgh and Midlothian Zero Waste plant, United Kingdom

Recycling and energy recovery plant in Millerhill (Midlothian). Operational period of 25 years. Management and treatment of 160,000 tonnes per year. Production capacity of 14.2 MW / Energy for 32,000 homes.



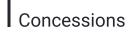
Main references



FCC Group	Environment	Water	Construction

## Waste collection from Clay County, Florida, USA

Population: 230,000 inhabitants.
Investment: \$15 million.
Portfolio: \$420 million. 10+5+5 years.
47 vehicles. 70 people.





# Main references



FCC Group	Environment	Water	Construction	Concession

#### Waste collection in Saint Paul, Minnesota, USA

Population: 300,000 residents.

Investment: \$25 million.

Portfolio: \$115 million. 7 years.

30 new CNG vehicles + electric inspection vehicles, gas station construction / 60 people.





FCC Group	Environment	Water	Construction	Concession

#### Acquisition and integration of Premier Waste Services LLC, Dallas, USA

Commercial solid waste collection company in the Dallas-Fort Worth metropolitan area for over 20 years. 4,000 contracts, 59 vehicles.

#### Acquisition and integration of Houston Waste Solutions, Houston, USA

Commercial solid waste collection company in the Houston metropolitan area. Owns and operates a construction and demolition waste transfer station in the city. 3,000 customers, 40 vehicles.







FCC Group	Environment	Water	Construction	Concessior

# Environmental Recycling Complex in Placer County, California, USA

Construction and operation of a 130-hectare Environmental Complex. **Investment:** \$141 million. **Portfolio:** \$1.5 billion. 10 + 5 + 5 years. 115 people / 650,000 tonnes per year. ons

# Main references

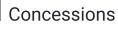


FCC Group	Environment	Water	Construction

#### Recycling Centre, Dallas, USA

Portfolio: \$300 million.

Design, financing, construction, and operation. Operational period of 25 years / 140,000 tonnes per year / Best recycling facility of the year by NWRA USA 2017. Management of recyclables in the cities of Dallas, University Park, Garland, Rowlett, and Mesquite (Dallas Metroplex Area).



# Main references



FCC Group	Environment	Water	Construction	Concessior

#### Recycling plant, Houston, Texas, USA

Recyclables management in the city of Houston.

**Population:** 2.3 million inhabitants.

Portfolio: \$250 million.

Design, financing, construction, and operation. Operational period 15+5 years / Up to 145,000 tonnes per year / Best recycling facility of the year by NWRA USA 2020. Management of recyclables in the city of Houston.





Water

```
Construction
```

# Water

# End-to-end public water cycle management service

Management of both Public and Private Services such as water capture, treatment, purification, distribution, sanitation, and analysis of water quality.

# Operation, maintenance, and exploitation services of infrastructures – **O&M**

O&M contracts ensure a continuous supply of quality water, which requires the dedication, technology, professionalism, and experience necessary to achieve maximum excellence in the processes of the integrated water cycle.

## Infrastructure Concessions – **BOT**

Design, construction, financing, and long-term operation of infrastructures, treatment plants (purification, depuration, and desalination) or reuse facilities through BOT-type contracts and take or pay mechanisms.

# EPC Models (Engineering, Procurement and Construction)

Execution of design and construction projects, without involving the operation of the projects once the construction phase is completed.





COL MART D. D. D.



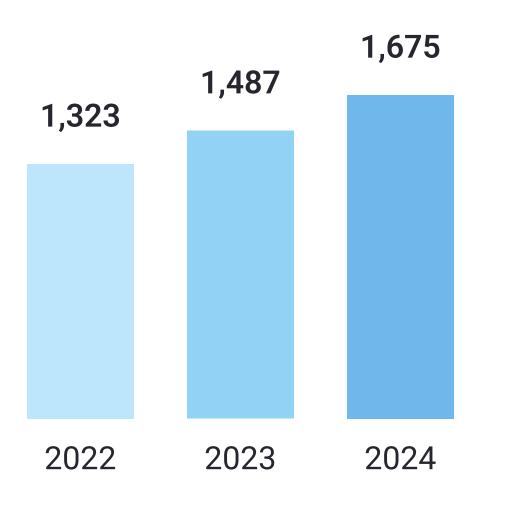


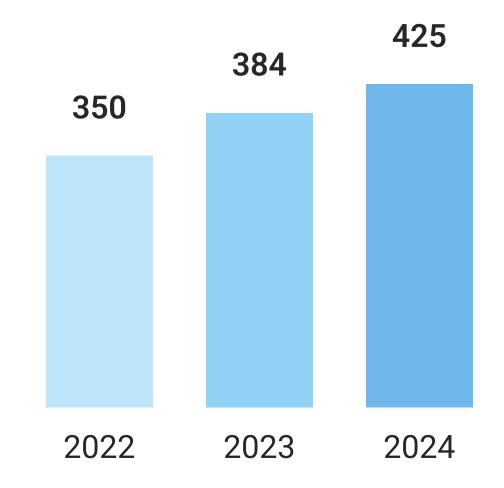
22 accredited central laboratories according to ISO-17025

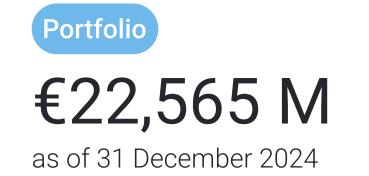


# Turnover In €M

# EBITDA In € M











## International presence

#### Europe

Portugal

Spain

France

Italy

Czech Republic

Romania

# MENA

- Algeria
- Egypt
- Georgia
- Saudi Arabia
- Qatar
- Oman

#### North America

USA

Mexico

South America

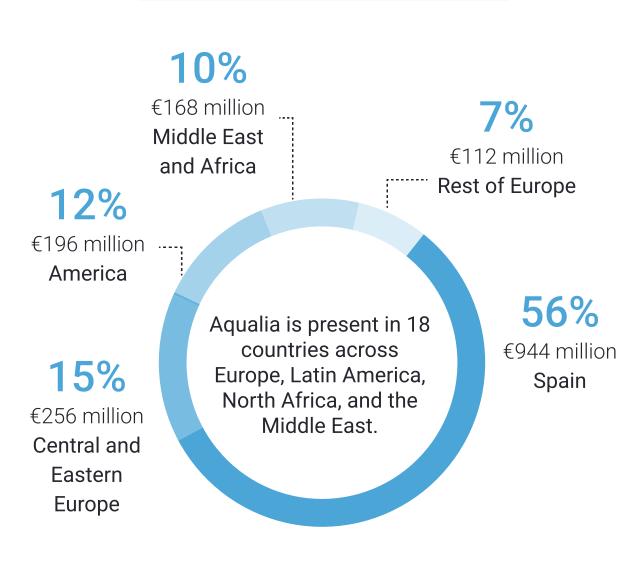
Peru

Colombia

Chile

FCC Group	Environment	Water	Construction

# Business Breakdown 2024



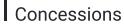


**United Arab Emirates** 



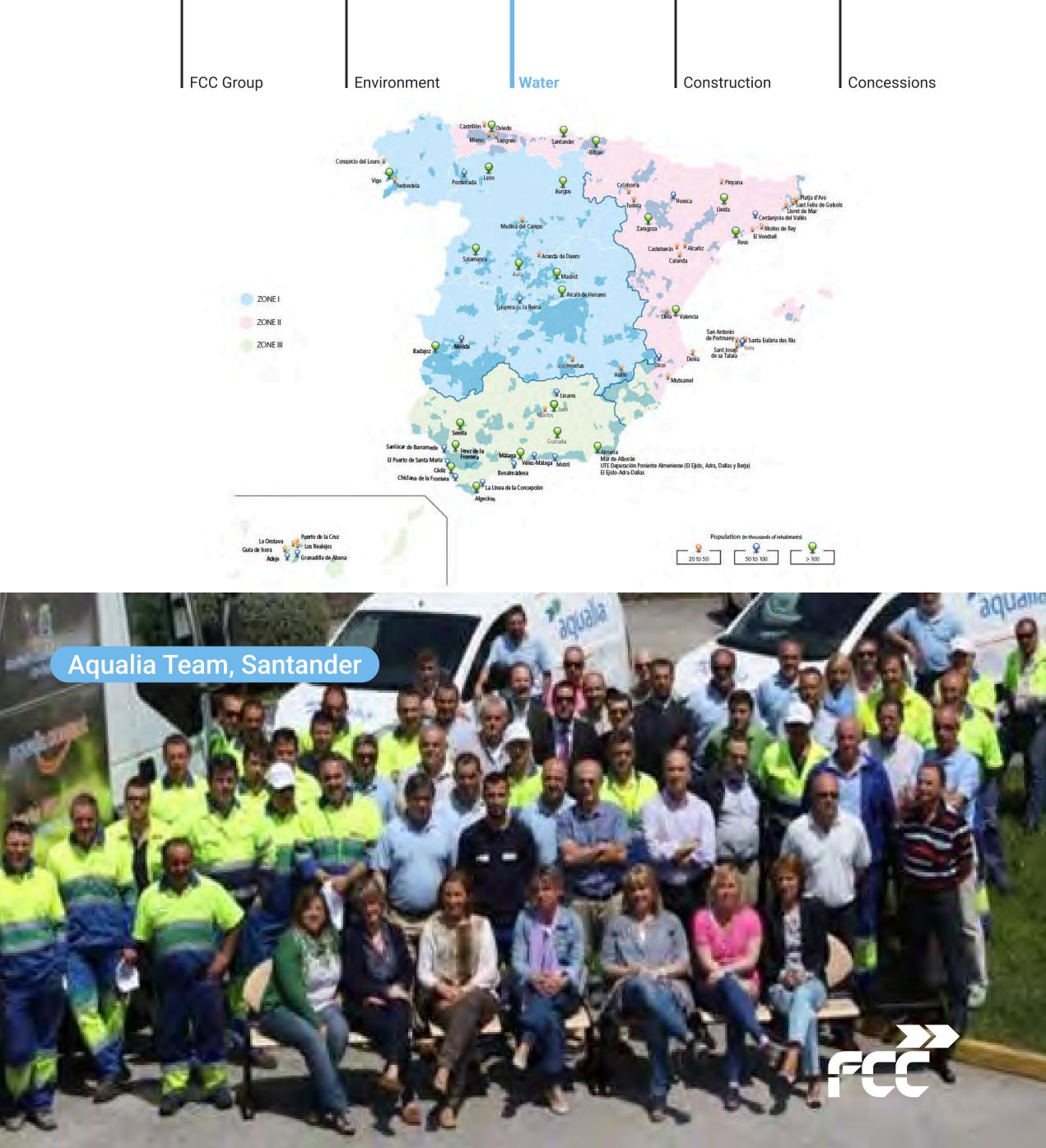
56% of the total 44% of the total

International €731 M



/WTP Ávila

CRM





#### Mar de Alborán Desalination Plant in Cabo de Gata, Almería, Spain

The recovery of the Rambla Morales Desalination Plant, abandoned since 2011 by the Community of Irrigators of the same name, has involved a total investment of 99 million euros. A project that has become a technological benchmark and a relief for the overexploitation of the aquifers in the Campo de Níjar. Since 2024, the desalination plant has been operational, using a frame that provides 5 hm<sup>3</sup> of water to the irrigation fields in the area. In 2025, it is expected that the other frames will be operational, thus reaching a total capacity of 20 hm<sup>3</sup>.





Wastewater Treatment Plant in Lleida, Spain

Management since 1996.

Population: 144,878 inhabitants.

It is the most important wastewater treatment plant in Catalonia and the first facility in Spain to calculate and verify the Carbon Footprint in the Integral Cycle of Lleida with AENOR. It has a history of high efficiency in pollutant removal, reduction of energy costs, and development of innovative initiatives towards a circular, sustainable, and decarbonised economy.



Environment

Water

Construction







FCC Group Environment Water Construction Concessions

# End-to-end Water Management in Oviedo, Spain

Management since 1996.

**Client:** City Council of Oviedo.

Population: 220,000 inhabitants.

The only municipality in Asturias with potable water treatment using ozone to generate 1,500 l/s.

## End-to-end Water Management in Salamanca, Spain

Management since 1997.

Client: City Council of Salamanca.

**Population:** 144,000 inhabitants.

Pioneers in Spain in the application of R&D&i for the removal of nutrients in treated wastewater.





Water

Construction

Concessions

#### End-to-end Water Management in Vigo, Pontevedra, Spain

Management since 1990. Client: Vigo City Council. Population: 294,000 inhabitants. The largest hydraulic infrastructure in Galicia.







FCC Group

Environment

Water

Construction

Concessions

# End-to-end Water Management in Almería, Spain

Management since 1993.
Client: Almería City Council.
Population: 201,775 inhabitants.
Leading water service in Spain, home to several R&D projects of the company.

# Supply and Sewerage in Algeciras, Cádiz, Spain

Management since 1995.

**Client:** Algeciras City Council. Mixed company (Emalgesa), of which

Aqualia holds 49% and the City Council holds 51%.

**Population:** 125,047 inhabitants.





FCC Group	Environment	Water	Construction

#### End-to-end Water Management in Jerez de la Frontera, Cádiz, Spain

Management since 2013.

**Client:** Jerez de la Frontera City Council. Mixed company (Aquajerez). **Population:** 213,688 inhabitants.

Headquarters of various R&D projects in the WWTP.





## End-to-end Water Management in Alcalá de Henares, Madrid, Spain

Management since 2004.

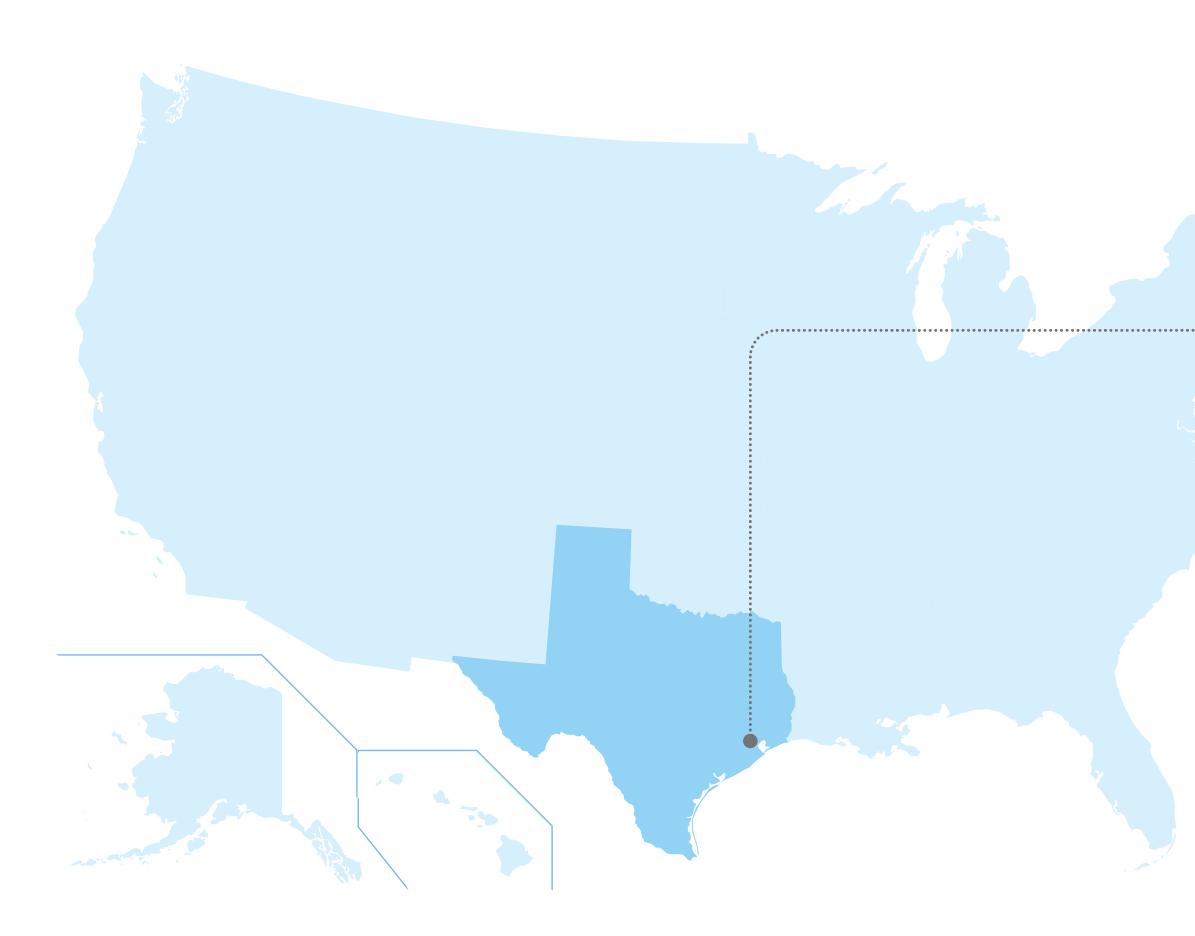
Client: Alcalá de Henares City Council.

