



ORDINARY GENERAL MEETING 2026

ATTENDANCE, PROXY AND REMOTE VOTING CARD

Attendance, Proxy and Remote Voting Card for the Ordinary General Meeting of FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A. which will be held with face-to-face and telematic attendance at **5:30 p.m. on June 24, 2026**, on first call or, if not a sufficient quorum is obtained, at the same place and time, on June 25, 2026, on second call, to be held at Avenida del Camino de Santiago, 40, 28050 Madrid. **(The Meeting is scheduled to be held on first call.)**

Name and Surname of the Holder		Shareholder's signature
Securities Account Code	Number of Shares	
		In, of Sep 2026

DELEGATION

The shareholder holding the shares indicated above confers his or her proxy on (tick only one box):

- ☐ The Chairperson of the General Meeting
- ☐ Mrs. DNI nº.

In the event that the person to whom the proxy is granted is not appointed by name, it will be understood to be conferred on the Chairperson of the General Meeting. To give your voting instructions, *cross the appropriate box in the box below*. In the event that any of the aforementioned boxes is not completed, the representative will vote in favour of the proposed resolutions formulated by the Board of Directors.

Agenda Item	1.1	1.2	1.3	1.4	1.5	2	3.1	3.2	3.3	4	5	6
In favor												
Against												
Abstention												

The delegation will extend to proposals for resolutions relating to matters not included in the attached Agenda, in relation to which the representative will vote in the direction that he or she considers most favourable to the interests of the person represented, unless he or she ticks the NO box below, in which case it will be understood that the shareholder instructs the representative to abstain in relation to such proposed resolutions. ☐ NO

For the purposes of the provisions of Articles 523 and 526 of the Capital Companies Act, it is reported that the following are in a situation of conflict of interest: (i) all the members of the Board of Directors in relation to item 4 of the Agenda with respect to the Annual Report on Remuneration, (ii) the Executive Director in relation to items 3.1 and 3.2 of the Agenda with respect to their re-election and from the exemption from the duty of non-competition, respectively, and (iii) in the cases included in sections b) or c) of article 526.1 of the Capital Companies Act (dismissal, separation or dismissal of directors and exercise of corporate liability action) that may be presented outside the Agenda in accordance with the Law, the affected councillor.

In relation to all of them, if the proxy has not given precise voting instructions, the proxy, unless expressly stated otherwise, will be understood to be conferred on the Secretary of the General Shareholders' Meeting. Check the following NO box only if you do not authorize the substitution (in which case it will be understood that the shareholder instructs the representative to abstain on the affected points): ☐ NO

Shareholder's signature

Signature of the representative

In, of Aug 2026 In, of Sep 2026

REMOTE VOTING

The shareholder holding the shares indicated above shall exercise their right to vote in favour of all proposed resolutions made by the Board of Directors in relation to the items on the attached Agenda, unless a different direction of vote is indicated below (mark the corresponding boxes with a cross):

Agenda Item	1.1	1.2	1.3	1.4	1.5	2	3.1	3.2	3.3	4	5	6
In favor												
Against												
Abstention												

Unless expressly stated otherwise in the manner indicated below, and in relation to proposals for resolutions not formulated by the Board of Directors or on items not included in the attached Agenda, the proxy is understood to have been conferred in favour of the Chairperson of the General Meeting, applying the rules on the direction of the vote in the absence of instructions and in cases of conflict of interest contained in the Delegation section of this card. Check the following NO box only if you object to the proxy (in which case the shareholder will be deemed to abstain from such proposed resolutions): NO ☐

Shareholder's signature

Name and Surname of the Holder

Securities Account Code

Number of Shares

In Sep 2026



RIGHT TO ASSISTANCE

Shareholders holding one or more shares, whose ownership is registered in the corresponding accounting record of book entries, five (5) days prior to the date on which the Meeting is to be held, have the right to attend the General Meeting.