**Population:** 194,000 inhabitants.

Mixed company (Aguas de Alcalá), in which Aqualia collaborates with Canal de Isabel II.



# **United States - Main references**



FCC Group	Environment	Water	Construction	Concessio

#### Integrated Water Management in Texas, USA

**Population:** over 434,049 inhabitants.

The project includes the management of the integrated water cycle through 147 service contracts with municipal utility districts ("MUD, Municipal Utilities District" for short) in the outskirts of Houston.









FCC Group	Environment	Water	Construction	Concession

#### Querétaro Aqueduct, Mexico

Management since 2011.

**Project Type:** BOT - Build, Operate and Transfer (20 years).

Client: State Water Commission of Querétaro (CEA).

**Population:** 900,000 inhabitants.

The service includes Water Capture, Pumping, Treatment, Gravity

Conveyance, Distribution, and Storage. A total of 128 km of pipelines,

reservoir, tunnel (4.8 km), pumping stations, reservoirs, and a treatment plant to generate 130,000 m³/day.

ons

#### El Realito Aqueduct, Mexico

Management since 2011.

Project Type: BOT - Build, Operate and Transfer (25 years).

Client: State Water Commission of San Luis Potosí (CEA).

**Population:** 430,000 inhabitants.

Conveyance and treatment of water from the El Realito dam to San Luis Potosí.

The project includes a total of 132 km of pipelines, pumping stations, reservoirs, and a water treatment plant generating 86,400 m³/day.



#### Atlántico

Candelaria

Luruaco

Repelón

Manatí

Santa Lucía

Campo La Cruz

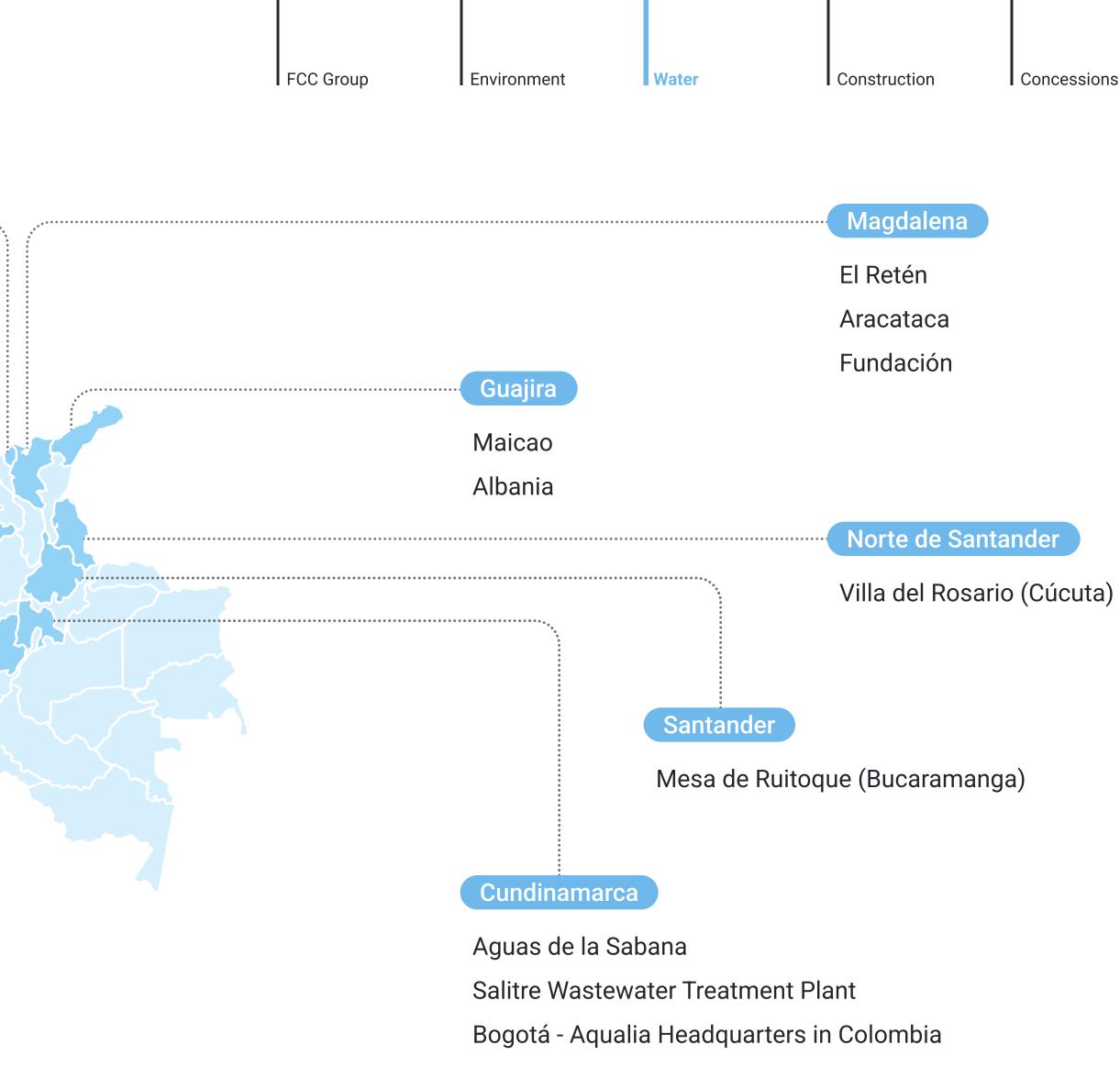
#### Córdoba

San Antero Purísima Concepción Lorica Chimá Cereté San Carlos Planeta Rica Momil Tolima Tuchín Flandes San Andrés de Sotavento Ciénaga de Oro Sahagún



#### End-to-end Water Management in Colombia

End-to-end Water Cycle Management since 2020 in 28 municipalities across 8 departments. **Population:** Over 1,240,686 inhabitants.









FCC Group	Environment	Water	Construction	Concession

#### El Salitre Wastewater Treatment Plant, Colombia

Population: Over 3,000,000 inhabitants.

**Capacity:** 600,000 m3/day.

Expansion and improvement of the El Salitre Wastewater Treatment Plant in Bogotá.



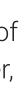


#### Integrated Water Management in Chincha, Peru

**Population:** over 345,000 inhabitants.

**Project type:** includes the execution and operation of 21 km of collection networks, a pumping station, wastewater treatment plants, and 7.7 km of lines for the final disposal of treated water. The new infrastructure will reduce diseases caused by untreated wastewater, improving public health and the quality of life for the inhabitants of the affected districts. The project will also enhance the circular economy in the area, as the reuse of treated water will provide a new source of water for agricultural and/or industrial use.

FCC Group	Environment	Water	Construction	Concessior











FCC Group	Environment	Water	Construction	Concession

Mostaganem Desalination Plant, Algeria

Client: SONATRACH/AEC

**Project Type:** Design and Construction (Completed in 2012) and Operation and Maintenance through Public-Private Partnership.

**Population:** Over 1,200,000 inhabitants.

**Capacity:** 200,000 m<sup>3</sup>/day.

One of the largest desalination plants in Africa.

ons



FCC Group	Environment	Water	Construction	Concessions

# Desalination Plant of El Alamein, Egypt

**Client:** Ministry of Defence.

**Project Type:** Design and Construction (completed in 2019), and Operation and Maintenance (until 2027). **Population:** 1,000,000 inhabitants.

**Capacity:** 150,000 m<sup>3</sup>/day.

The first and only desalination plant executed by a single company, and also Spanish. One of the top 3 plants in the world in 2020 according to GWI and the best in Egypt.



WELL COMPANY OF THE OWNER

and the state

Por.



FCC Group	Environment	Water	Construction	Concessior

## New WWTP of Cairo, Egypt

Management since 2009. **Client:** NUCA (Ministry of Housing). **Project Type:** Financing, Design and Construction (completed in 2013), and Operation and Maintenance (18 years). **Population:** 1,000,000 inhabitants. **Capacity:** 250,000 m<sup>3</sup>/day. First Public-Private Partnership project in Egypt. ons

## EDAR of Abu Rawas, Egypt

**Client:** CAPW (Ministry of Housing).

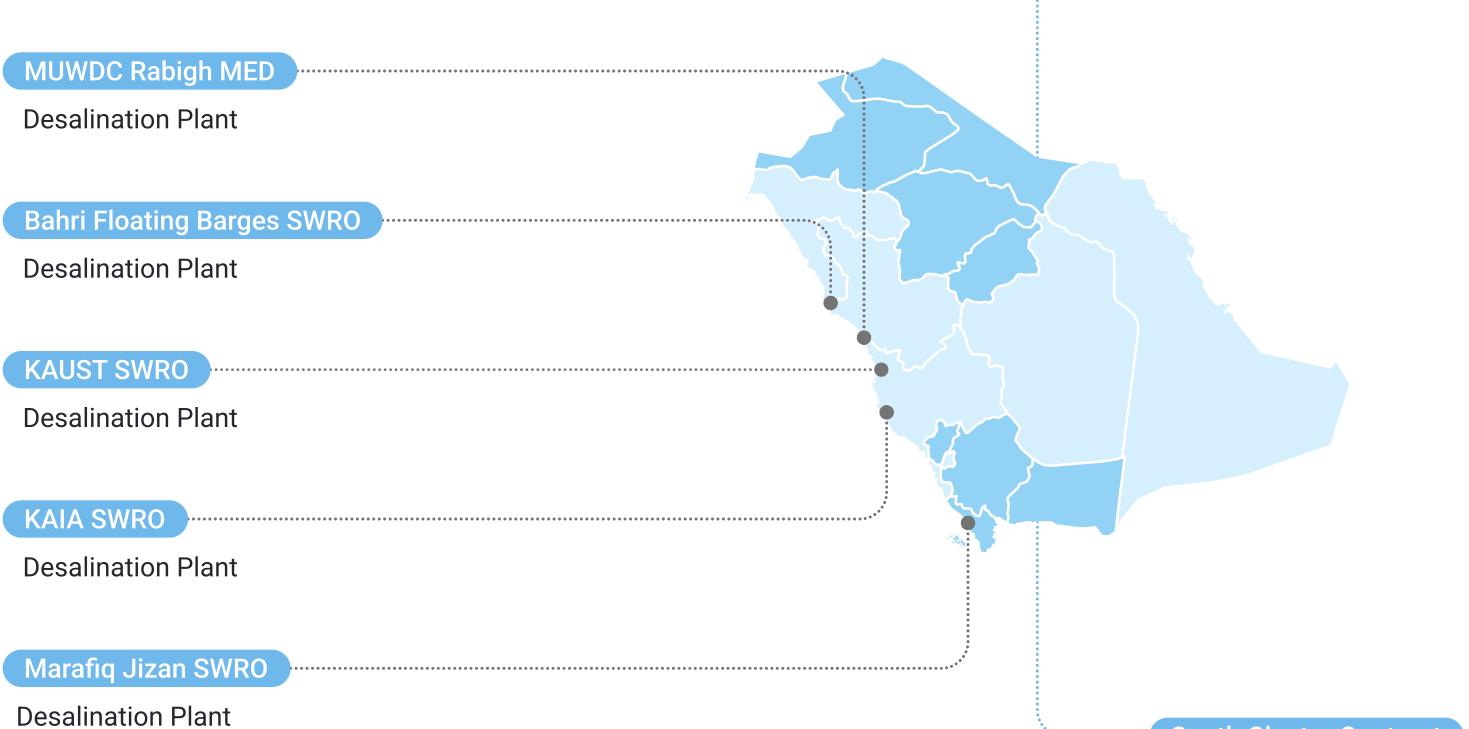
**Project Type:** Design and construction (ongoing), and Operation and Maintenance.

**Population:** 5,500,000 inhabitants.

**Capacity:** 1,600,000 m<sup>3</sup>/day.

Largest EPC (Engineering, Procurement and Construction) of a biological plant in Africa.





	F	CC	Group	
--	---	----	-------	--

Construction

North Cluster Contract

South Cluster Contract



#### End-to-end Water Management and O&M in Saudi Arabia

Management since 2020.

**Project type:** Management, Operation and Maintenance. **Population:** over 8,000,000 inhabitants.

The project includes 631 municipalities spread across 8 provinces in the Northern and Southern Clusters of Arabia: Assir, Jizan, Al Baha, Najran, Qassim, Hail, Al Jouf, and Northern Borders.











FCC Group	Environment	Water	Construction

## Water Supply Network, Riyadh, Saudi Arabia

Management since 2011.

Client: National Water Company (Government of Saudi Arabia).

**Project type:** 0&M – Operation and Maintenance (5 years).

Population: Over 3,000,000 inhabitants.

Reduction of NRW and optimisation of part of the supply networks.



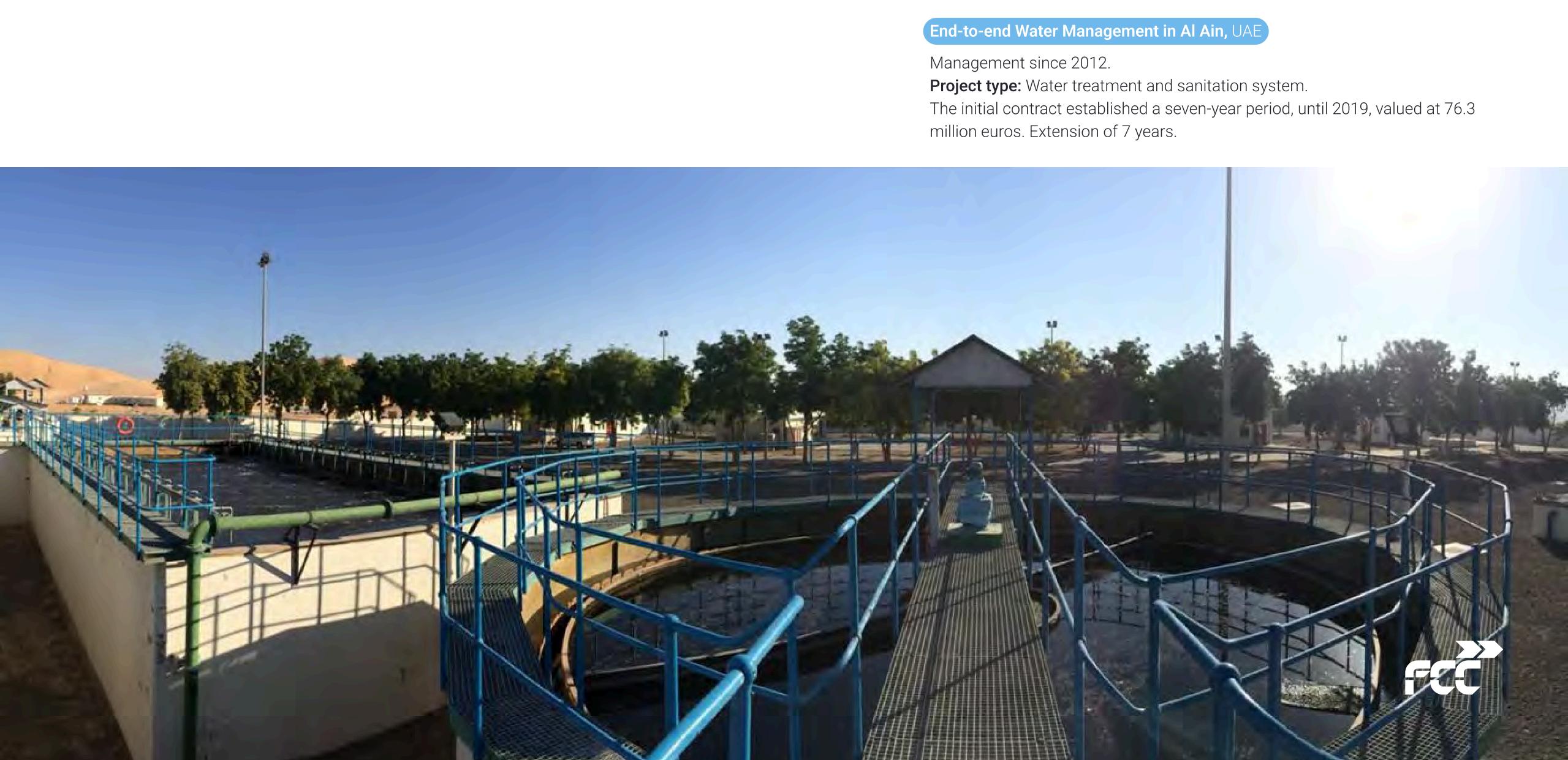


Water

#### Hydraulic Installations of Sohar Port, Oman

**Client:** MAJIS INDUSTRIAL SERVICES (Government of Oman). **Project type:** 0&M – Operation and Maintenance (20 years). This contract includes numerous water intake and pumping infrastructures, desalination, supply, treatment, and sanitation.





FCC Group	Environment	Water	Construction

Concessions



FCC Group	Environment	Water	Construction	Concessions

## End-to-end Water Management in Abu Dhabi and some islands, UAE

Management since 2019.

Project type: CIA – Integrated Water Cycle (7 years) for Abu Dhabi and the adjacent islands of Al Reem, Al Maryah, and Al Saadiyat.

Capacity: up to 280,000 m<sup>3</sup>/day (over 100 billion litres per year).

The project manages 1,320 km of networks and 54 wastewater pumping stations.



#### MENA - Main references



~ ~	•
CC	Group
00	oroup

Water

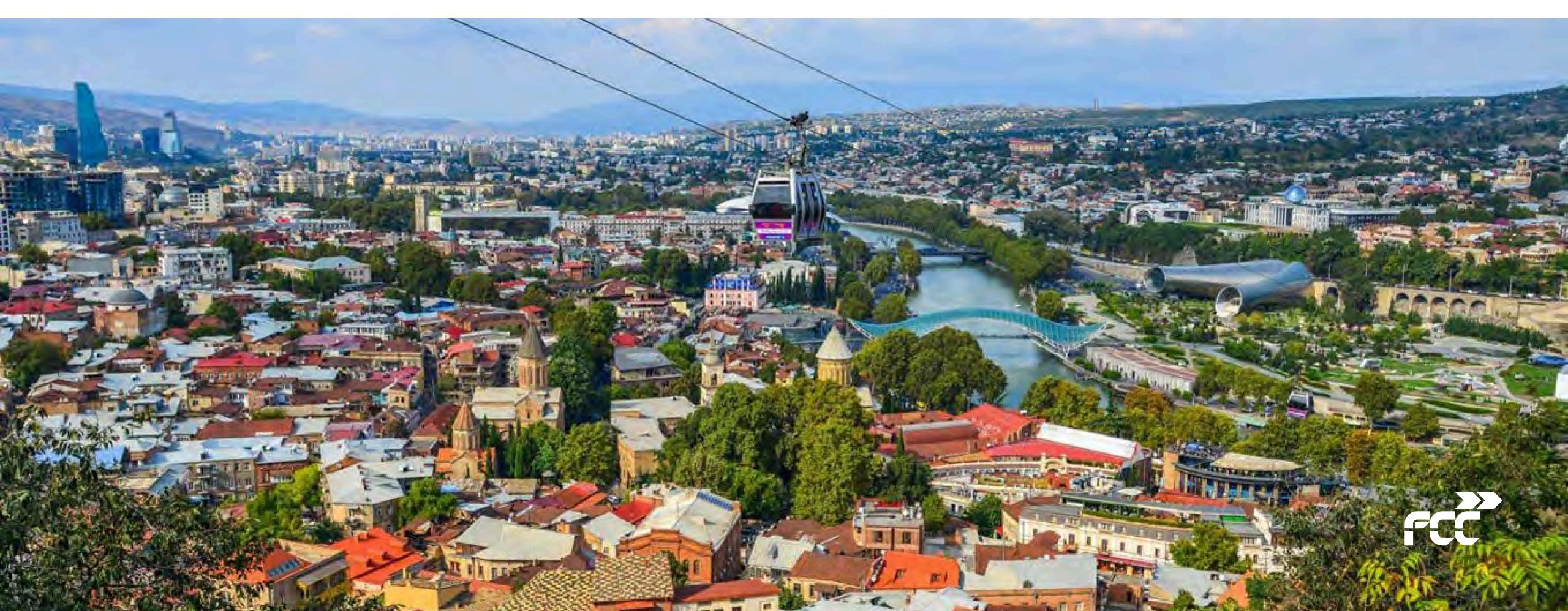
Concessions

#### Al-Dhakhira WWTP, Qatar

Management since 2022. **Client:** Public Works Authority (Government of Qatar). **Project type:** Design, Construction, Operation, and Maintenance. **Population:** over 200,000 inhabitants. **Capacity:** 56,200 m<sup>3</sup>/day.



#### MENA - Main references



FCC Group	Environment	Water	Construction	Concession

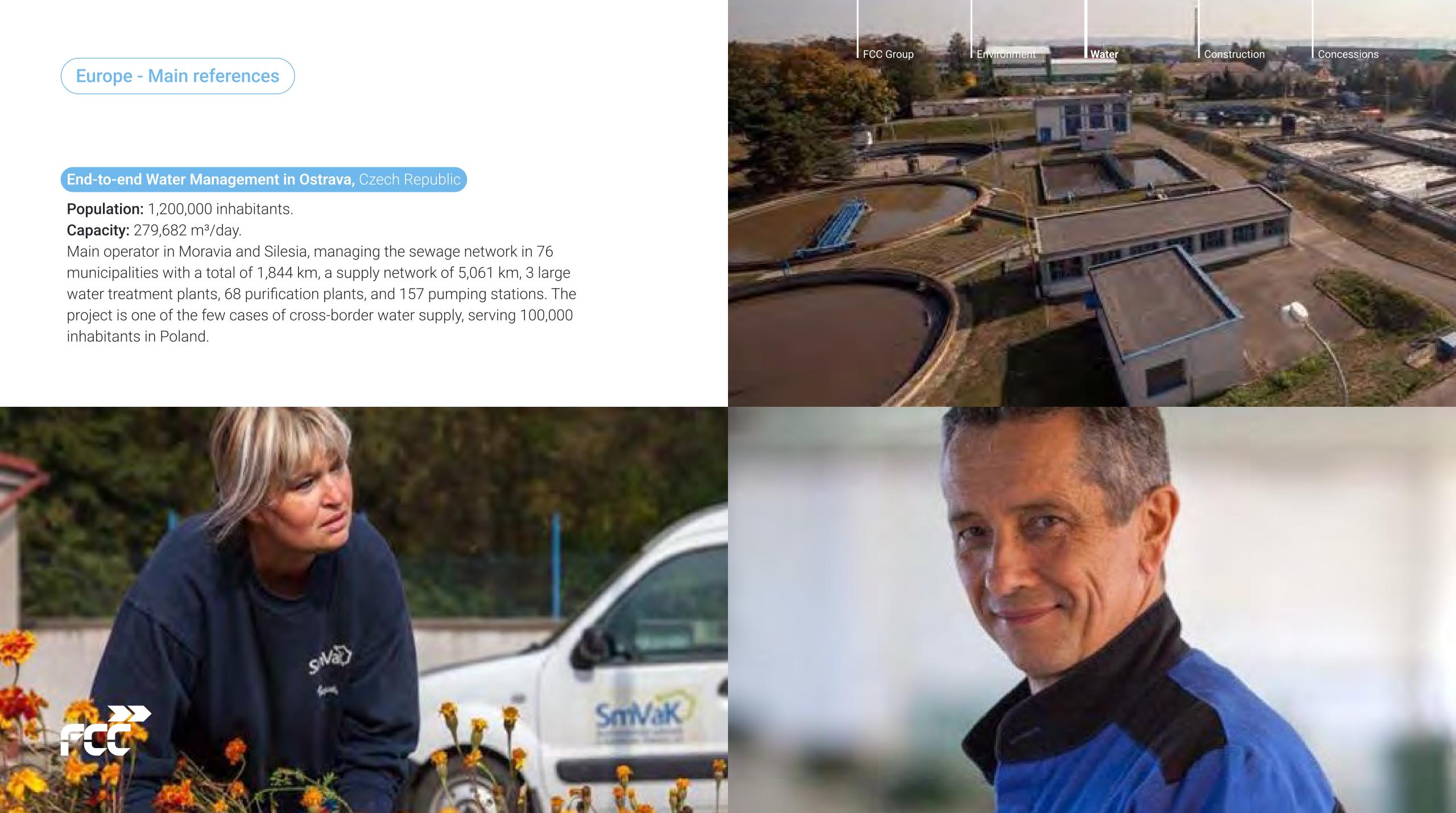
#### End-to-end Water Management in Georgia

Management since 2022.

Population: 1,437,833 inhabitants.

The project includes infrastructure in Tbilisi, Mtskheta, and Rustavi, including: the Zhinvali dam and reservoir with a capacity of 520 hm<sup>3</sup>, 7 water treatment plants, 1 wastewater treatment plant, 58 pumping stations, 118 storage tanks, and 4,300 km of distribution networks and 1,700 km of sewage networks.

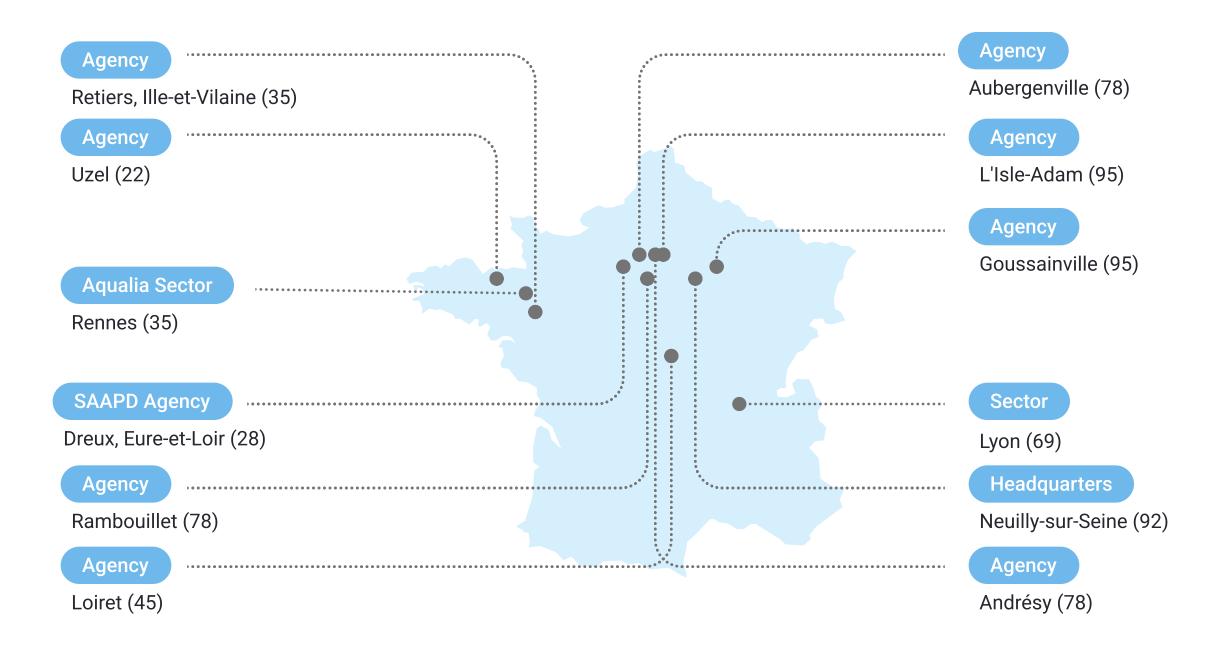




#### Europe - Main references

- IIII





#### End-to-end Water Management in Île de France and Brittany, France

Management since 2019.

ANSES

Population: 970,000 inhabitants.

Management of water supply in 101 municipalities and management of sewage networks or treatment in another 100 municipalities.

#### Europe - Main references



FCC Group	Environment	Water	Construction	Concessions

#### End-to-end Water Management in Caltanissetta, Italy

Management since 2006.

Population: 273,000 inhabitants.

Management of the end-to-end water cycle in 22 municipalities of the province of Caltanissetta in Sicily. The project includes a water network of 993 km, a pipeline network of 180 km, a sewage network of 778 km, 21 treatment plants, 1 purification plant, 21 wells, and 42 tanks.



#### Europe - Main references



FCC Group	Environment	Water	Construction	Concessions

#### End-to-end Water Management in Elvas, Portugal

Management since 2009.

**Population:** 74,000 inhabitants.

Management of over 12,500 supply and wastewater treatment contracts in the municipalities of Elvas, Vila Boim, Terrugem, Vila Fernando, Barbacena, São Vicente, and Santa Eulália.