DELEGATION

Proxy may be exercised by shareholders by postal correspondence or electronic communication through the Company's website (www.fcc.es) as of the publication of the notice of the General Meeting, following the instructions provided in the notice of call and in the document *Means and procedures for conferring proxy at the General Meeting, as well as for the exercise of prior remote voting*:

- To grant the proxy by postal correspondence, the shareholder may deliver or send this card, duly completed and signed in the "Delegation" section, to the registered office (C/ Balmes, 36, 08007 Barcelona) or to the offices in Madrid (Av. del Camino de Santiago, 40, 28050 Madrid), to the attention, in both cases, of the "Capital Markets Department"; or by delivering the completed and signed card to the entity participating in Iberclear in which you have deposited your shares when it offers the service of sending them to the Company.
- The delegation of proxy by electronic means through the Company's website (www.fcc.es) will be carried out in the section dedicated to the General Meeting in the "Shareholders and investors" section, following the instructions specified for this purpose on each of the screens of the Company's website and in the notice of call. The delegation by electronic communication will be issued under a qualified or advanced electronic signature, under the terms provided for in the notice of call.

The representation conferred by any of the aforementioned means must be received by the Company before 11:59 p.m. on June 23, 2026. Otherwise, the representation will be deemed not to have been conferred.

The representation is always revocable. In any case, the personal attendance at the Meeting of the represented party, whether physically or telematically, will have the value of revoking the representation granted. Likewise, the vote made through any means of remote communication will render ineffective any granting of electronic representation or by means of a card printed on paper, whether earlier, which will be considered revoked, or later, which will be considered not to have been made.

REMOTE VOTING

Shareholders may vote prior to the holding of the General Meeting by postal correspondence or electronic communication through the Company's website (www.fcc.es) as of the publication of the notice of the General Meeting, following the instructions provided in the notice of call and in the document *Means and procedures for conferring representation at the General Meeting, as well as for the exercise of remote prior voting*:

- To cast the vote by postal mail, the shareholder may deliver or send this card, duly completed and signed in the "Remote Voting" section, to the registered office (C/ Balmes, 36, 08007 Barcelona) or to the offices in Madrid (Av. del Camino de Santiago, 40, 28050 Madrid), to the attention, in both cases, of the "Capital Markets Department"; or by delivering the completed and signed card to the entity participating in Iberclear in which you have deposited your shares when it offers the service of sending them to the Company.
- Voting by electronic means through the Company's website (www.fcc.es) will be carried out in the section dedicated to the General Meeting in the "Shareholders and investors" section, following the instructions specified for this purpose on each of the screens of the Company's website and in the notice of call. Voting by electronic communication will be cast under a qualified or advanced electronic signature, under the terms provided for in the notice of call.

The vote cast by any of the aforementioned means must be received by the Company before 11:59 p.m. on June 23, 2026. Otherwise, the vote shall be deemed not to have been cast.

A vote cast remotely by any of the above means shall be null and void: (i) by subsequent and express revocation made by the same means used for the issuance and within the period established for the issuance and (ii) by attendance, physical or telematic, at the meeting of the shareholder who issued it.

AGENDA

1. Annual accounts and corporate management:
 - 1.1. Examination and approval, if applicable, of the annual accounts and management reports, corresponding to the 2025 financial year, of FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A. and its Consolidated Group.
 - 1.2. Examination and approval, if applicable, of the company's management during the 2025 financial year.
 - 1.3. Examination and approval, where appropriate, of the statement of non-financial information for the financial year 2025 and which is part of the consolidated management report.
 - 1.4. Examination and approval, if applicable, of the proposal for the application of the result for the 2025 financial year.
 - 1.5. Distribution of a cash dividend of €0.50 gross per share, charged to the share premium.
2. Appointment of the auditors of the Company and its Consolidated Group.
3. Re-election of a Director, exemption from the obligation of non-competition and fixing of the number of members of the Board of Directors:
 - 3.1. Re-election of Mr. Pablo Colio Abril as Executive Director.
 - 3.2. Exemption from the obligation not to carry out activities that involve effective competition with the Company, in accordance with article 230 of the Capital Companies Act, with respect to Mr. Pablo Colio Abril.
 - 3.3. Determination of the number of members of the Board of Directors of FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A.
4. Submission to a consultative vote on the Annual Report on Directors' Remuneration for the 2025 financial year.
5. Reduction of the deadline for calling Extraordinary General Meetings.
6. Delegation for the development, elevation to the public, registration, correction and execution of the agreements adopted.

IMPORTANT NOTE

The Company's Board of Directors offers the possibility of participating in the meeting by telematic attendance, granting proxies and casting votes through remote means of communication prior to the Meeting and physical attendance at the Meeting.