Water

Concessions



# Construction

#### **Civil works**

- Railway infrastructures
- Roads
- Bridges
- Tunnels

#### Building

- Housing units and estates
- Non-residential buildings
- Rehabilitation

# Industrial

- Electromechanical installations and maintenance
- Electrical networks and railway works
- Industrial construction

- Systems
- Infrastructure maintenance
- Prefabrication
- Corporate image

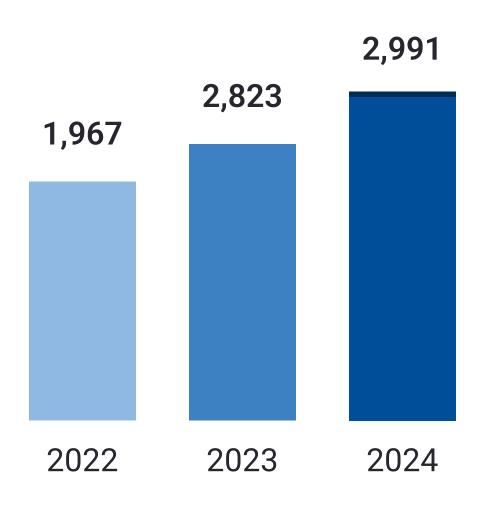
- Maritime infrastructures
- Airport infrastructures
- Hydraulic infrastructures

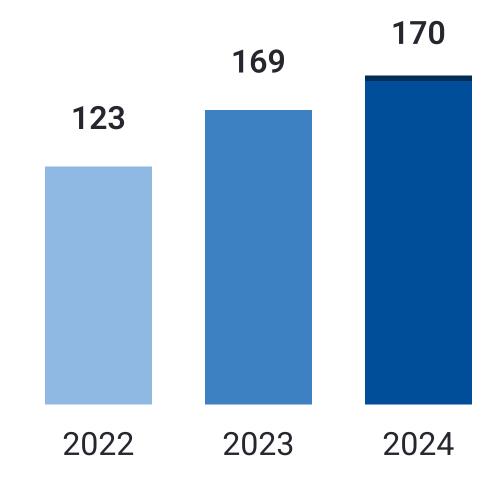




# Revenue In € million

# EBITDA In € million











#### Key figures 2024

#### Europe

Portugal Spain France Italy

United Kingdom Ireland Belgium Netherlands

# MENA

Egypt

Qatar

#### North America

USA

Mexico

Canada

#### Central America

Panama

Costa Rica

#### South America

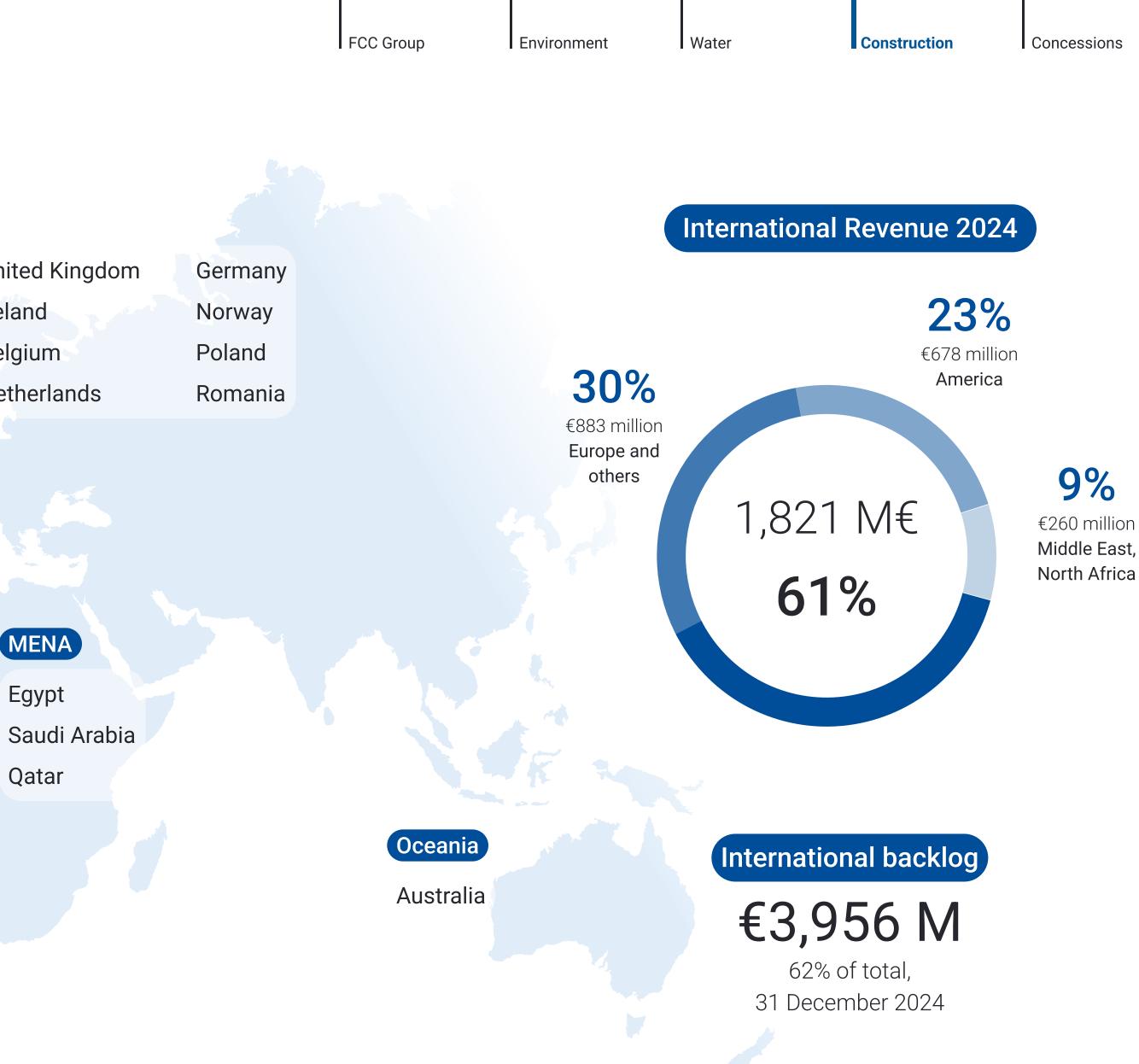
Colombia

Peru

Chile

Brazil







FCC Group	Environment	Water	Construction	Concessior

#### Lines 2 and 4 of the Lima Metro, Peru







FCC Group	Environment	Water	Construction	Concessions

#### Industrial Bridge, Chile





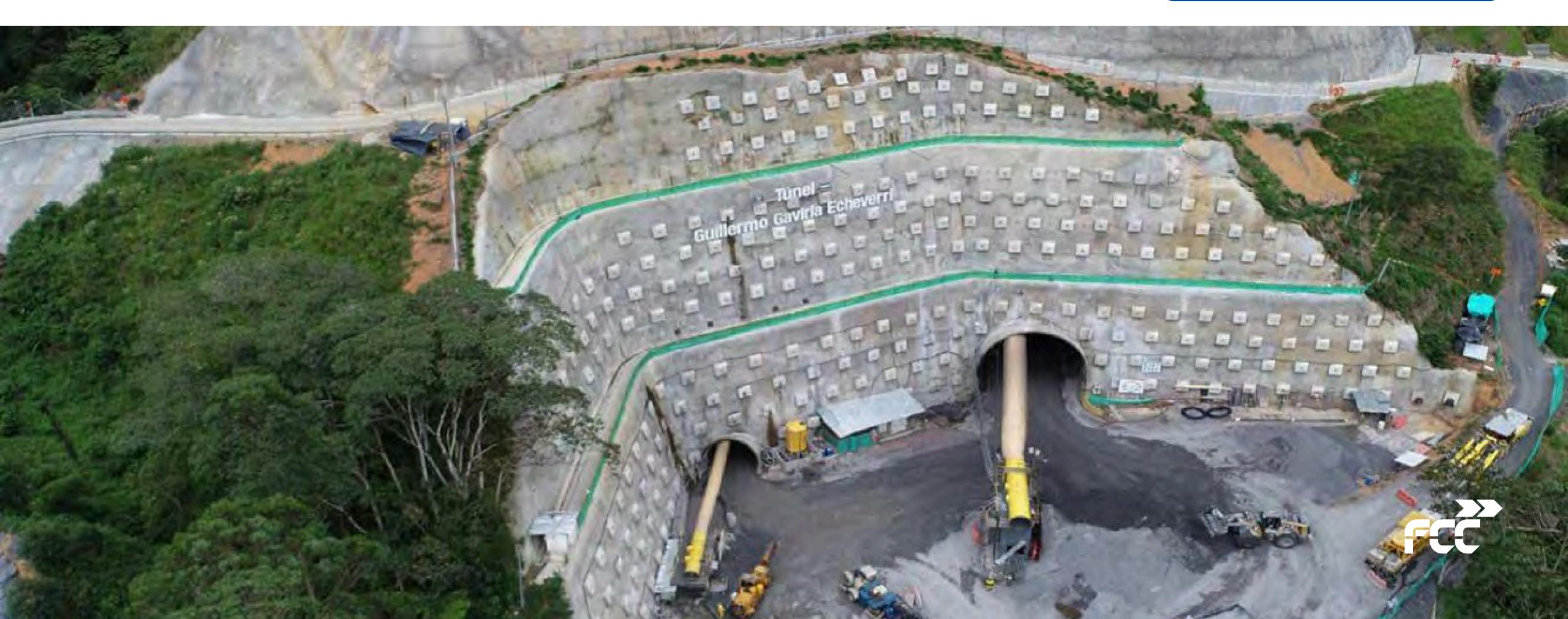


FCC Group	Environment	Water	Construction	Concessio

# PTAR El Salitre, Colombia







FCC Group	Environment	Water	Construction	Concession

Guillermo Gaviria Echeverri Tunnel, Colombia







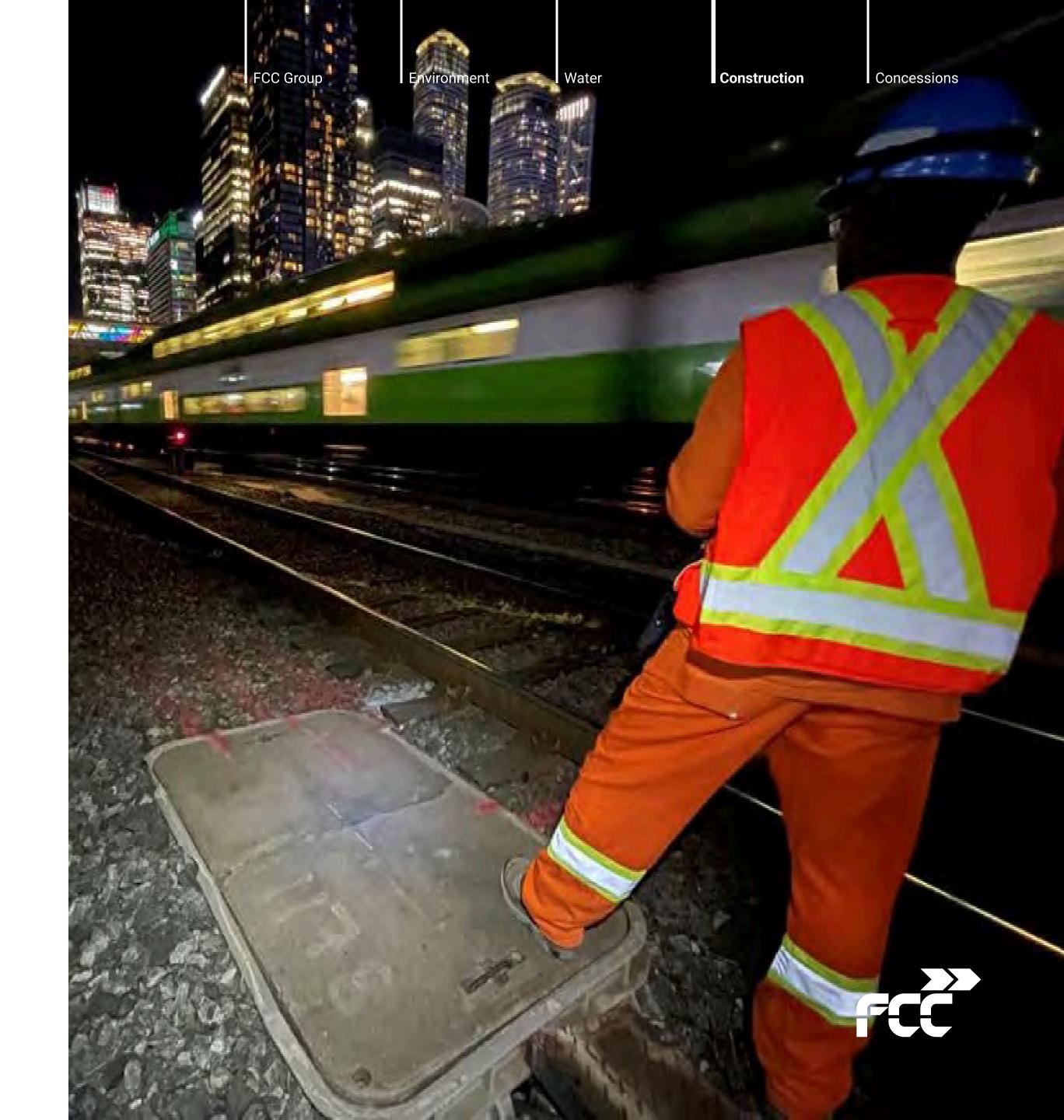
FCC Group	Environment	Water	Construction	Concession

#### Scarborough Subway Extension, Canada





RER-3, Toronto Regional Rail Network, Canada



FCC Group	Environment	Water	Construction	Concession

Metro Ontario and Pape Tunnel, Canada

ons

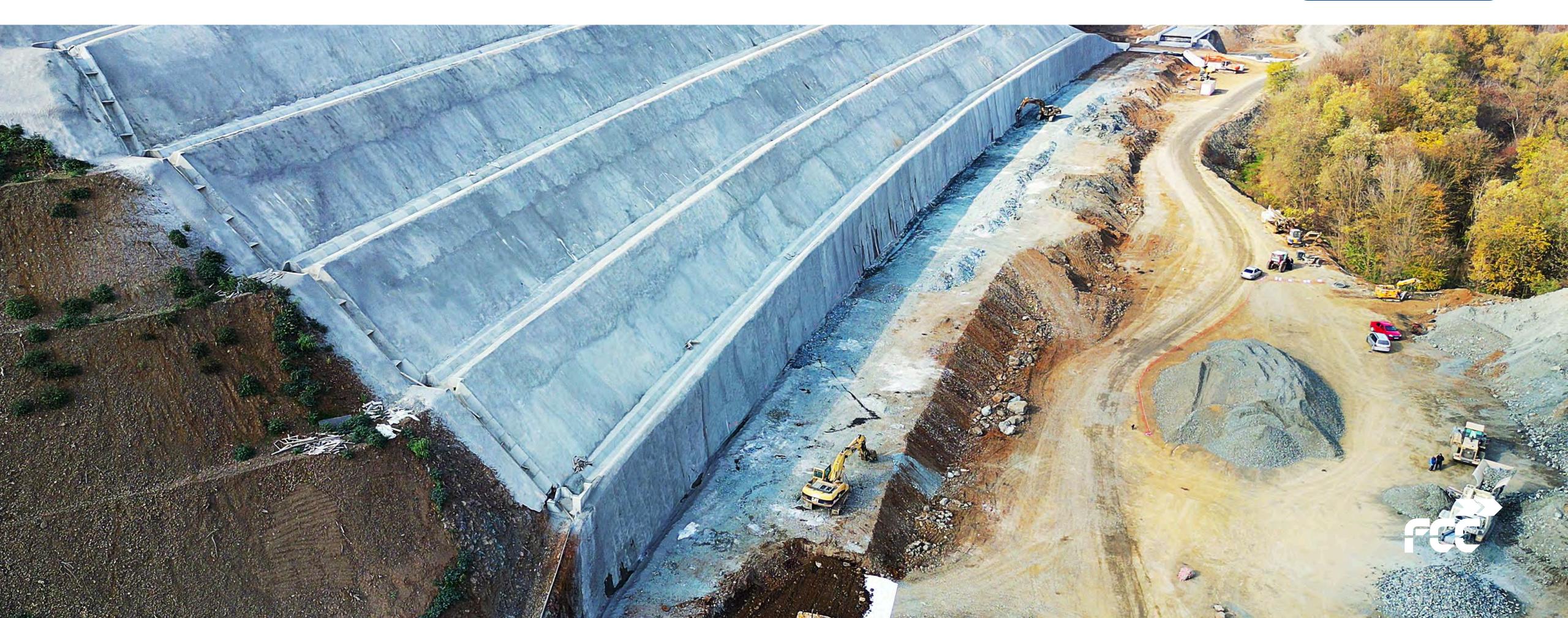


FCC Group	Environment	Water	Construction	Concession

Replacement of 9 Bridges in Pennsylvania, United States







FCC Group	Environment	Water	Construction	Concessio

# Railway sections, Romania







FCC	C Group	Environment	Water	Construction	Concession

A9 Motorway Badhoevedorp - Holendrecht, Netherlands







FCC Group	Environment	Water	Construction	Concession

A-465 Sections 5-6, Wales, United Kingdom





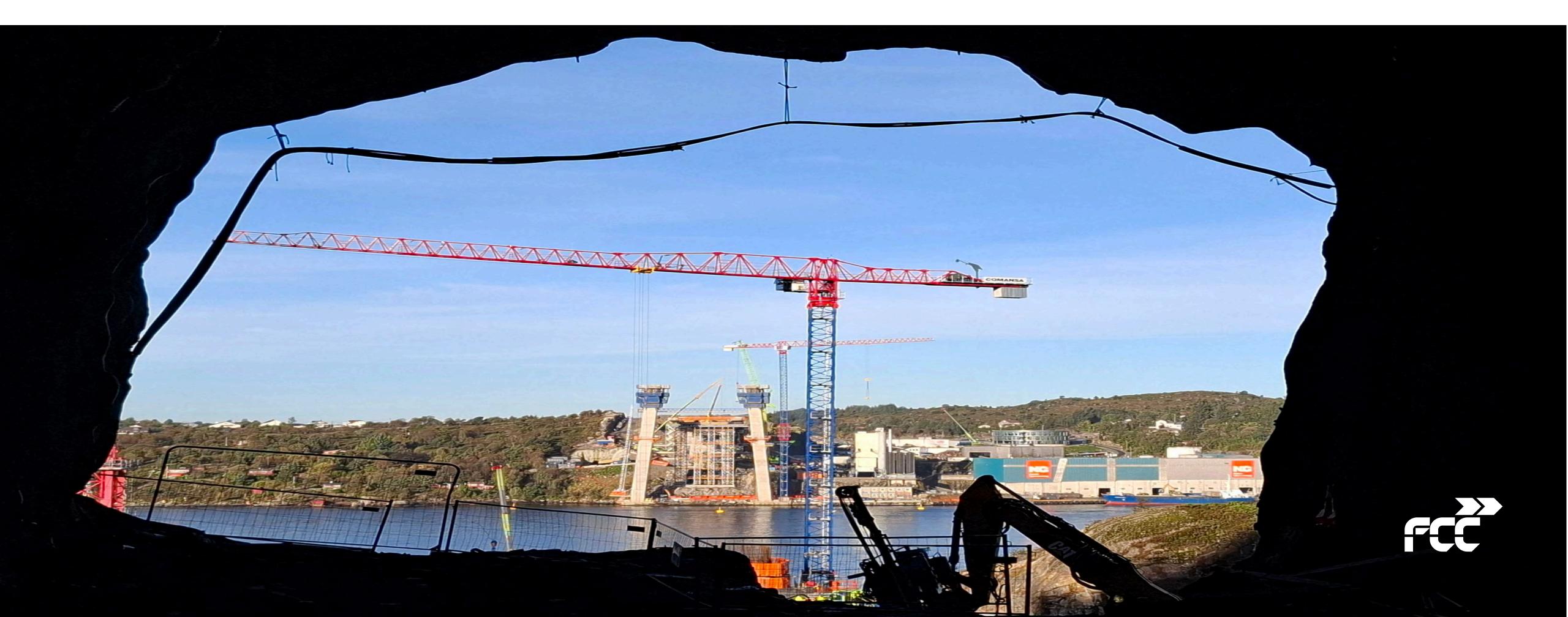


FCC Group	Environment	Water	Construction	Concession

#### Cancer Treatment Centre Pallas, Netherlands



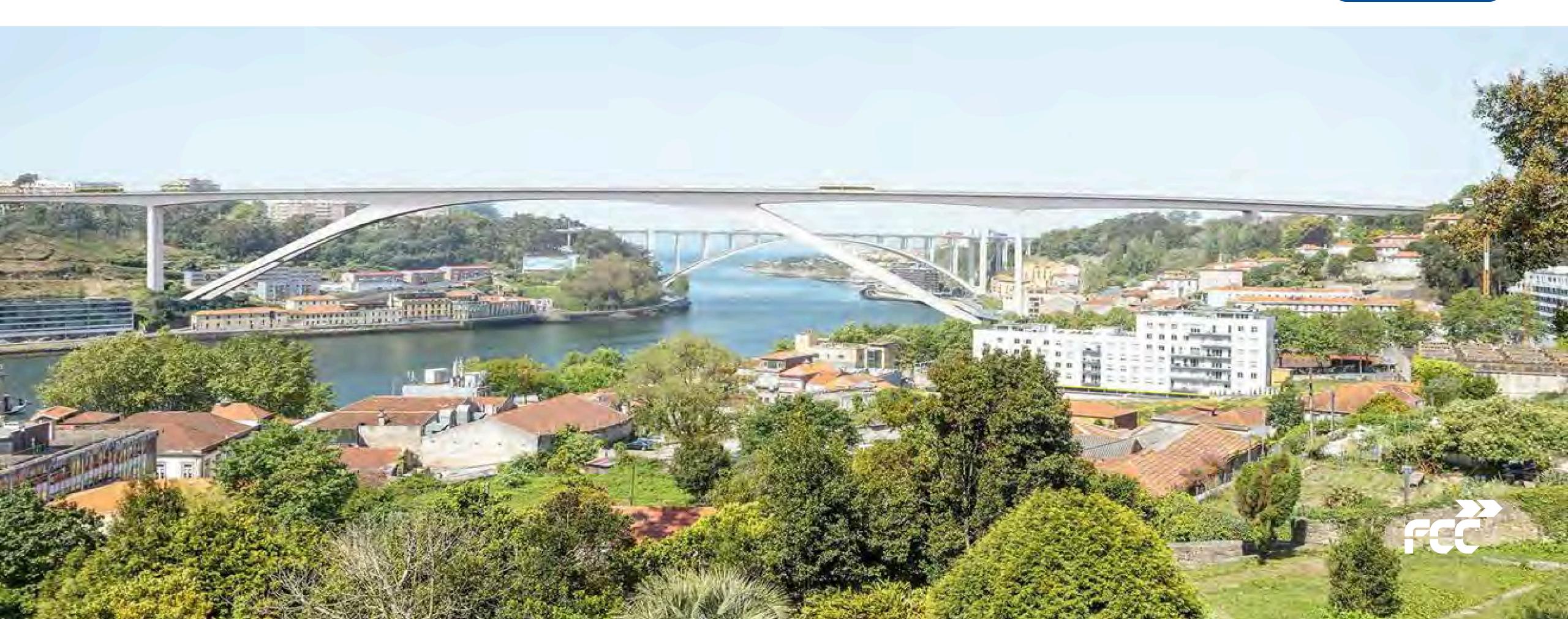




FCC Group	Environment	Water	Construction	Concessions

# Sotra Project, Norway





FCC Group	Environment	Water	Construction	Concession

Porto Metro, Portugal







FCC Group

Environment

Water

Construction

Melecas-Vedrãs Line, Portugal







FCC Group	Environment	Water	Construction	Concession

#### Neom, Saudi Arabia







FCC Group	Environment	Water	Construction	Concession

Mediterranean Corridor. Nijar-Andarax section, Spain





FCC Group	Environment	Water	Construction	Concession

Insular ring of Tenerife, Spain

ons

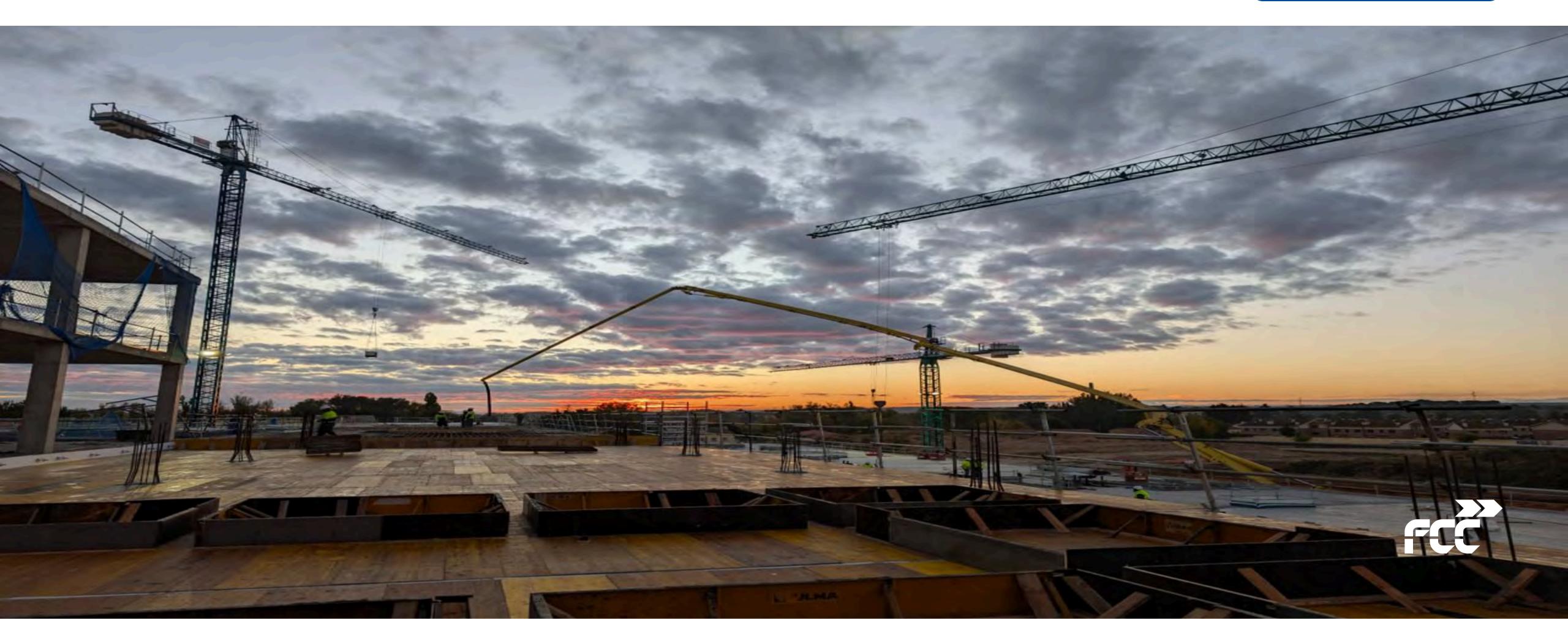


FCC Group	Environment	Water	Construction	Concessions

#### Platform of the Mediterranean High-Speed Corridor Murcia-Almería. Section Nijar-Andarax, Spain





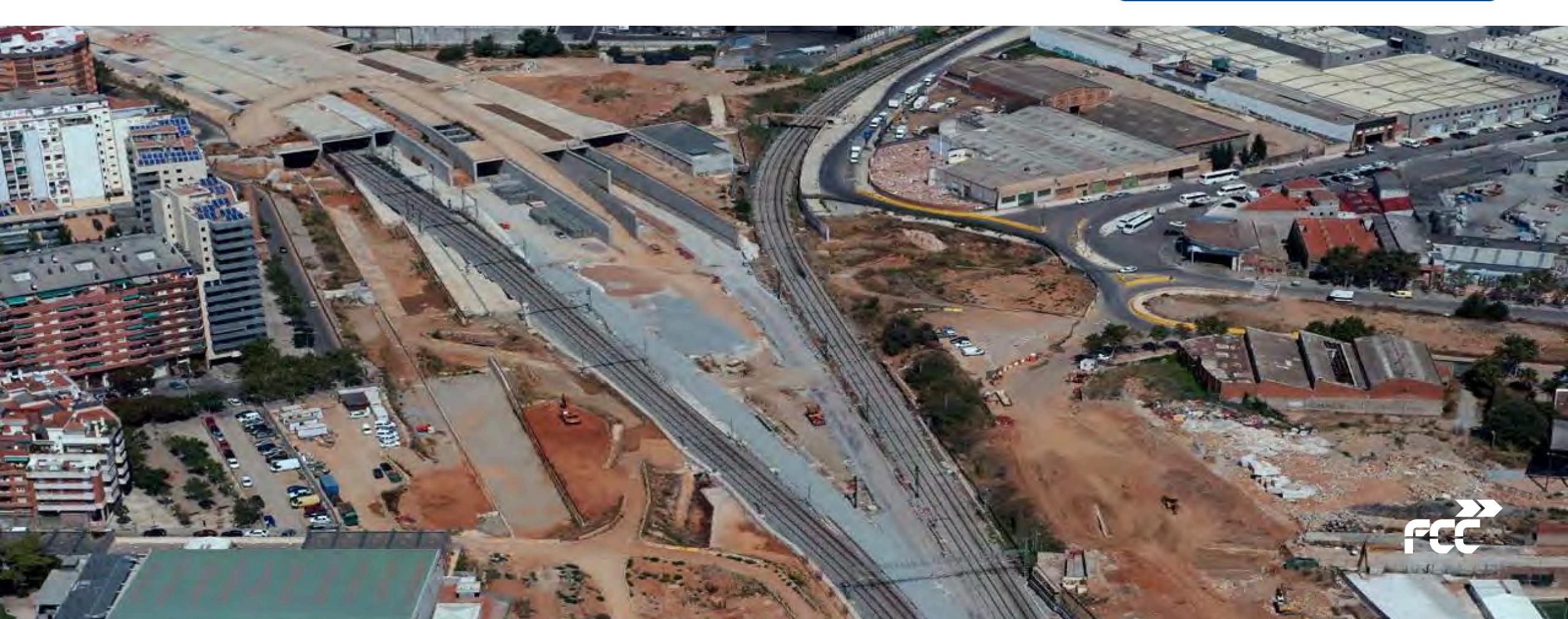


FCC Group	Environment	Water	Construction	Concession

#### Hospital Aranda del Duero, Spain







FCC Group	Environment	Water	Construction	Concession

#### Access to the High-Speed Station La Sagrera, Spain







FCC Group	Environment	Water	Construction	Concessions

#### Section 2 Maya Train, Mexico













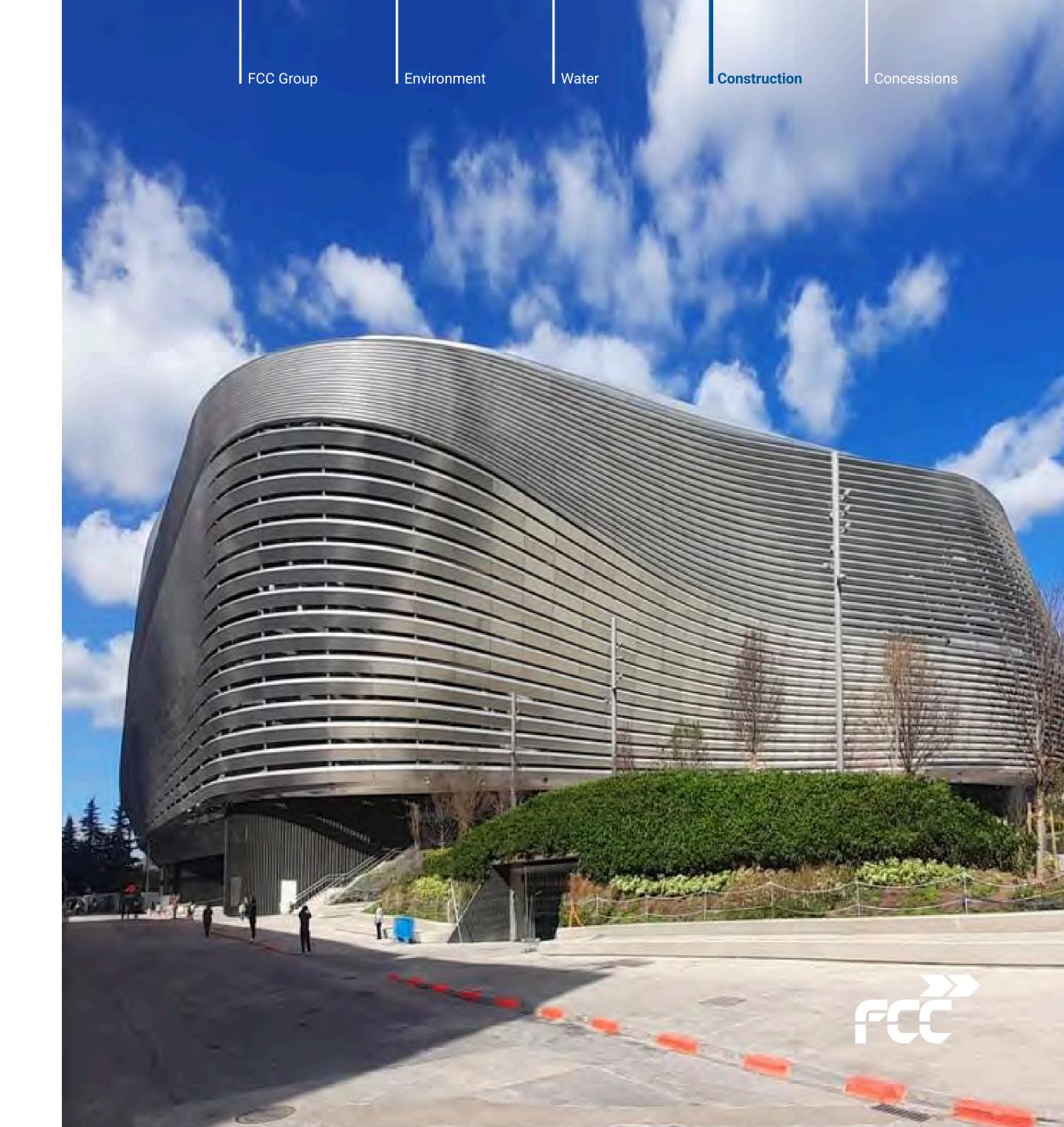
IN STORE &

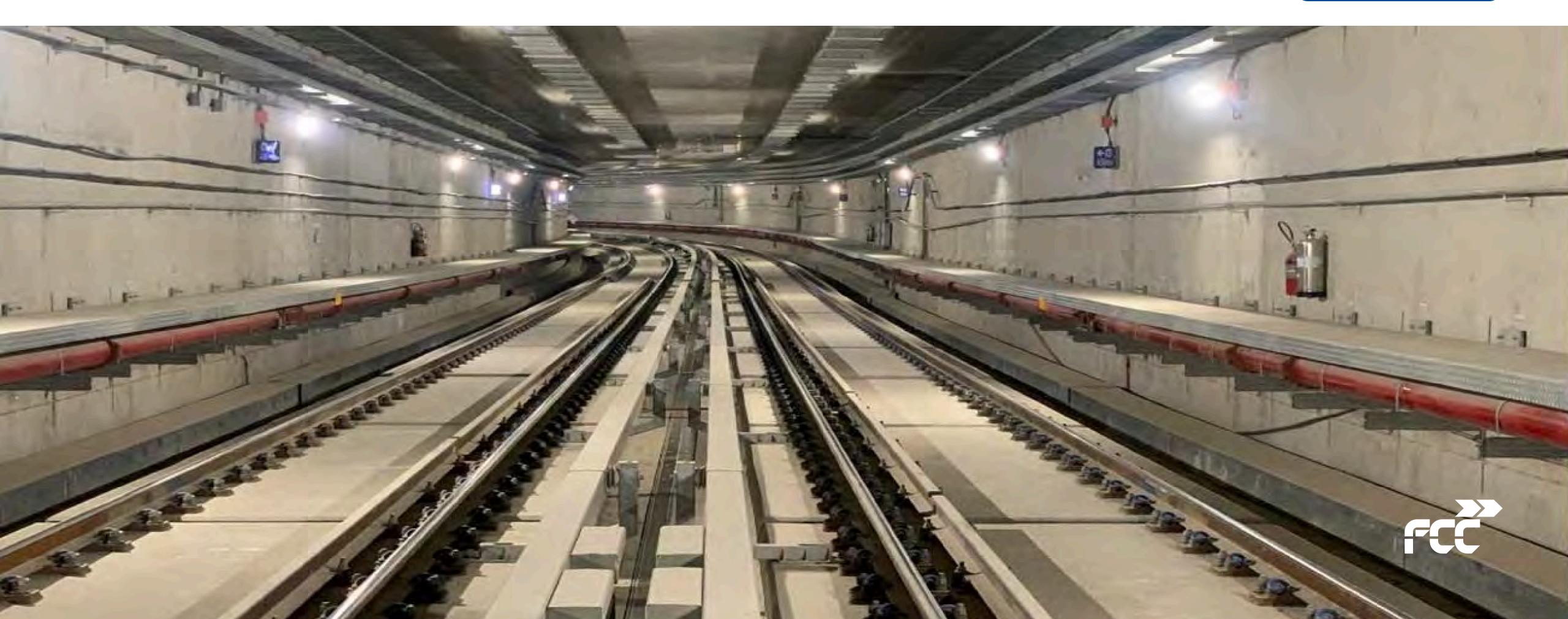
(O) (12.2) =

FCC Group	Environment	Water	Construction	Concession

Fuel storage tanks A. International Lima, Peru

ons



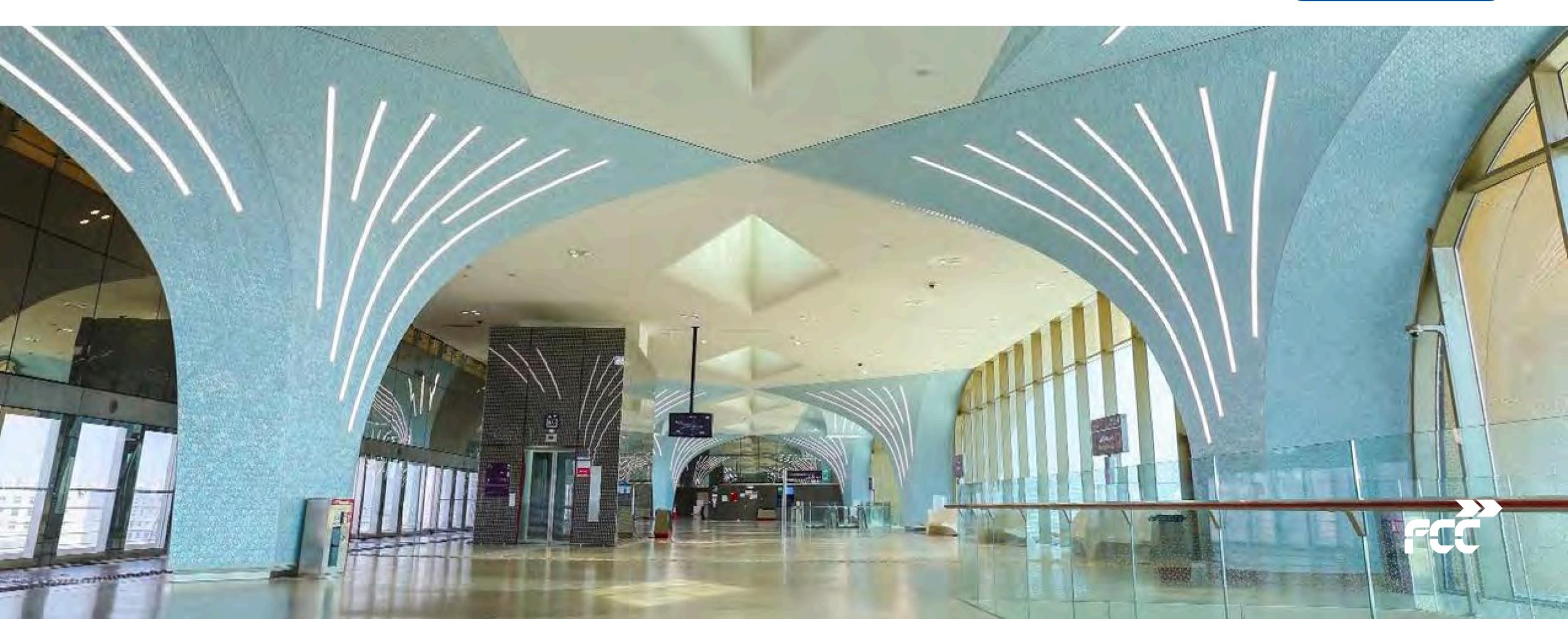


FCC Group	Environment	Water	Construction	Concession

# Riyadh Metro, Saudi Arabia







FCC Group	Environment	Water	Construction	Concession

#### Red Line Metro Doha, Qatar







FCC Group	Environment	Water	Construction	Concessior

## Wastewater treatment plant in Glina, Romania





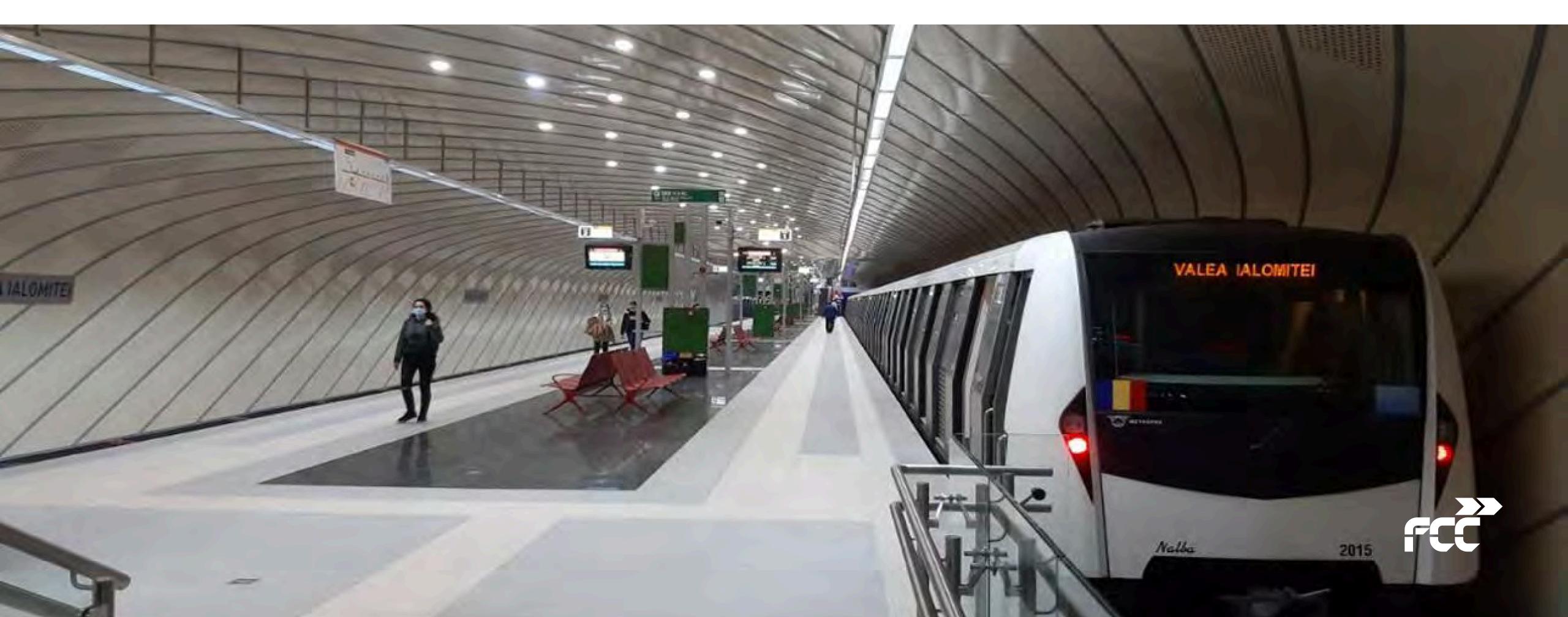
....



and a statute and the state

FCC Group	Environment	Water	Construction	Concessic

ons



FCC Group	Environment	Water	Construction	Cor

## Line 5 Bucharest Metro, Romania





New runway Bacau Airport, Romania



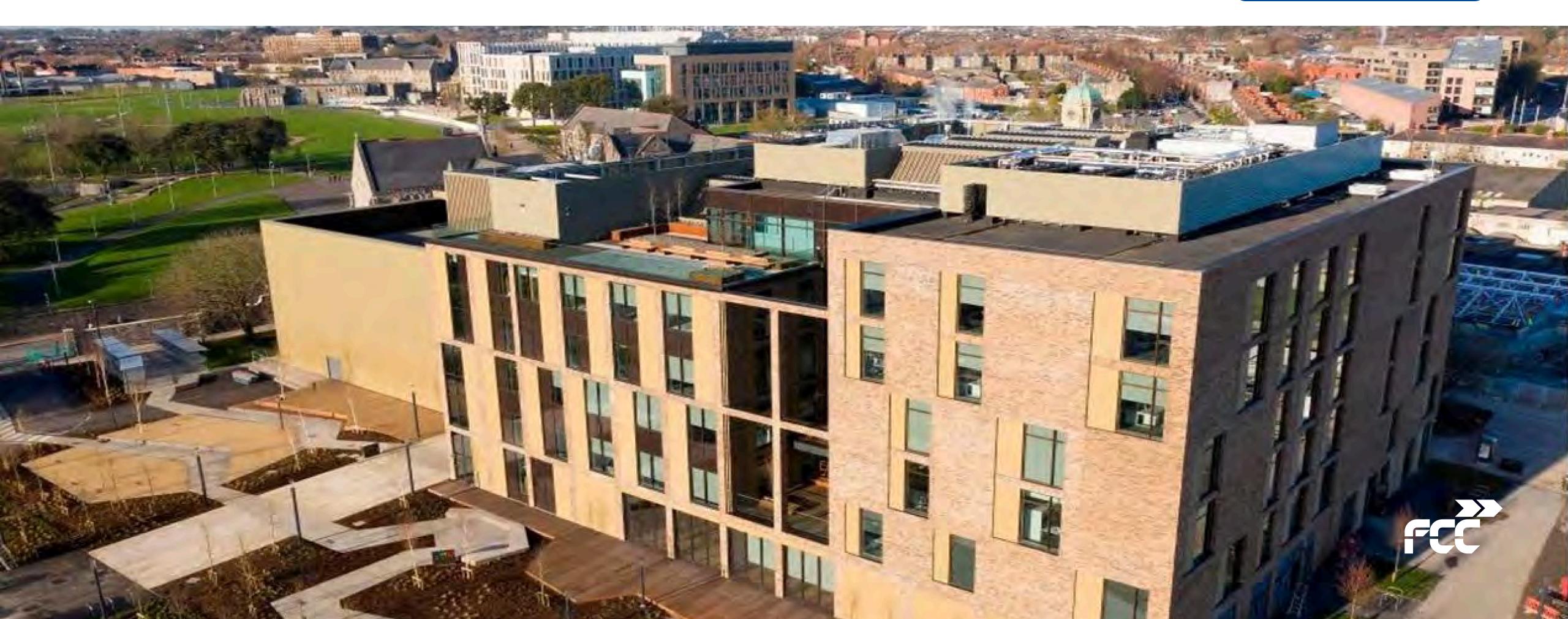


FCC Group	Environment	Water	Construction	Concession

## New runway Dublin Airport, Ireland







FCC Group Environment Construction Concessions Water

## Grangegorman University, Ireland







FCC Group	Environment	Water	Construction	Concession

## Gerald Desmond Bridge, United States







FCC Group	Environment	Water	Construction	Concession

## El Alamein Desalination Plant, Egypt







FCC Group	Environment	Water	Construction	Concession

Abu Rawash Wastewater Treatment Plant, Egypt







FCC Group	Environment	Water	Construction	Concessions

University Hospital Salamanca, Spain







FCC Group	Environment	Water	Construction	Concession

## Pizarro Photovoltaic Plant, Spain







FCC Group	Environment	Water	Construction	Concession

## Fuel Storage Plant, Peru







FCC Group	Environment	Water	Construction	Concession



# Concessions

Road infrastructures

Urban transport

Social infrastructures\* Includes sanitary facilities and public buildings

Other infrastructures







FCC Group	Environment	Water	Construction



Leaders in urban transport concessions



More than 100 million people use our concessions



We are part of the **FCC Group**, an international leader in infrastructure



Present in 5 countries



**Specialised** in sustainable mobility infrastructure



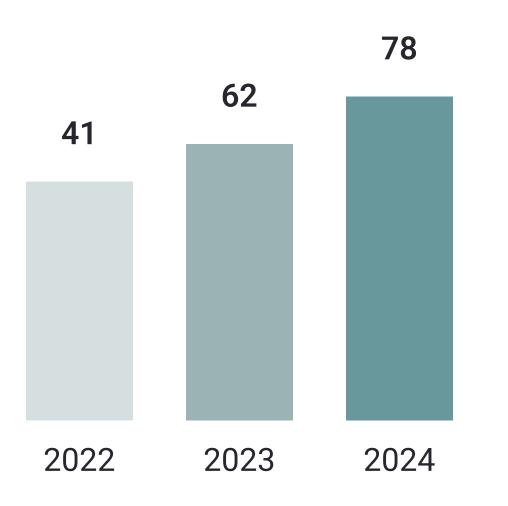
Present in **social** infrastructure

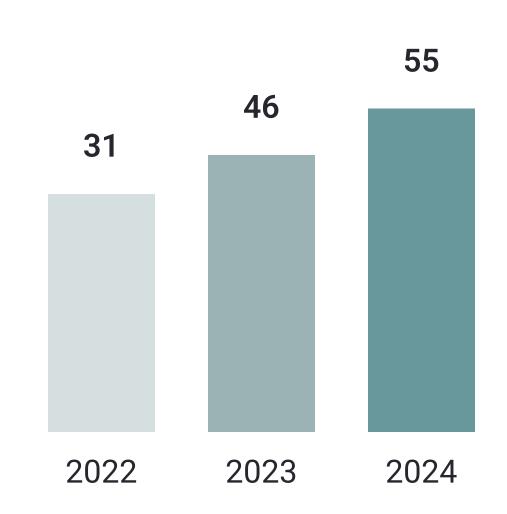




# Revenue In € million







Portfolio of Concessions

14 concession companies3 operators









1 Highway Tunnel - Coatzacoalcos

Peru

1 Metro - Lima



Spain

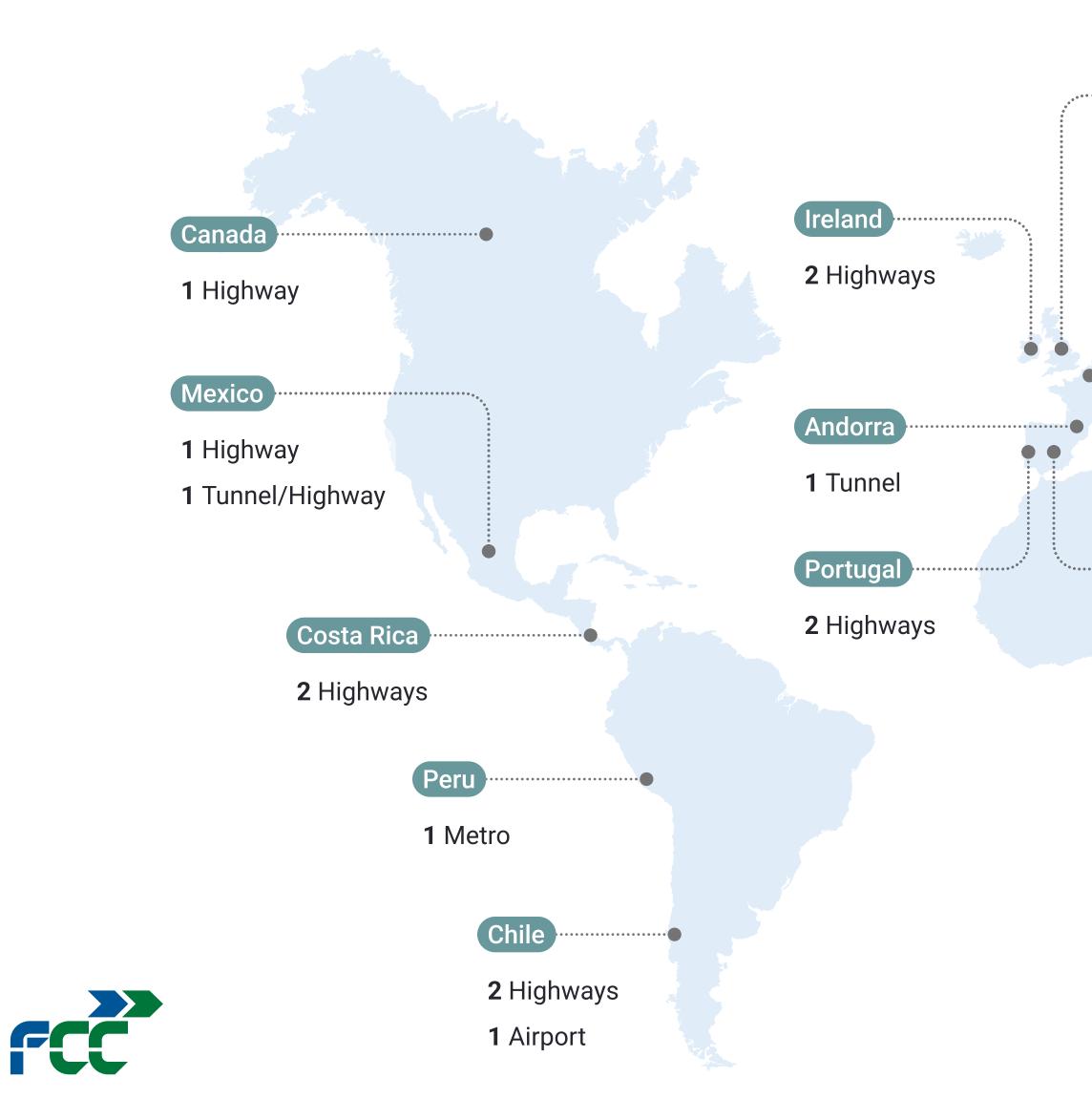
- 1 Metro UTE MEL



3 Highways - Auconsa, Ibisan, Itinerary 8 Aragón 5 Trams - Murcia, Parla, Zaragoza, Tranbaix, Trambesos

1 Social infrastructure - World Trade Center, Barcelona 1 Sport port - Port Torredembarra, Tarragona

## **Global Infrastructure PPP Projects**



FCC Group	Environment	Water	Construction	Concession

#### United Kingdom

- 1 Hospital
- 1 Cable-stayed bridge
- **1** Highway

Belgium

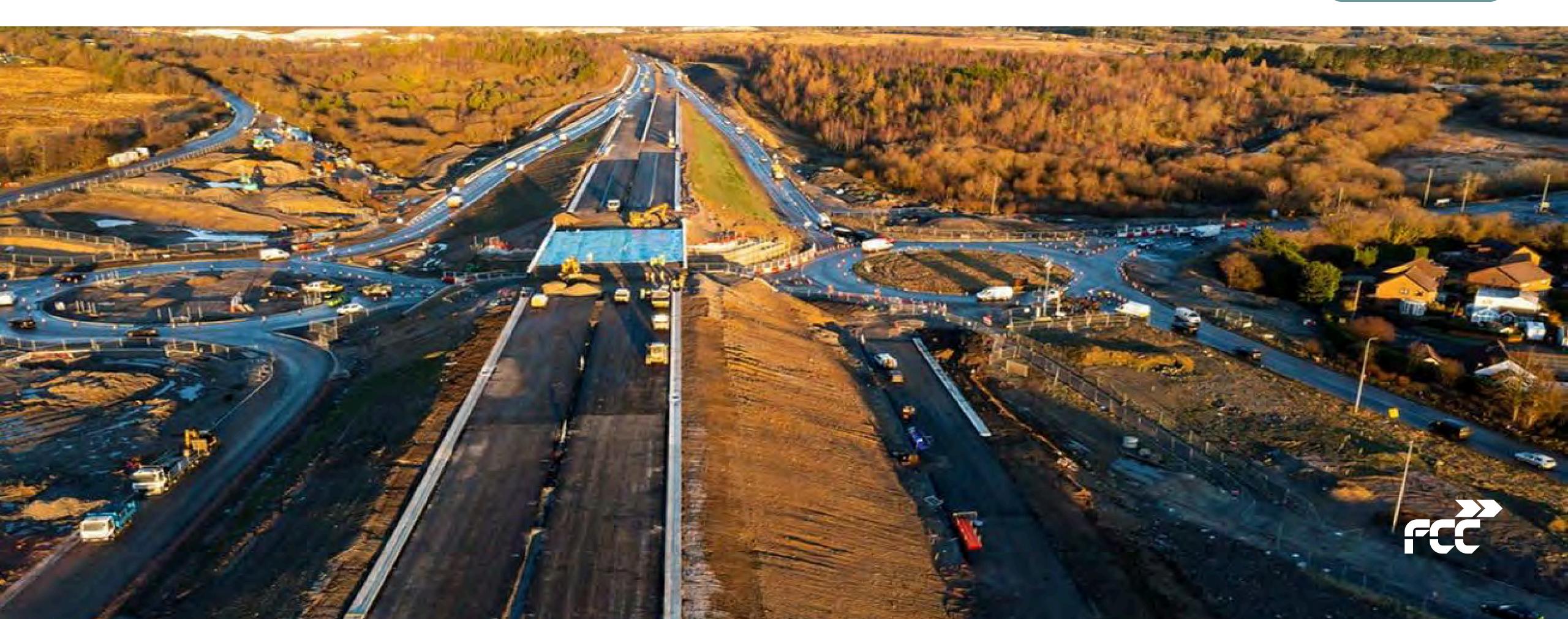
1 Prison

#### Spain

- 6 Light Rail Trams
- 4 Metropolitan Rails
- 16 Highways
- 1 Tunnel
- **3** Hospitals and **10** healthcare centres and day hospitals
- **3** Social Facilities
- **3** Sport Ports and **2** Marinas

Includes countries with active concessions and a portfolio of historical projects.





FCC Group	Environment	Water	Construction	Concession

## A465, United Kingdom







FCC Group	Environment	Water	Construction	Concession

### Auconsa, Spain





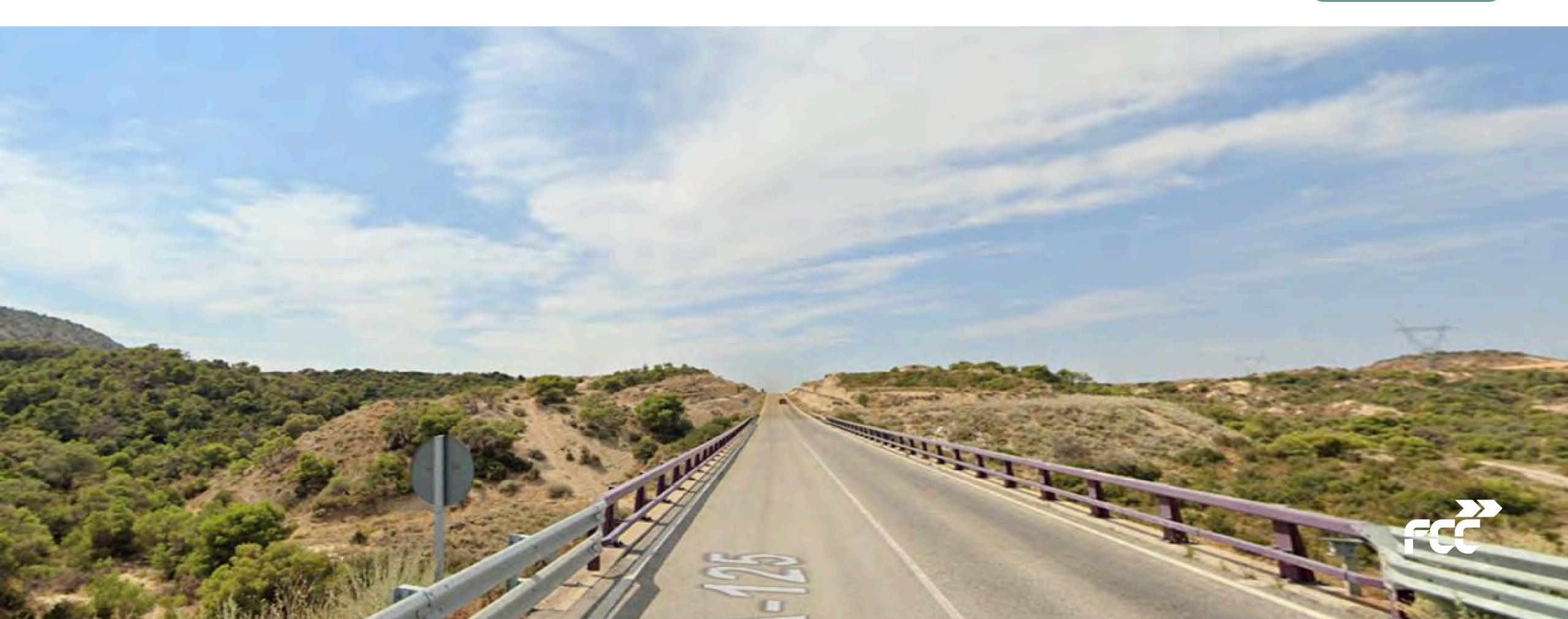
FCC Group	Environment	Water	Construction	Concession









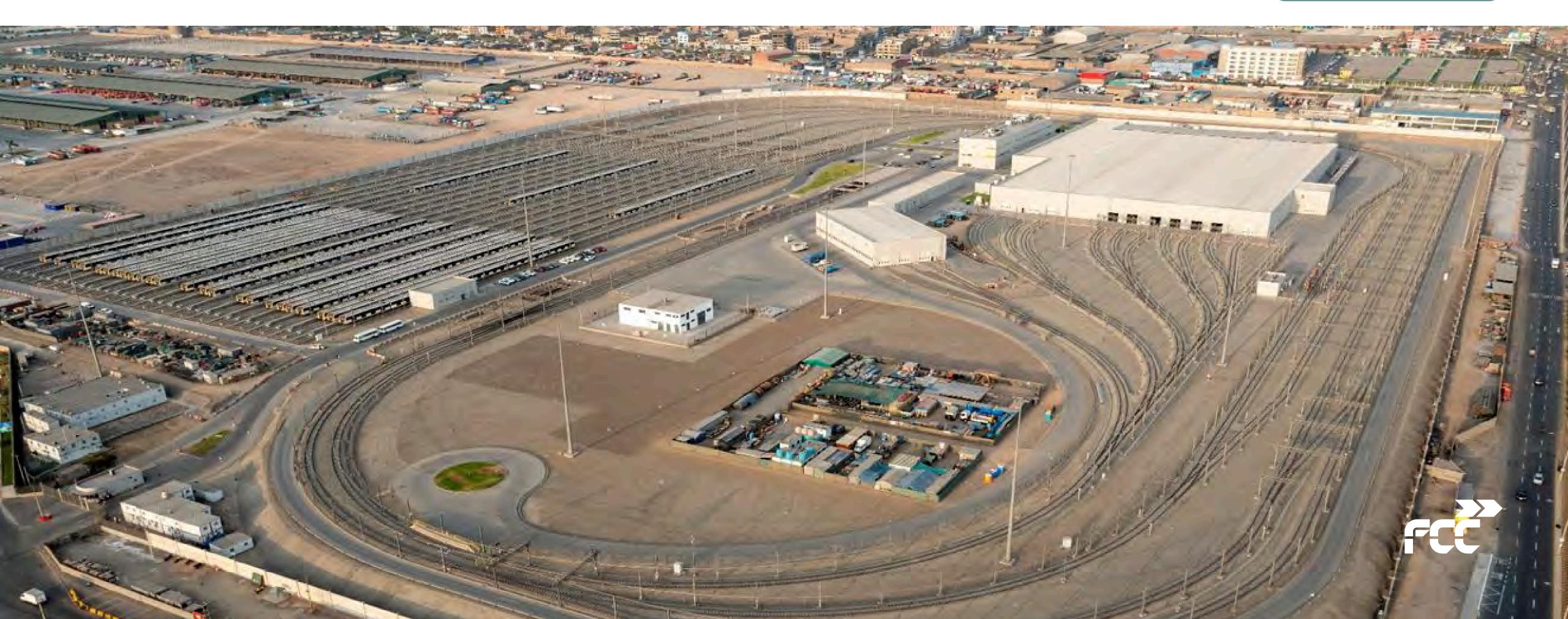


FCC Group	Environment	Water	Construction	Concession

## Itinerary 8 Aragón, Spain







FCC Group	Environment	Water	Construction	Concession

## Line 2 and 4 Lima Metro, Peru









FCC Group	Environment	Water	Construction	Concession

### Murcia Tram, Spain









Tranvia de Parla

Mall

03

100

m

100



/TRANUÍA

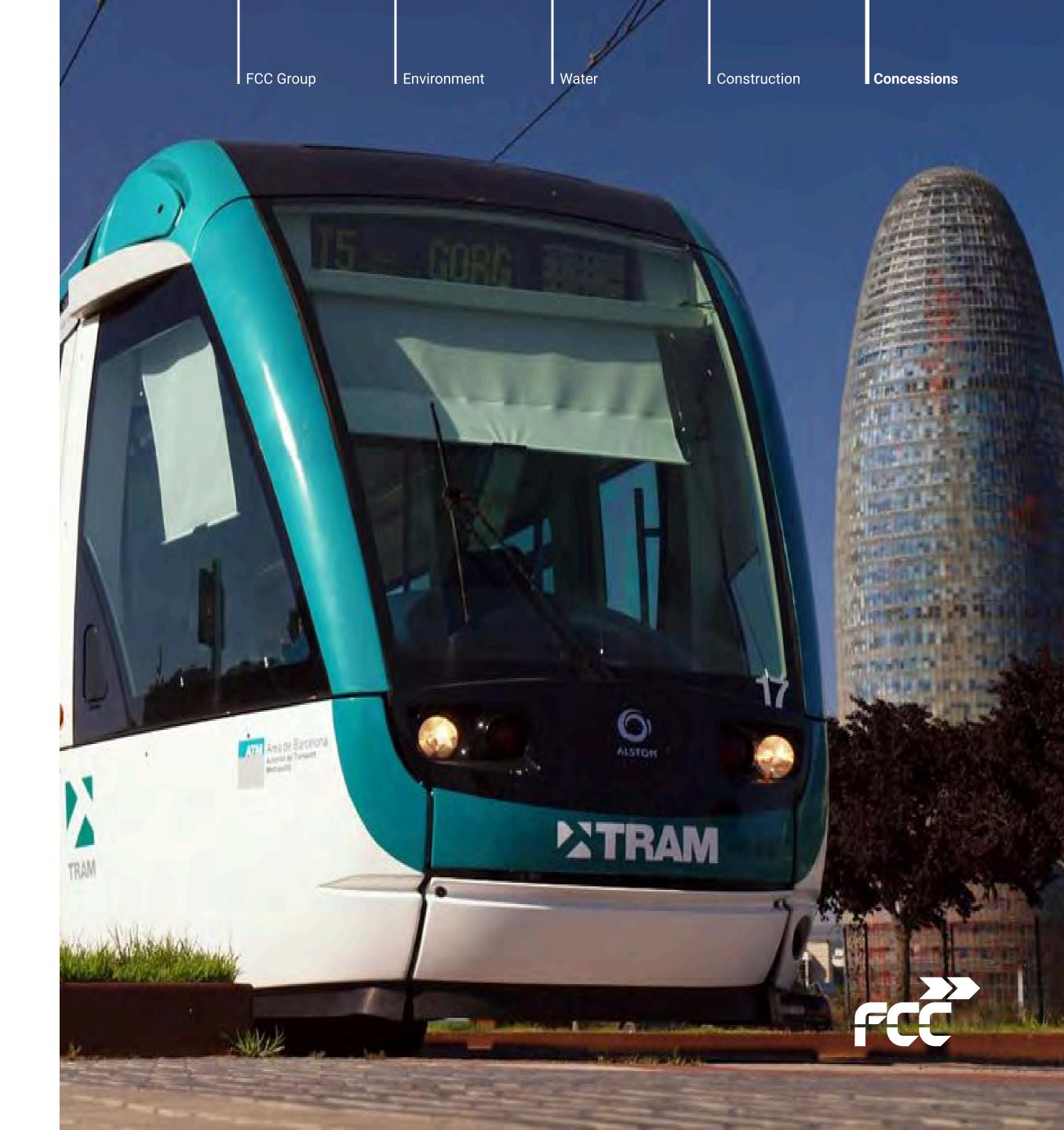
 F	CC Group	Environment	Water	Construction	Concessior

Parla Tram, Spain











FCC Group	Environment	Water	Construction

## (Trambessos, Spain)















FCC Group	Environment	Water	Construction	Concession

## Haren Prison, Belgium





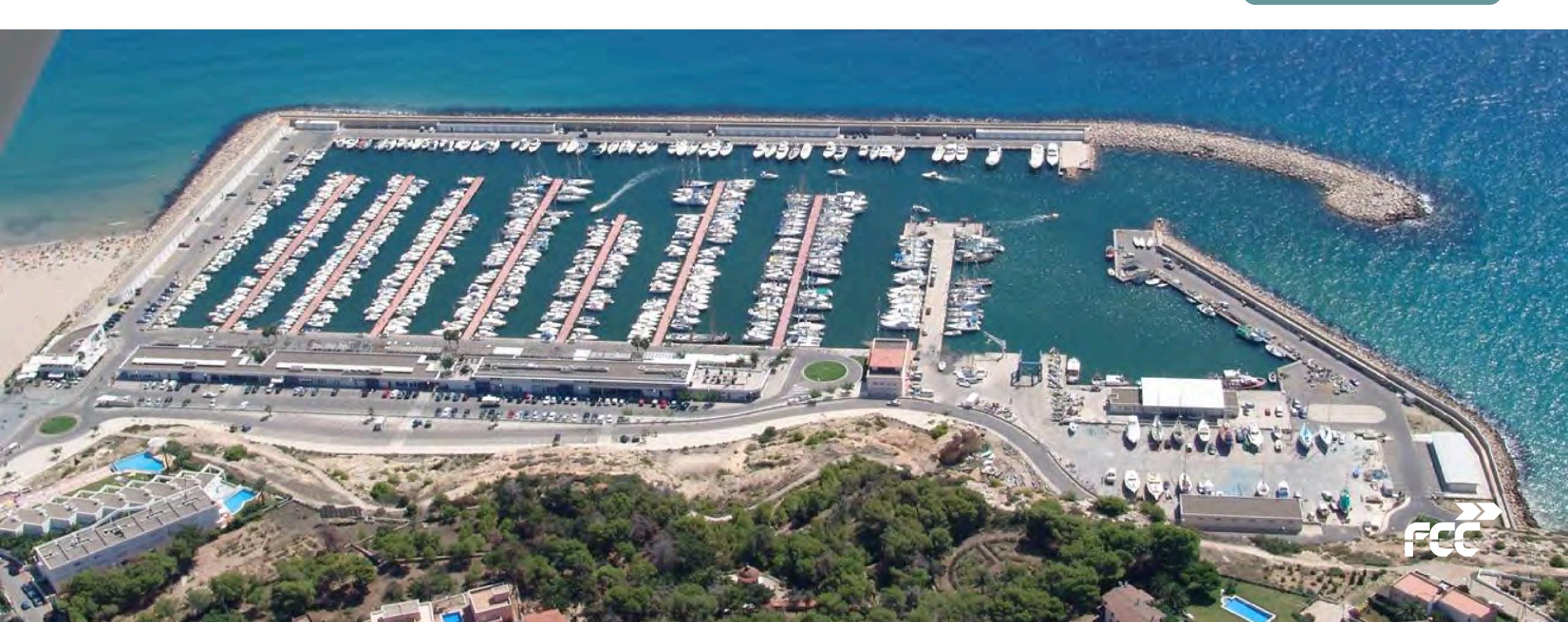


FCC Group	Environment	Water	Construction	Concession

## World Trade Center, Spain







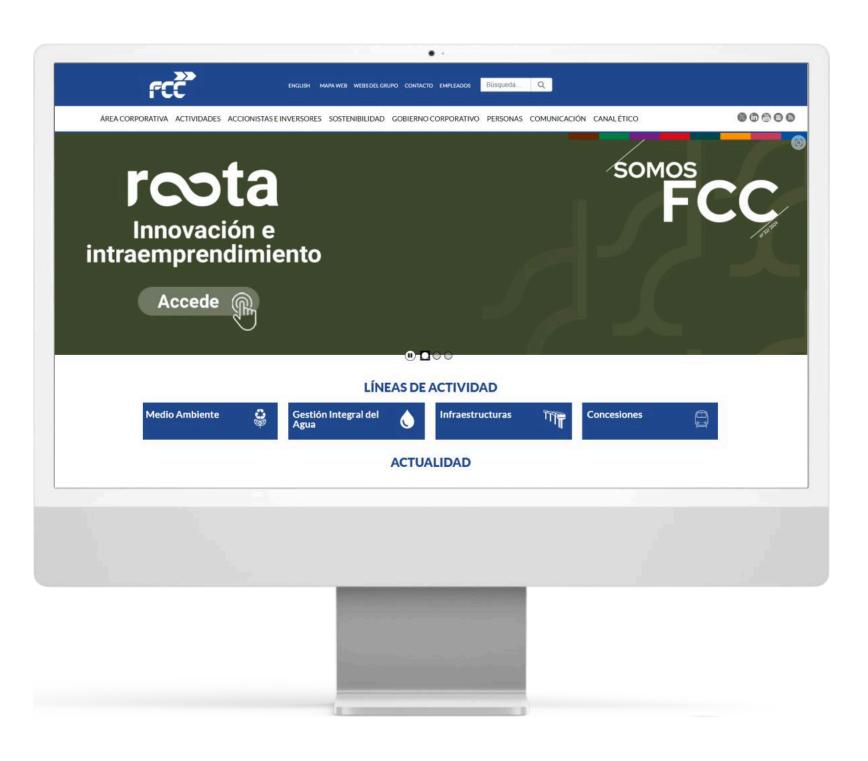
FCC Group	Environment	Water	Construction	Concession

#### Marina Port Torredembarra, Spain



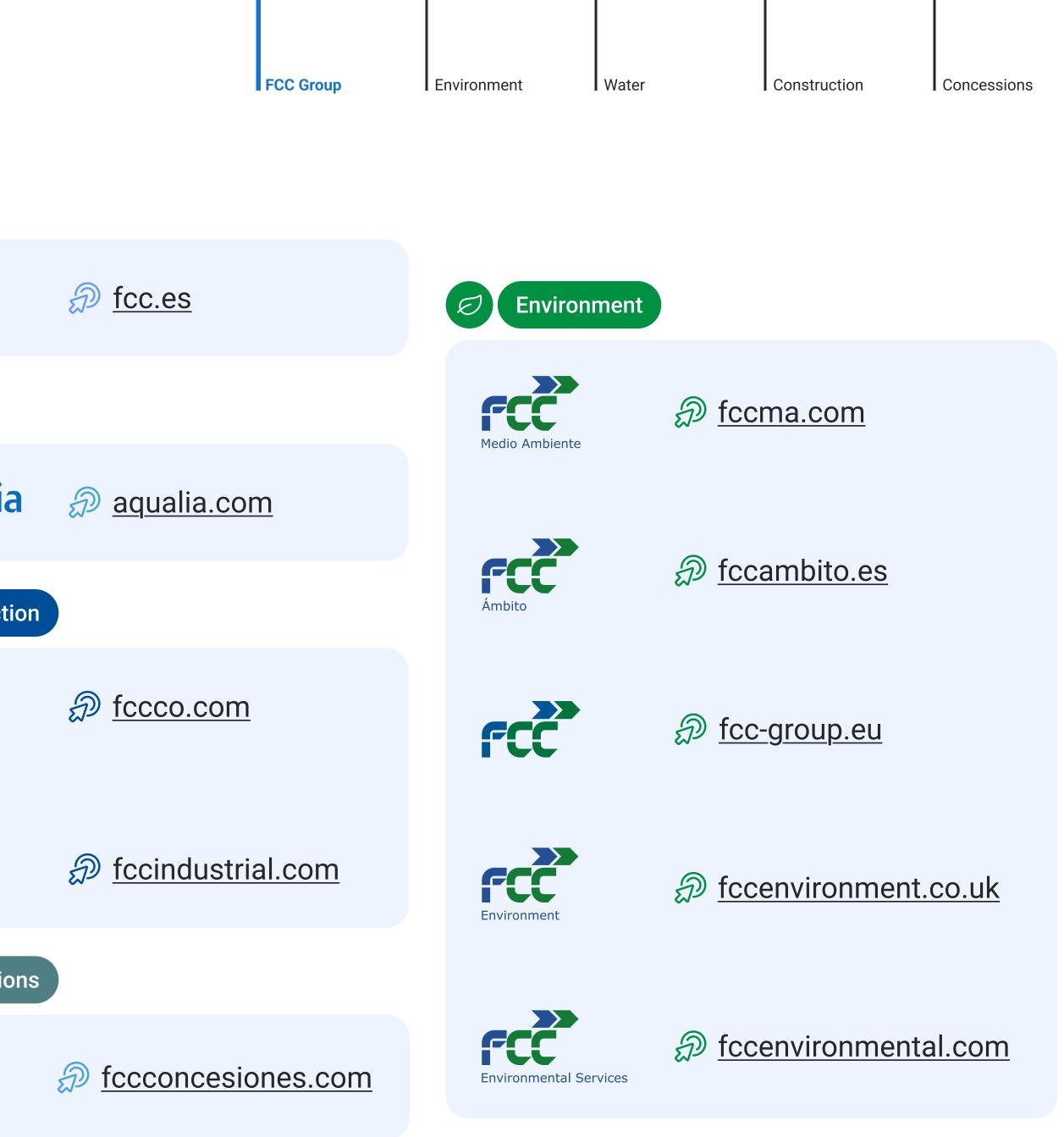














- approval in any other jurisdiction.
- contract or any other type of commitment.
- Commission.
- Reporting Standards (IFRS).

• This document may contain forward-looking statements regarding the intentions, expectations, or forecasts of the FCC Group or its management as of the date of its preparation, relating to various aspects such as the growth of different business lines, the results of the FCC Group, or other matters concerning its activities and situation.

• These forward-looking statements or forecasts do not, by their nature, constitute guarantees of future performance, being subject to risks, uncertainties, and other relevant factors that could cause actual developments and results to differ materially from those expressed in these intentions, expectations, or forecasts.

• This document does not constitute an offer or invitation to acquire or subscribe for shares, in accordance with Law 6/2023, of 17 March, on Securities Markets and Investment Services, Royal Decree-Law 5/2005, of 11 March, and/or Royal Decree 814/2023, of 8 November, and its implementing regulations. Furthermore, this document does not constitute an offer to purchase, sell, or exchange, nor a request for an offer to purchase, sell, or exchange securities, nor a request for any vote or

• This document or any of its parts does not constitute a contractual document, nor may it be used to integrate or interpret any

• The information presented in this statement should be taken into account by all individuals or entities that may need to make decisions or prepare or disseminate opinions regarding securities issued by the FCC Group. All are encouraged to consult the public documentation and information communicated or registered by the FCC Group with the National Securities Market

• This document contains financial information that has been audited and prepared in accordance with International Financial